



lembaga pengelola dana pendidikan

# GROW STRONGER, SERVE BETTER, ACHIEVE HIGHER

## ANNUAL REPORT 2017



**INTEGRITY**

**PROFESSIONALISM**

**SINERGY**

**SERVICE**

**PERFECTION**





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**CATATAN UNTUK PEMBACA LAPORAN**

Tabel dan Grafik pada laporan ini memaparkan data numerik dengan standar Bahasa Indonesia, sedangkan pemaparan numerik dalam teks menggunakan standar Bahasa Indonesia dan Bahasa Inggris sesuai dengan konteksnya

**NOTES FOR READERS**

*Tables and Charts in this report describe numerical data in standardized Bahasa, while the numerical description of the text uses standardized Bahasa and English according to the text*

# 01

## MUKADDIMAH OPENING

- 8 **SAMBUTAN DIREKTUR UTAMA**  
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# SAMBUTAN DIREKTUR UTAMA

## REMARKS OF PRESIDENT DIRECTOR



**ASTERA PRIMANTO BHAKTI**  
Plt. Direktur Utama  
*Acting President Director*

Assalamualaikum Warrohmatullahi Wabarakatuh.

Suatu kehormatan bagi kami untuk dapat menghadirkan Laporan Tahunan 2017 ini ke hadapan para pembaca sekalian. Tujuan Laporan Tahunan 2017 ini adalah untuk meningkatkan transparansi dan akuntabilitas Lembaga Pengelola Dana Pendidikan (LPDP) bagi para pemangku kepentingan tertinggi instansi sektor publik di Indonesia, yaitu rakyat Indonesia. Hal ini sesuai dengan amanah Pembukaan Undang Undang Dasar 1945 yang dipegang LPDP, yakni mencerdaskan kehidupan bangsa. Amanah inilah yang terus kami laksanakan dengan terus meningkatkan kinerja dan melaksanakan transformasi organisasi internal.

Pada tahun 2017, LPDP kembali menerima tambahan Dana Pengembangan Pendidikan Nasional (DPPN) dari APBN sebesar Rp10,5 Triliun (DIPA BA 999.03 No. SP DIPA-999.03.1.961671/2017 Revisi II tanggal 6 November 2017). Secara akumulatif, jumlah DPPN yang dikelola oleh LPDP adalah sebesar Rp31,117 Triliun. DPPN ini kemudian diinvestasikan dalam berbagai instrumen investasi, yang terdiri dari deposito, obligasi SBN, dan obligasi BUMN. Hasil pengelolaan DPPN ini diakumulasikan sebagai Pendapatan Negara Bukan Pajak (PNBP). Pada tahun 2017 saja jumlah realisasi PNBP adalah Rp1,806 Triliun atau 99,95% dari target tahunan yang telah ditetapkan. Walaupun begitu, hasil kinerja pengelolaan DPPN ini patut diapresiasi karena ada peningkatan PNBP dibandingkan tahun 2016. Peningkatan realisasi PNBP juga berarti peningkatan kapasitas LPDP dalam upaya pendanaan beasiswa/riset.

Selanjutnya, LPDP telah melaksanakan 2 kali seleksi beasiswa Reguler untuk program Magister dan Doktoral yakni Beasiswa Dalam

Assalamualaikum Warrahmatullahi Wabarakatuh.

*We feel honoured to disclose the 2017 Annual Report to readers. This 2017 Annual Report has a purpose of improving transparency and accountability of the Indonesia Endowment Fund for Education (LPDP) for all the highest level of stakeholders of public sector institutions in Indonesia, which means Indonesian people. The purpose is in compliance with LPDP firmly holding the given mandate set forth in the Preamble of UUD 1945 to educate the nation. We are committed to carrying on this mandate by improving our performance further and concerted internal organization transparency.*

*In 2017 the State Budget, amounting to IDR10.5 trillion (DIPA BA 999.03 No. SP DIPA-999.03.1.961671/2017 Rev. II dated November 6, 2017), was injected into National Education Development Fund (DPPN). On the accumulative basis, the amount of DPPN managed by LPDP was IDR31.117 trillion ploughing into deposits and sovereign bonds (SBM), and SOE bonds. The proceeds of DPPN management were accumulated in Non-Tax Revenue (PNBP). The 2017 PNBP realization amounted to IDR1.806 trillion equal to 99.95% from the determined target. Nevertheless, there is increment in PNBP compare to year 2016. Since the increment in PNBP realization is equal to the increment in LPDP capacity for scholarship/research funding, the DPPN management performance should receive appreciation.*

*Furthermore, LPDP carried on two selection processes of Regular scholarships for master degree and doctoral degree, namely Domestic and Overseas Scholarships. Total applicants accepted as scholarship awardees were 2,171 people consisting of 592 Domestic Scholarship awardees and 1,579 Overseas Scholarship awardees. The scholarship awardees included*

“ Hasil pengelolaan DPPN ini diakumulasikan dalam PNBPN dimana pada tahun 2017 jumlah realisasi PNBPN adalah Rp1,806 Triliun atau 99,95% dari target PNBPN pada tahun 2017 yang telah ditetapkan.

“ *The proceeds of DPPN management was accumulated in Non-Tax Revenue (PNBPN). The 2017 PNBPN realization amounted to IDR1.806 trillion equal to 99.95% from the determined target.*

Negeri dan Beasiswa Luar Negeri. Jumlah pendaftar yang diterima sebagai penerima beasiswa secara total adalah 2.171 orang yang terdiri dari 592 penerima beasiswa Dalam Negeri dan 1.579 penerima beasiswa Luar Negeri. Penerima beasiswa ini termasuk 400 orang penerima Beasiswa Afirmasi, 353 orang penerima Beasiswa Unggulan Dosen Indonesia (BUDI), dan 102 orang penerima Beasiswa Indonesia Timur (BIT). Pemberian beasiswa Afirmasi ini merupakan wujud nyata komitmen LPDP dalam upaya membangun sumber daya manusia Indonesia diantaranya dari pinggir, sesuai program Nawacita yang dicanangkan pemerintah.

Disamping itu, LPDP juga telah menandatangani 20 kontrak riset baru dengan peneliti dari berbagai perguruan tinggi negeri di seluruh Indonesia. Riset yang didanai oleh LPDP adalah riset yang bersifat komersial dan implementatif. Jumlah yang disalurkan untuk riset ini pada tahun 2017 adalah Rp23,629 Miliar. Adapun untuk rehabilitasi fasilitas pendidikan yang rusak akibat bencana alam, LPDP telah melaksanakan rehabilitasi gedung fasilitas pendidikan di Kabupaten Bener Meriah dan Kabupaten Aceh Tengah dengan realisasi bantuan sebesar Rp5,78 Miliar. Selain itu, LPDP juga telah melaksanakan rehabilitasi fasilitas Gedung Fakultas Teknik Universitas Andalas Padang yang rusak akibat bencana

*400 Affirmative Scholarship awardees, 353 awardees of the Indonesian Lecturer Excellent Scholarship (BUDI), and 102 awardees of Eastern Indonesian Scholarship (BIT). Those scholarships are LPDP's commitment to empowering Indonesian coming from remote areas; indeed, such commitment is in compliance with Nawacita program set by the Indonesia government.*

*Besides, LPDP signed 20 new research contracts with researchers from various state universities across Indonesia. LPDP grants the fund for productive and applied researches. The fund spent on the 2017 commercial and applied researches amounted to IDR23.629 billion. Meanwhile, LPDP also grants the fund for rehabilitation of education facilities damaged by natural disaster. LPDP spent IDR5.78 billion on renovating school building situated in Bener Meriah Regency and Central Aceh Regency. Other than such research grants and rehabilitation grants, LPDP renovated building facilities, damaged by the 2009 earthquake, in Faculty of Technic, Andalas University in Padang. Thus, on April 5, 2017 LPDP spent IDR339 million IDR on rehabilitating such broken facilities.*

*Not only did LPDP carry on such worthily appreciated performance, it performed organizational transformation under the*

gempa bumi tahun 2009. Untuk keperluan ini, LPDP telah mencairkan bantuan sebesar Rp339 Juta yang dicairkan pada 5 April 2017.

Selain kinerja LPDP yang patut diapresiasi di atas, LPDP juga melaksanakan transformasi organisasi sesuai PMK 143/PMK.01/2016 tanggal 27 September 2017 tentang Organisasi dan Tata Kelola LPDP. Transformasi LPDP bertujuan untuk menajamkan fungsi organisasi, mengembangkan proses bisnis, serta meningkatkan kapasitas organisasi LPDP sesuai dengan kebutuhan dan kemajuan zaman. Ke depannya, LPDP direncanakan bertransformasi menjadi lembaga *Sovereign Wealth Fund* (SWF) Pendidikan, organisasi yang secara khusus menangani dana pendidikan dengan kewenangan dan struktur organisasi yang lebih efektif dan efisien dengan mandat langsung dari Presiden RI yang dituangkan dalam Peraturan Presiden.

Peningkatan kinerja dan pelaksanaan transformasi organisasi ini akan terus kami lakukan dalam upaya untuk membangun Indonesia yang lebih baik. Kami yakin, dengan kerjasama yang berkelanjutan dengan para pemangku kepentingan serta seluruh pihak terkait, kami mampu membawa organisasi LPDP ini, tidak hanya menjadi yang terbaik pada skala regional, namun juga menjadi organisasi yang mampu meningkatkan kualitas sumber daya manusia Indonesia, menuju Indonesia yang adil, makmur, dan bermartabat.

Wassalamualaikum Warrohmatullahi Wabarokatuh.

*Ministry of Finance Regulation No. 143/PMK.01/2016 dated September 27, 2017 on LPDP's Organization and Administration. The transformation it carried on aimed to sharpen organizational functions, develop business processes, and improve capacity building responding to fast-developing era. In years ahead, LPDP is expected to transform into Educational Sovereign Wealth Fund (SWF) organization, managing the educational fund in more-effective-and-efficient authority and organizational structure under the direct mandate by the President of the Republic of Indonesia as set forth in the Presidential Regulation.*

*We are committed to bettering our performance further and concerted transformation of our organization with a view to building a better Indonesia. We are confidence that our concerted cooperation with all stakeholders and related parties inevitably results in LPDP as the best regional organization and the improvement in Indonesian people's qualities determiners for the unbiased, prosperous, and prestigious Indonesia.*

*Wassalamualaikum Warrahmatullahi Wabarokatuh.*

**ASTERA PRIMANTO BHAKTI**

Plt. Direktur Utama

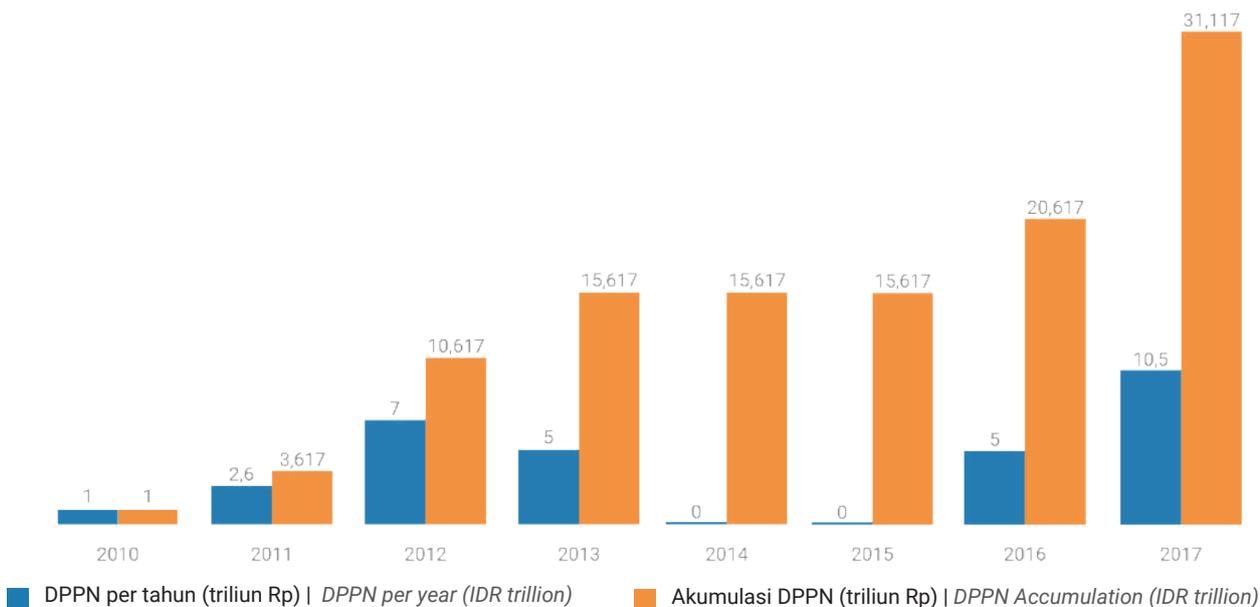
Acting President Director

# IKHTISAR

## HIGHLIGHT

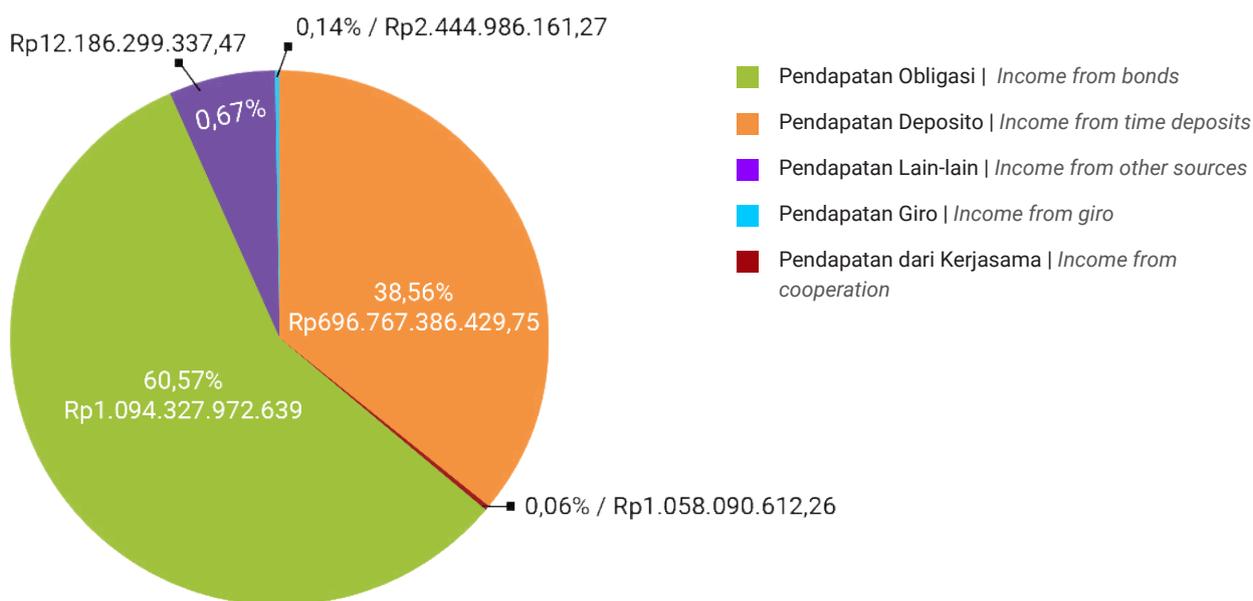
### Realisasi DPPN per tahun dan akumulasinya dari tahun 2010 hingga tahun 2017

*Realization of DPPN per year along and the accumulation within 2010-2017*

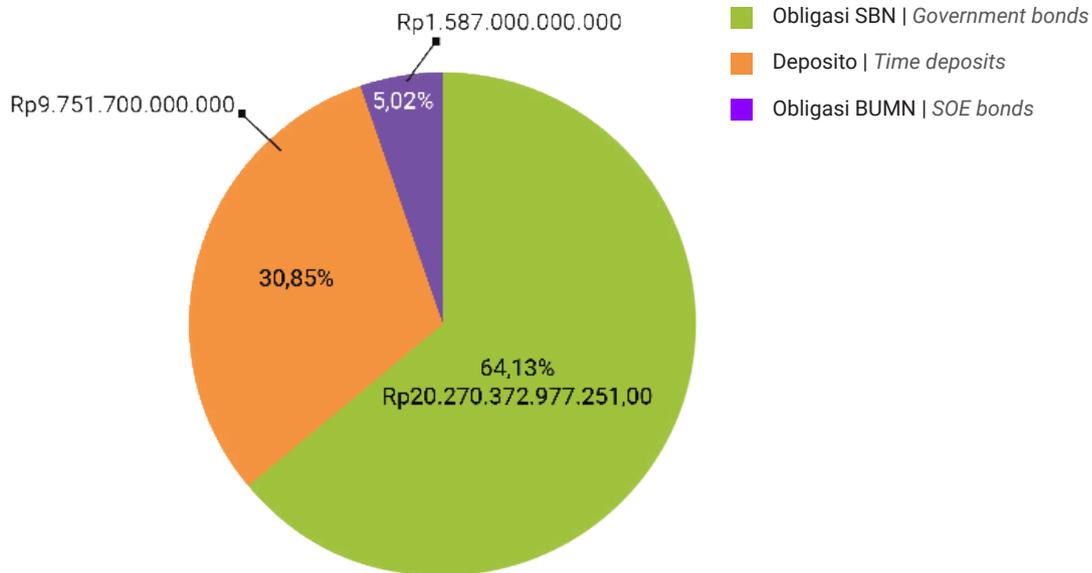


### Realisasi PNB LPDP pada tahun 2017

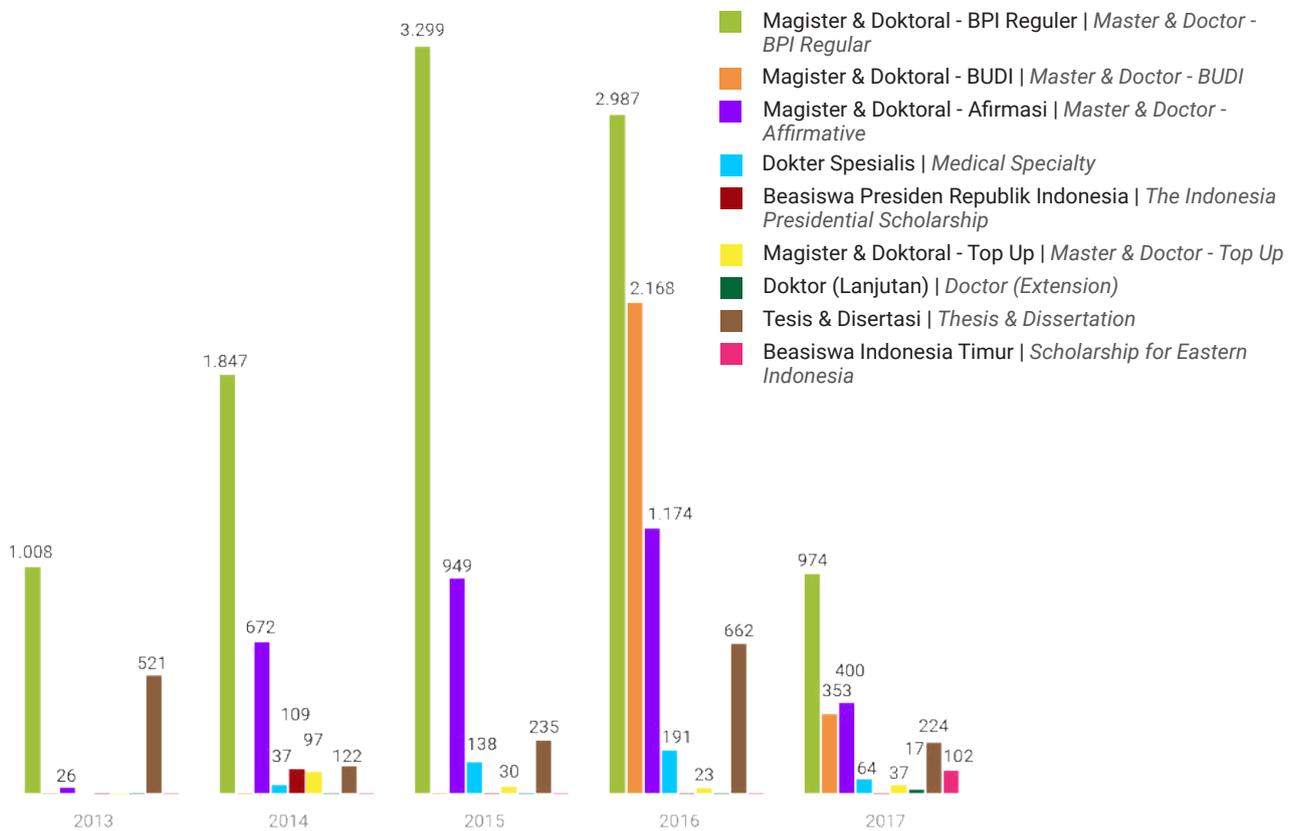
*Realization of PNB from LPDP in 2017*



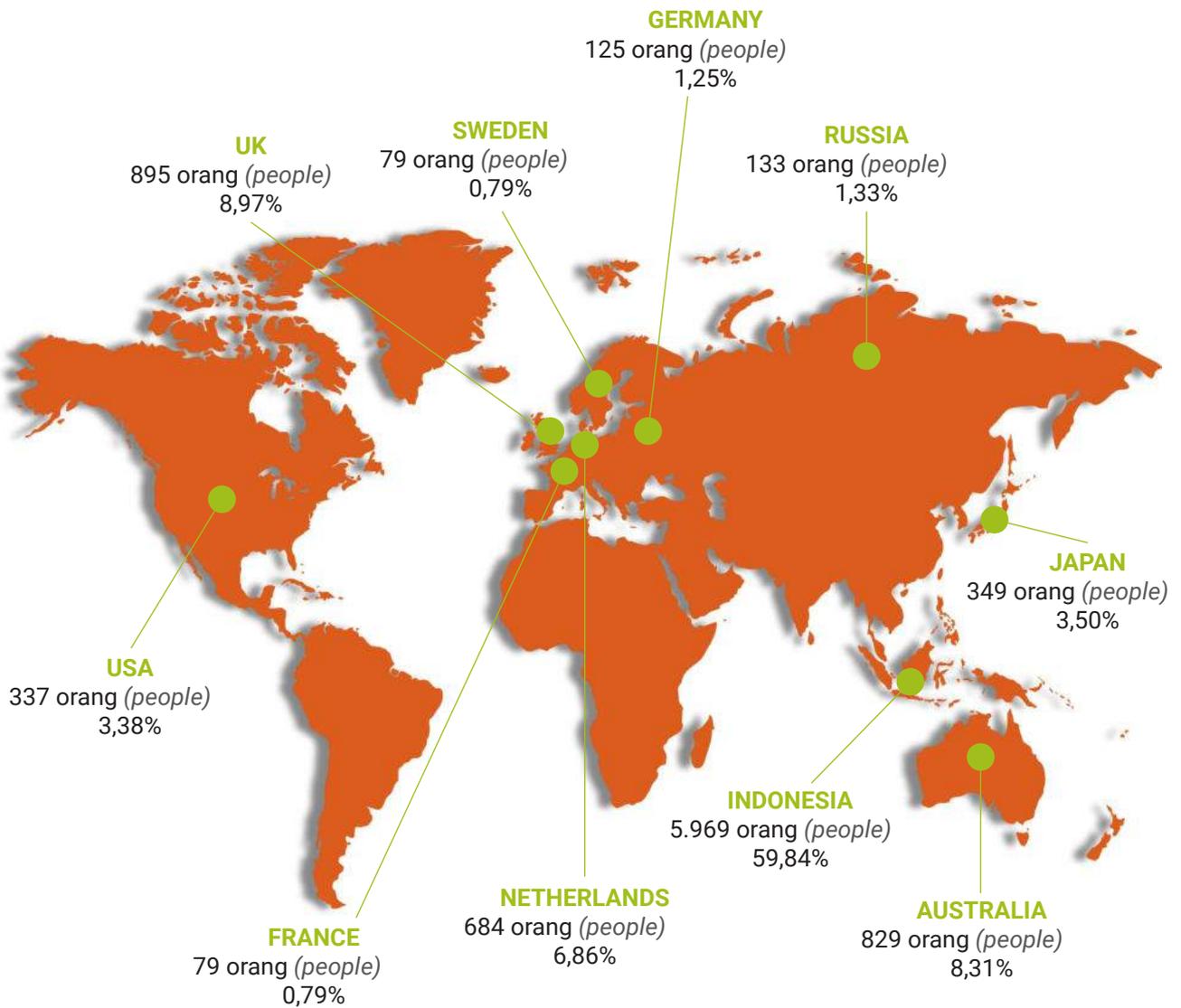
**Komposisi Portofolio Investasi LPDP**  
*Portfolio Composition For LPDP Investments*



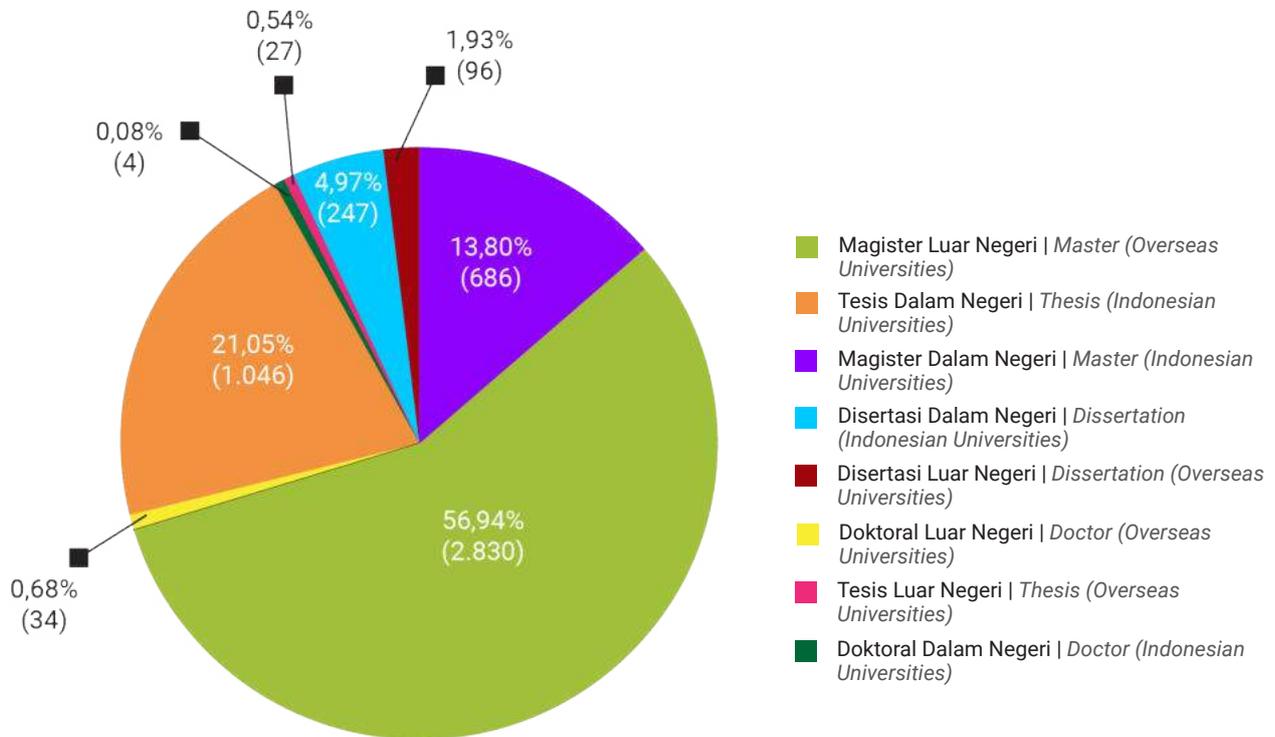
**Jumlah penerima beasiswa LPDP dari tahun 2013-2017**  
*Number of LPDP scholarship awardees within 2013-2017*



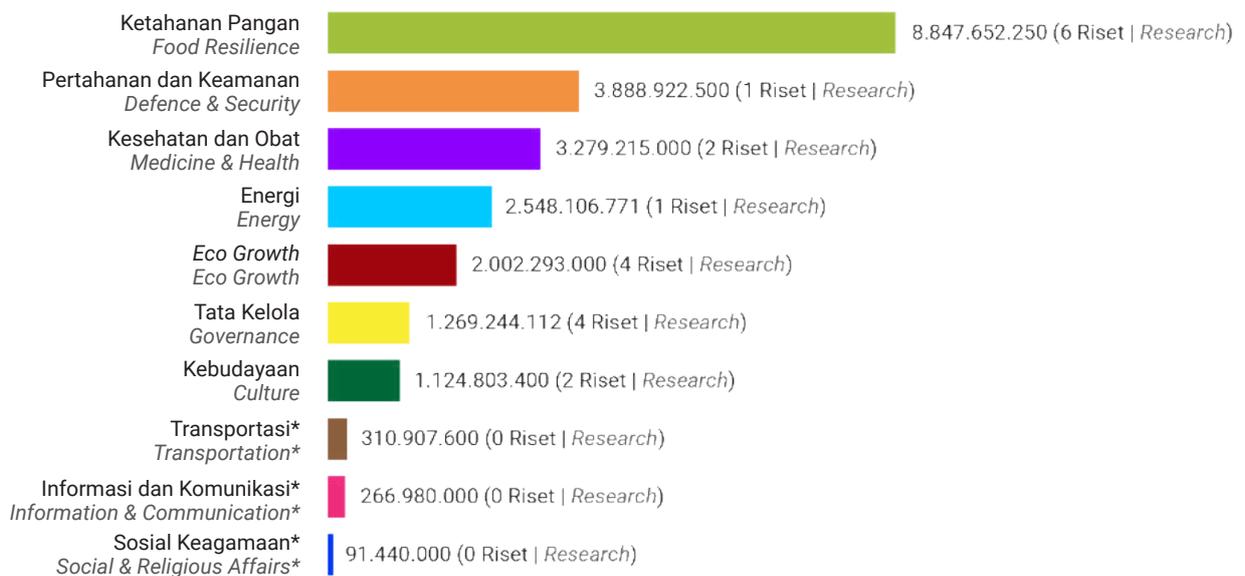
**Mahasiswa On Going LPDP pada 31 Desember 2017 dengan 10 sebaran negara terbanyak**  
**LPDP ongoing students by December 31, 2017 with top 10 destination countries for study**



**Alumni LPDP 2017**  
*LPDP alumni in 2017*



**Fokus riset dan realisasi pencairan dana riset tahun 2017**  
*Research focus and realization of research fund disbursement in 2017*



\*) Pencairan dana riset adalah untuk kontrak riset tahun sebelumnya | \*) The disbursement of research funds was for the previous year's research contract

# 02

## PROFIL PROFILE

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# VISI, MISI, NILAI-NILAI KEMENTERIAN KEUANGAN DAN PERILAKU UTAMA

VISION, MISSION, VALUES HELD BY THE MINISTRY OF FINANCE AND MAIN BEHAVIOUR

## VISI

### Vision

Menjadi lembaga pengelola dana terbaik di tingkat regional untuk mempersiapkan pemimpin masa depan serta mendorong inovasi bagi Indonesia yang sejahtera, demokratis, dan berkeadilan.

*To become the best regional-based fund management preparing future leaders and supporting innovations prerequisite for the prosperous, democratic, and unbiased Indonesia.*

## MISI

### Mission

1. Mempersiapkan pemimpin dan profesional masa depan Indonesia melalui pembiayaan pendidikan.  
*To prepare Indonesia's future leaders and professionals through educational grants.*

2. Menjamin keberlangsungan pendanaan pendidikan bagi generasi berikutnya melalui pengelolaan dana abadi pendidikan yang optimal.

*To guarantee the sustainability of educational grants given to future generations through optimum educational endowment fund management.*

3. Mendorong riset strategis dan/atau inovatif yang implementatif dan menciptakan nilai tambah melalui pendanaan riset.

*To support strategic, innovative, and pragmatic researches and create added value through research funding.*

4. Sebagai *last resort*, mendukung rehabilitasi fasilitas pendidikan yang rusak akibat bencana alam melalui pengelolaan dana cadangan pendidikan.

*As the last resort supporting the renovation of educational facilities damaged by natural disasters through the educational reserve fund management.*

## NILAI-NILAI KEMENTERIAN KEUANGAN

### *Values held by the Ministry of Finance*

#### **INTEGRITAS** | INTEGRITY

Berpikir, berkata, berperilaku dan bertindak dengan baik dan benar serta memegang teguh kode etik dan prinsip-prinsip moral.

*To think, speak, behave, and act well and sensibly, as well as adhere firmly to code of conduct and moral principles.*

#### **PROFESIONALISME** | PROFESSIONALISM

Bekerja tuntas dan akurat atas dasar kompetensi terbaik dengan penuh tanggung jawab dan komitmen yang tinggi.

*To work properly and accurately based on the best basic competence with full responsibility and high commitment.*

#### **SINERGI** | SYNERGY

Membangun dan memastikan hubungan kerjasama internal yang produktif serta kemitraan yang harmonis dengan para pemangku kepentingan, untuk menghasilkan karya yang bermanfaat dan berkualitas.

*To establish and ensure productive internal collaboration and harmonious partnership*

*with the stakeholders with a view to producing beneficial and high quality work.*

#### **PELAYANAN** | SERVICE

Memberikan layanan yang memenuhi kepuasan pemangku kepentingan yang dilakukan dengan sepenuh hati, transparan, cepat, akurat, dan aman.

*To provide sincere, transparent, quick, accurate, and safe service to the stakeholders.*

#### **KESEMPURNAAN** | PERFECTION

Senantiasa melakukan upaya perbaikan di segala bidang untuk menjadi dan memberikan yang terbaik.

*To perform continuous improvement in all aspects in order to become and give the best.*

# PERILAKU UTAMA

## Main Behaviour

### INTEGRITAS | INTEGRITY

- Bersikap jujur, tulus, dan dapat dipercaya
- Bertindak transparan dan konsisten
- Menjaga martabat dan tidak melakukan hal-hal tercela
- Bertanggungjawab atas hasil kerja
- Bersikap objektif
- *To perform honestly, sincerely and responsibly*
- *To work transparently and consistently*
- *To maintain dignity and not committed to wrong deeds*
- *To be responsible for the work outcome*
- *To act objectively*

### PROFESIONALISME | PROFESSIONALISM

- Mempunyai keahlian dan pengetahuan yang luas
- Memiliki kepercayaan diri yang tinggi
- Bekerja efisien dan efektif
- Bekerja cerdas, cepat, cermat, dan tuntas
- Bekerja dengan hati
- *To have broad expertise and knowledge*
- *To possess high self-confidence*
- *To work efficiently and effectively*
- *To work smartly, fast, meticulously and comprehensively*
- *To work sincerely*

### SINERGI | SYNERGY

- Memiliki sangka baik, saling percaya, dan menghormati
- Berkomunikasi dengan sikap terbuka dan menghargai perbedaan
- Menemukan dan melaksanakan solusi terbaik
- Berorientasi pada hasil yang memberikan nilai tambah
- *To have good thought, mutual trust, and respect*
- *To communicate openly and value differences*
- *To find and conduct best solution*
- *Oriented on giving value-added result*

**PELAYANAN |**  
**SERVICE**

- Melayani dengan berorientasi pada kepuasan pemangku kepentingan (*stakeholder*)
- Menghindari arogansi kekuasaan
- Bersikap ramah dan santun
- Bersikap proaktif dan cepat tanggap
  
- *To serve oriented on the stakeholders' satisfaction*
- *To avoid arrogance of power*
- *To act affably and politely*
- *To act proactively and respond quickly*

**KESEMPURNAAN |**  
**PERFECTION**

- Melakukan perbaikan terus menerus
- Berwawasan ke depan dan adaptif
- Mengembangkan inovasi dan kreativitas
- Peduli lingkungan
  
- *To perform continuous improvement*
- *Future-oriented and adaptive*
- *To develop innovation and creativity*
- *To have concern on the environment*

## DEWAN PENYANTUN

### BOARD OF TRUSTEES

Dewan Penyantun LPDP terdiri dari 4 (empat) Menteri yakni Menteri Keuangan, Menteri Pendidikan dan Kebudayaan, Menteri Agama, dan Menteri Riset, Teknologi dan Pendidikan Tinggi.

*LPDP's Board of Trustees consists of 4 (four) ministers, i.e. Minister of Finance, Minister of Education and Culture, Minister of Religious Affairs, and Minister of Research, Technology & Higher Education.*



#### **SRI MULYANI INDRAWATI, Ph.D.**

Menteri Keuangan | *Minister of Finance*

Lahir di Bandar Lampung, 26 Agustus 1962 adalah wanita sekaligus orang Indonesia pertama yang menjabat sebagai Direktur Pelaksana Bank Dunia. Beliau memperoleh gelar Sarjana Ekonomi dari Universitas Indonesia (1986), *Master of Science of Policy Economics* (1990) dan *Ph.D of Economics* (1992) dari University of Illinois at Urbana-Champaign Amerika Serikat. Beliau menjabat Menteri Keuangan pada Kabinet Kerja sejak 27 Juli 2016.

*Born in Bandar Lampung on August 26, 1962, Sri Mulyani is the first woman and the first Indonesian serving as the Managing Director of the World Bank. She earned bachelor degree in Economics from University of Indonesia (1986), then Master of Science of Policy Economics (1990) and Ph.D of Economics (1992) from University of Illinois at Urbana-Champaign, USA. She has been in office as Minister of Finance in Working Cabinet since July 27, 2016.*

**PROF. DR. MUHADJIR EFFENDY, M.A.P.**

Menteri Pendidikan dan Kebudayaan |  
*Minister of Education and Culture*

Lahir di Madiun, 29 Juli 1956. Jabatan terakhir beliau adalah Rektor Universitas Muhammadiyah Malang periode 2000-2016. Beliau memperoleh gelar Sarjana Pendidikan Sosial IKIP Malang (1982), gelar Master Administrasi Publik Universitas Gadjah Mada (1996) dan Doktor Ilmu Sosial Universitas Airlangga (2008). Beliau menjabat Menteri Pendidikan dan Kebudayaan pada Kabinet Kerja sejak 27 Juli 2016.

*Born in Madiun on July 29, 1956, Muhadjir's former position was the Rector of Muhammadiyah University of Malang from 2000 to 2016. Muhadjir earned bachelor degree in Social Education from IKIP Malang (1982), master degree in Public Administration from Gadjah Mada University (1996) and doctoral degree in Social Science from Airlangga University (2008). He has been serving as the Minister of Education and Culture since July 27, 2016.*

**LUKMAN HAKIM SAIFUDDIN**

Menteri Agama | *Minister of Religious Affairs*

Lahir di Jakarta, 25 November 1962. Beliau memperoleh gelar Sarjana Agama Islam dari Universitas Islam As-Syafiiyah Jakarta (1990). Setelahnya beliau menjabat Anggota DPR RI selama 3 periode dari 1997-2009 dan menjabat Wakil Ketua MPR RI periode 2009-2014. Beliau kemudian menjadi Menteri Agama pada Kabinet Kerja sejak 26 Oktober 2014.

*Born in Jakarta on November 25, 1962, Lukman Hakim earned his bachelor degree in Islamic Studies from As-Syafiiyah Islamic University in Jakarta (1990). Then, he served as a member of House of Representatives for 3 periods from 1997 to 2009 and became the Vice Chairperson of People's Consultative Assembly from 2009 to 2014. He has been serving as the Minister of Religious Affairs in Working Cabinet since October 26, 2014.*

**PROF. MOHAMAD NASIR, Ph.D., Ak.**

Menteri Riset, Teknologi dan Pendidikan Tinggi |  
*Minister of Research, Technology & Higher Education*

Lahir di Ngawi, 27 Juni 1960. Beliau pernah menjabat sebagai Rektor Universitas Diponegoro periode 2014-2018. Memperoleh gelar Sarjana dari Universitas Diponegoro, gelar Master dari Universitas Gadjah Mada, dan gelar Doktor dari Universiti Sains Malaysia. Beliau kemudian dikukuhkan sebagai Guru Besar (Prof.) bidang *Behavioural Accounting and Management Accounting*. Beliau menjabat sebagai Menteri Riset, Teknologi dan Pendidikan Tinggi pada Kabinet Kerja sejak 26 Oktober 2014.



*Born in Ngawi on June 27, 1960, Mohamad Nasir was elected as the Rector of Diponegoro University for 2014-2018. He earned his bachelor degree from Diponegoro University, master degree from Gadjah Mada University, and doctoral degree from Universiti Sains Malaysia. Later, he has been inaugurated as the Professor in Behavioural Accounting and Management Accounting. He has been serving as the Minister of Research, Technology & Higher Education in Working Cabinet since October 26, 2014.*

## DEWAN PENGAWAS

### BOARD OF SUPERVISORS

Dewan Pengawas LPDP terdiri atas 1 (satu) orang Ketua Dewan Pengawas dan 4 (empat) orang Anggota dengan profil sebagai berikut:

*LPDP's Board of Supervisors consists of 1 (one) Chairperson and 4 (four) members whose profiles are given below:*



**PROF. AINUN NA'IM, M.B.A., Ph.D.**  
Ketua Dewan Pengawas | *Chairperson*

Lahir di Kediri, 4 Desember 1960. Beliau mendapatkan gelar Sarjana Akuntansi di Universitas Gadjah Mada (1984), *Master of Business Administration* dari Western Michigan University USA (1991), dan Ph.D dari Temple University USA (1996). Beliau dikukuhkan sebagai Guru Besar UGM pada tahun 2010 dan menerima jabatan Sekretaris Jenderal Kementerian Riset, Teknologi, dan Pendidikan Tinggi sejak tahun 2015.

*Born in Kediri on December 4, 1960, Ainun Na'im completed his bachelor degree in Accounting at Gadjah Mada University (1984), earned Master of Business Administration from Western Michigan University, USA (1991) and Ph.D from Temple University, USA (1996). He was inaugurated as the Professor in Gadjah Mada University in 2010 and has been serving as the Secretary-General of the Ministry of Research, Technology & Higher Education since 2015.*

**DR. HADIYANTO, S.H., LL.M.**

Anggota Dewan Pengawas | *Member*

Lahir di Ciamis, 10 Oktober 1962. Beliau menyelesaikan pendidikan Sarjana Hukum di Universitas Padjadjaran (1986), *Master of Law* di Harvard University USA (1993) dan Doktor Studi Ilmu Hukum di Universitas Padjadjaran (2012). Beliau memulai karier di Kementerian Keuangan sejak tahun 1987. Pernah menjabat sebagai Kepala Biro Hukum dan Humas Sekretariat Jenderal (1998-2003) dan *Alternate Executive Director World Bank* (2003-2005). Pada tanggal 1 Juli 2015 ditetapkan sebagai Sekretaris Jenderal Kementerian Keuangan.



*Born in Ciamis on October 10, 1962, Hadiyanto earned his Bachelor of Law from Padjadjaran University (1986), Master of Law from Harvard University, USA (1993) and doctoral degree in Law Studies from Padjadjaran University (2012). He started his career at the Ministry of Finance in 1987. He served as Head of Law and PR Office of General Secretariat (1998-2003) and Alternate Executive Director of World Bank (2003-2005). He was appointed as the secretary-general of the Ministry of Finance on July 1, 2015.*



### PROF. DR. H. NUR SYAM

Anggota Dewan Pengawas | Member

Lahir di Tuban, 7 Agustus 1958. Beliau mendapatkan gelar Diploma II dari IAIN Sunan Ampel (1981), Sarjana Jurusan Dakwah IAIN Sunan Ampel (1985), Master Ilmu Sosial Universitas Airlangga (1997), dan Doktor Universitas Airlangga (2003). Pada 1 Oktober 2005 beliau dikukuhkan sebagai Guru Besar IAIN Sunan Ampel dan terpilih sebagai Rektor IAIN Sunan Ampel periode 2008-2012. Jabatan terakhir beliau adalah Sekretaris Jenderal Kementerian Agama sampai sekarang.

*Born in Tuban on August 7, 1958, Nur Syam completed his education in IAIN Sunan Ampel to earn diploma (1981) and bachelor degree (1985), then in Airlangga University to earn master degree in Social Science (1997) and doctoral degree (2003). On October 1, 2005 he was inaugurated as the Professor in IAIN Sunan Ampel and elected as Rector (2008-2012). Currently, he serves as the Secretary-General of the Ministry of Religious Affairs. Higher Education since 2015.*

### DR. DINI KUSUMAWATI, S.E., M.E.

Anggota Dewan Pengawas | Member

Lahir di Jakarta, 9 Mei 1974. Menempuh pendidikan S1 Ekonomi Jurusan Ilmu Ekonomi Studi Pembangunan Universitas Padjadjaran (1997), Magister Ilmu Ekonomi Universitas Indonesia, (2001), dan Doktor *Applied in Economic* Universitas Padjadjaran (2004). Beliau mengawali karir di Kementerian Keuangan sejak 1 Maret 1999 hingga menjadi Tenaga Pengkaji Bidang Perencanaan Strategik di Sekretariat Jenderal Kementerian Keuangan. Pada 23 September 2016, beliau dilantik sebagai Kepala Biro Organisasi dan Tata Laksana Kementerian Keuangan.

*Born In Jakarta on May 9, 1974, Dini completed her bachelor degree in Development Economics at Padjajaran University (1997), master degree in Economics Science at University of Indonesia (2001) and doctoral degree in Applied Economics at Padjajaran University (2004). She started her career at the Ministry of Finance on March 1, 1999 and later was assigned as the Reviewer of Strategic Planning Sector in the General Secretariat. She was appointed as the Head of Organization and Work Procedure Office in the Ministry of Finance on September 23, 2016.*





**Ir. ANANTO KUSUMA SETA, M.Sc., Ph.D.**  
Anggota Dewan Pengawas | *Member*

Lahir tanggal 20 Desember 1960. Mendapatkan gelar Sarjana dari Universitas Brawijaya Malang, gelar Master di University of Kentucky USA jurusan *Soil and Water Management*, dan Doktor dari Kentucky University USA jurusan *Environmental Management*. Beliau memulai karir sebagai CPNS pada Maret 1985 dan dilantik menjadi Staf Ahli Bidang Inovasi dan Daya Saing pada 28 Agustus 2015.

*Born on December 20, 1960, Ananto completed his bachelor degree at Brawijaya University, master degree in Soil and Water Management and doctoral degree in Environmental Management at University of Kentucky, USA. He started his career as state employee in March, 1985 until he was appointed as the expert staff of Innovation and Competitiveness Sector on August 28, 2015.*



## DIREKSI DAN MANAJEMEN

### DIRECTORS AND MANAGEMENT

Dengan diberlakukannya Peraturan Menteri Keuangan Nomor 143/PMK.01/2016 tentang Organisasi dan Tata Kerja Lembaga Pengelola Dana Pendidikan, Direksi LPDP berubah fungsi dan nomenklaturinya, dari semula berjumlah 5 (lima) Direksi menjadi 6 (enam) Direksi.

Pada tanggal 6 September 2017, Menteri Keuangan mengeluarkan Surat Perintah Nomor PRINT-68/MK.01/2017 tentang pengangkatan Dr. Luky Alfirman, S.T., M.A. sebagai Plt. Direktur Utama LPDP dan Drs. Astera Primanto Bhakti, M.Tax. sebagai *Caretaker* Lembaga Pengelola Dana Pendidikan.

*Under the Minister of Finance Regulation No. 143/PMK.01/2016 on the Organization and Work Procedure of LPDP prevailed, the Board of Directors has changed its function and nomenclature, from 5 (five) Directors to 6 (six) Directors.*

*On September 6, 2017 Minister of Finance released the Mandate Letter No. PRINT-68/MK.01/2017 on the appointment of Dr. Luky Alfirman, S.T., M.A. as Acting President Director of LPDP and Drs. Astera Primanto Bhakti, M.Tax as Caretaker of LPDP.*



#### **DR. LUKY ALFIRMAN, S.T., M.A.**

Plt. Direktur Utama | Acting President Director

Lahir di Bandung, 27 Maret 1970. Beliau memperoleh gelar Sarjana Teknik Industri dari Institut Teknologi Bandung (1994), gelar *Master of Arts in Economics* University of Colorado Boulder USA (2000), dan gelar *Doctor of Philosophy (Ph.D.) in Economics* dari University of Colorado Boulder USA (2004). Mengawali karirnya di Kementerian Keuangan sejak 1 Maret 1995 hingga menjadi Staf Ahli Bidang Kebijakan Penerimaan Negara Kementerian Keuangan pada tahun 2007 dan dilantik sebagai Plt. Direktur Utama LPDP pada 2017.

*Luky was born on March 27, 1970 in Bandung. He earned a bachelor degree in Industrial Engineering from Bandung Institute of Technology (1994), Master of Arts in Economics (2000) and Ph.D in Economics (2004) from University of Colorado Boulder, USA. He began his career at the Ministry of Finance on March 1, 1995 and became expert staff of State Revenue Policy Sector (2007). He was appointed as Acting President Director of LPDP in 2017.*

**Drs. ASTERA PRIMANTO BHAKTI, M.Tax.***Caretaker LPDP | Caretaker*

Lahir di Jakarta, 20 Januari 1968. Beliau memperoleh gelar Sarjana Ekonomi Manajemen dari Universitas Soedirman (1990), dan gelar *Master of Taxation* di University of Denver (1997). Melaksanakan tugas pertamanya pada Kementerian Keuangan pada tahun 1992 hingga menjadi Kepala Badan Pendidikan dan Pelatihan Keuangan (BPPK) sejak Januari 2017 dan dilantik sebagai *Caretaker LPDP* pada bulan September 2017.



*Astera was born on January 20, 1968 in Jakarta. He earned bachelor degree in Management from Soedirman University (1990) and Master of Taxation from University of Denver (1997). He joined the Ministry of Finance in 1992 and became the Head of Financial Education and Training Agency (BPPK) in January, 2017. He was appointed as caretaker of LPDP in September, 2017.*

Bersamaan dengan dilantiknya Dr. Luky Alfirman, S.T., M.A. sebagai Direktur Jenderal Pengelolaan Pembiayaan dan Risiko Kementerian Keuangan, Menteri Keuangan mengeluarkan Surat Perintah PRINT-90/MK.01/2017 tanggal 6 Desember 2017 tentang Pengangkatan Drs. Astera Primanto Bhakti, M.Tax. sebagai Plt. Direktur Utama LPDP dan Sumiyati, Ak., M.F.M. sebagai *Caretaker LPDP*.

Dengan demikian, struktur Direksi dan Manajemen LPDP per 31 Desember 2017 adalah sebagai berikut:

*Since the appointment of Dr. Luky Alfirman, S.T., M.A. as the director-general of Financing and Risk Management in the Ministry of Finance, Minister of Finance issued the Mandate Letter No. PRINT-90/MK.01/2017 dated on December 6, 2017 on the appointment of Drs. Astera Primanto Bhakti, M. Tax as Acting President Director of LPDP and Sumiyati, Ak., M.F.M. as Caretaker of LPDP.*

*Therefore, the structure of Directors and Mangement of LPDP by December 31, 2017 is as follows:*



**Drs. ASTERA PRIMANTO BHAKTI, M.Tax.**

**Plt. Direktur Utama**

*Acting President Director*

Lahir di Jakarta, 20 Januari 1968. Beliau memperoleh gelar Sarjana Ekonomi Manajemen dari Universitas Soedirman (1990), dan gelar *Master of Taxation* di University of Denver (1997). Melaksanakan tugas pertamanya pada Kementerian Keuangan pada tahun 1992 hingga menjadi Kepala Badan Pendidikan dan Pelatihan Keuangan (BPPK) sejak Januari 2017 dan dilantik sebagai *Caretaker LPDP* pada bulan September 2017.

*Astera Primanto Bhakti was born on January 20, 1968 in Jakarta. He earned bachelor degree in Management from Soedirman University (1990) and Master of Taxation from University of Denver (1997). He joined the Ministry of Finance in 1992 and became Head of BPPK in January, 2017. He was appointed as caretaker of LPDP in September, 2017.*



**SUMIYATI, Ak., M.F.M.**

**Caretaker LPDP**

*Caretaker of LPDP*

Lahir di Sragen, 6 Juli 1961. Beliau menempuh pendidikan Diploma III dan Diploma IV Akuntansi di Sekolah Tinggi Akuntansi Negara, Jakarta (1989). Selanjutnya, beliau menempuh pendidikan S2 di Central Queensland University Australia (1994) dan mendapatkan gelar *Master of Financial Management*. Beliau menjabat sebagai Kepala Badan Pendidikan dan Pelatihan Keuangan Kementerian Keuangan sebelum diangkat menjadi Inspektur Jenderal Kementerian Keuangan sejak Januari 2017.

*Sumiyati was born on July 6, 1961 in Sragen. She completed Diploma III and Diploma IV in Accounting at STAN (1989). She then continued her study in Central Queensland University Australia to earn Master of Financial Management (1994). Before being assigned as the General Inspector of the Ministry of Finance in January 2017, she had served as Head of BPPK of the same institution.*



### **SYAHRUL ELLY MAHYUDIN**

#### **Plt. Direktur Keuangan dan Umum**

*Acting Director of Finance and General Affairs*

Lahir di Kediri, 7 Maret 1973. Memulai karier di Kementerian Keuangan sejak tahun 1994 dan menjabat sebagai Direktur Keuangan dan Umum sejak tahun 2012. Menempuh pendidikan terakhir pada program Magister di bidang Ekonomi Syariah di Universitas Indonesia. Dilantik sebagai Plt. Direktur Keuangan dan Umum melalui KMK Nomor 718/KMK.01/2017 sejak 27 September 2017.

*Syahrul Elly Mahyudin was born on March 7, 1973 in Kediri. He started his career at the Ministry of Finance in 1994 and has been assigned as Director of Finance and General Affairs since 2012. He accomplished his master degree in Shariah Economics at University of Indonesia. He was inaugurated as Acting Director of Finance and General Affairs by Minister of Finance Decree No. 718/KMK.01/2017 dated on September 27, 2017.*



### **MOKHAMAD MAHDUM**

#### **Plt. Direktur Investasi**

*Acting Director of Investment*

Lahir di Kendal, 29 November 1973. Menempuh pendidikan Diploma III dan Diploma IV Sekolah Tinggi Akuntansi Negara, kemudian melanjutkan pada program Magister di bidang Ekonomi Pembangunan Internasional di The Australian National University (ANU) Canberra. Dilantik sebagai Plt. Direktur Investasi melalui KMK Nomor 718/KMK.01/2017 sejak 27 September 2017.

*Mr. Mokhamad Mahdum was born on November 29, 1973 in Kendal. He accomplished study at STAN to earn Diploma III and Diploma IV and continued study at Australian National University (ANU) in Canberra to earn master degree in Economics. He was inaugurated as Acting Director of Investment by Minister of Finance Decree No. 718/KMK.01/2017 dated on September 27, 2017.*



### **EMMANUEL AGUST HARTONO**

#### **Plt. Direktur Pengembangan Layanan dan Manajemen Risiko**

*Acting Director of Service Development and Risk Management*

Lahir di Jakarta, 3 Agustus 1970. Menempuh pendidikan Diploma III dan Diploma IV Sekolah Tinggi Akuntansi Negara (1992) dan *Master of Accounting* University of Southern California USA (2001). Dilantik sebagai Plt. Direktur Pengembangan Layanan dan Manajemen Risiko melalui KMK Nomor 718/KMK.01/2017 sejak 27 September 2017.

*Emmanuel Agust Hartono was born on August 3, 1970 in Jakarta. He completed his study for Diploma III and Diploma IV at State Accounting Academy/ STAN (1992) and Master of Accounting at University of Southern California, USA (2001). He was inaugurated as Acting Director of Service Development and Risk Management by Minister of Finance Decree No. 718/KMK.01/2017 dated on September 27, 2017.*



### **M. SOFWAN EFFENDI**

#### **Plt. Direktur Beasiswa**

*Acting Director of Scholarship*

Lahir di Cirebon, 3 April 1964. Memulai karier di Kementerian Pendidikan dan Kebudayaan sejak tahun 1985. Menempuh pendidikan terakhir pada program Doktoral bidang Administrasi Pendidikan di Universitas Pendidikan Indonesia. Dilantik sebagai Plt. Direktur Beasiswa melalui KMK Nomor 718/KMK.01/2017 sejak 27 September 2017.

*Sofwan Effendi was born on April 3, 1964 in Cirebon. He began his career at the Ministry of Education and Culture in 1985. He has accomplished his doctoral degree in Education Administration at Indonesia University of Education (UPI). He was inaugurated as Acting Director of Scholarship by Minister of Finance Decree No. 718/KMK.01/2017 dated on September 27, 2017.*



### ZANARIA

#### Plt. Direktur Fasilitas Riset dan Rehabilitasi

*Acting Director of Research Facilitation and Rehabilitation*

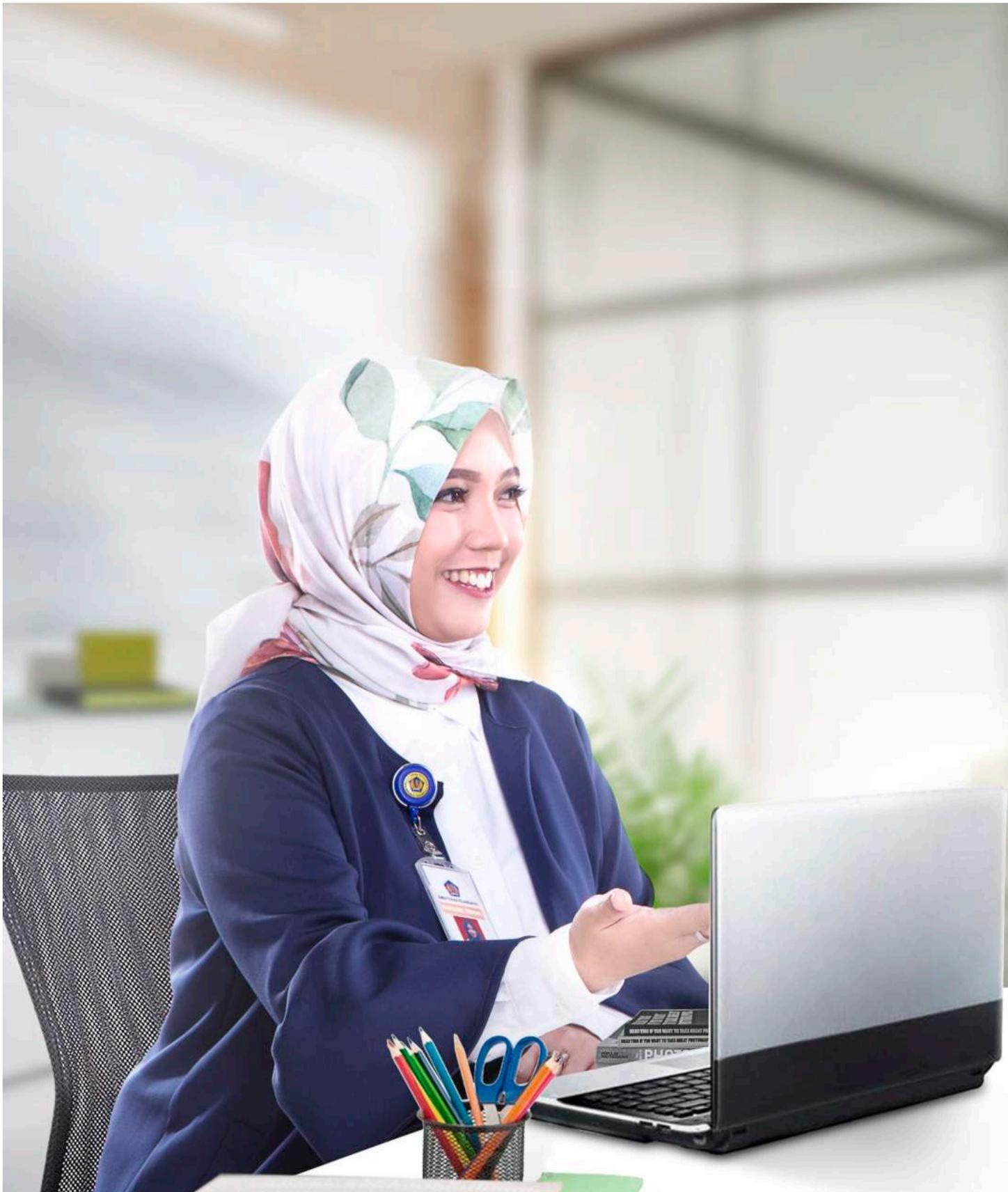
Lahirdi Kotabumi, 26 Januari 1970. Menempuh gelar Sarjana Ekonomi Manajemen dari Universitas Lampung (1992) dan gelar *Master of Arts in International Development* dari International University of Japan (2001). Beliau dilantik sebagai Plt. Direktur Fasilitas Riset dan Rehabilitasi melalui KMK Nomor 718/KMK.01/2017 sejak 27 September 2017.

*Zanaria was born on January 26, 1970 in Kotabumi. She earned bachelor degree in Management from University of Lampung (1992) and Master of Arts in International Development from International University of Japan (2001). She was inaugurated as Acting Director of Research Facilitation and Rehabilitation by Minister of Finance Decree No. 718/KMK.01/2017 dated on September 27, 2017.*

Sesuai dengan PMK 143/PMK.01/2016 tentang Organisasi dan Tata Kerja Lembaga Pengelola Dana Pendidikan, Kepala Divisi pada LPDP telah mengikuti struktur organisasi yang baru dan telah ditetapkan dalam Keputusan Direktur Utama Nomor KEP-58.1/LPDP/2017 tentang Pengangkatan Pelaksana Tugas (Plt.) Kepala Divisi per tanggal 27 September 2017. Pejabat Kepala Divisi beserta Kepala SPI dan tenaga pengkaji dapat dijabarkan sebagai berikut:

*In accordance with Minister of Finance Regulation No. 143/PMK.01/2016 on the Organization and Work Procedure of LPDP, Heads of Division in LPDP have followed the new organizational structure and was stipulated in President Director Decree No. KEP-58.1/LPDP/2017 on the Appointment of Acting Heads of Division dated on September 27, 2017. The officers serving as Heads of Division along with Head of Internal Auditor and reviewer are listed below.*

| NAMA PEJABAT<br><i>Name</i> | JABATAN<br><i>Position</i>  |
|-----------------------------|---|
| Gribig Darodjat             | Plt. Kepala Divisi Pengembangan SDM dan Organisasi<br><i>Acting Head of Division of Human Resource Development and Organization</i> |
| M. Lukmanul Hakim           | Plt. Kepala Divisi IT dan Umum<br><i>Acting Head of Division of IT and General Affairs</i>  |
| Agung Sudaryono             | Plt. Kepala Divisi Keuangan<br><i>Acting Head of Division of Finance</i>  |
| Shanti Sukmawati            | Plt. Kepala Divisi Kepatuhan dan Manajemen Risiko<br><i>Acting Head of Division of Compliance and Risk Management</i>               |
| Diki Candra                 | Plt. Kepala Divisi Inisiasi dan Analisis Investasi<br><i>Acting Head of Division of Initiation and Investment Analysis</i>          |
| Dyah Kartiningdyah          | Plt. Kepala Divisi Pengelolaan Investasi<br><i>Acting Head of Division of Investment Management</i>                                 |
| Ratna Prabandari            | Plt. Kepala Divisi Kerjasama dan Komunikasi<br><i>Acting Head of Division of Cooperation and Communication</i>                      |
| Rumtini                     | Plt. Kepala Divisi Perencanaan dan Pengembangan Layanan<br><i>Acting Head of Division of Planning and Service Development</i>       |
| Febriana K. Ristanti        | Plt. Kepala Divisi Pelayanan Riset dan Rehabilitasi<br><i>Acting Head of Division of Rehabilitation and Research Service</i>        |
| Kartono                     | Plt. Kepala Divisi Seleksi Riset dan Rehabilitasi<br><i>Acting Head of Division of Rehabilitation and Research Selection</i>        |
| Eneng Fathonah              | Plt. Kepala Divisi Pengelolaan Alumni dan Talenta<br><i>Acting Head of Division of Alumni and Talent Management</i>                 |
|                             | Plt. Kepala Divisi Pelayanan Beasiswa<br><i>Acting Head of Division of Scholarship Service</i>                                      |
|                             | Plt. Kepala Divisi Rekrutmen dan Seleksi Beasiswa<br><i>Acting Head of Division of Recruitment and Scholarship Selection</i>        |
|                             | Kepala Satuan Pengawas Internal (SPI)<br><i>Head of Internal Auditor</i>  |
|                             | Tenaga Pengkaji Bidang Keuangan<br><i>Reviewer of Finance Sector</i>  |
|                             | Tenaga Pengkaji Bidang Harmonisasi Kebijakan<br><i>Reviewer of Policy Harmonization Sector</i>                                      |





# PROGRAM LAYANAN

## SERVICE PROGRAM

Di dalam Nota Keuangan Rancangan Undang-Undang Anggaran Pendapatan dan Belanja Negara (APBN-P) tahun 2017, disebutkan bahwa pada tahun 2017, Pemerintah berupaya meningkatkan kapasitas Dana Pengembangan Pendidikan Nasional (DPPN) dengan memperbesar dana abadi (*endowment fund*) dan sekaligus memperbesar manfaatnya di masa yang akan datang. Hal tersebut dilatarbelakangi karena dalam dua dekade ke depan Indonesia diperkirakan mengalami bonus demografi, yaitu jumlah usia angkatan kerja (usia 15-64 tahun) mencapai sekitar 70% dari total penduduk.

Bonus demografi tersebut merupakan fenomena yang sangat menguntungkan bagi Indonesia, apabila dapat dikelola secara maksimal potensinya. Pemerintah dalam hal ini terus berupaya meningkatkan inklusifitas pendidikan, sebagai bagian dari upaya pengembangan bonus demografi berupa Sumber Daya Manusia di Indonesia. Inklusifitas pendidikan tersebut salah satunya adalah pemerataan akses pendidikan tinggi, dengan mengoptimalkan pengelolaan dana abadi pendidikan (DPPN) dengan skema *Sovereign Wealth Fund* (SWF) Pendidikan. Pemerintah telah memperkirakan bahwa pada tahun 2030, dana abadi pendidikan akan terakumulasi sebesar Rp 100 - Rp400 triliun sebagai bentuk pertanggungjawaban antargenerasi (*intergenerational equity*).

Pengelolaan DPPN ini dilaksanakan oleh Lembaga Pengelola Dana Pendidikan (LPDP) yang dibentuk berdasarkan Peraturan

*As stated in the Financial Notes of State Budget draft (APBN) 2017, the Government attempts to increase the capacity of National Education Development Fund (DPPN) by both enlarging endowment fund and enlarge its benefits for the future. The underlying factor is that Indonesia is predicted to earn demographic dividend within two decades ahead in which working age group or productive population (15-64 years) will reach around 70% from total population.*

*The demographic bonus is a positive phenomenon for Indonesia if it can be well-managed to maximize the potentials. The Government keeps attempting to promote education inclusion in order to develop demographic dividend of Indonesian human resources. One way to promote education inclusion is by extending access to higher education through the optimization of endowment fund by Sovereign Wealth Fund (SWF) for Education scheme. The Government has estimated that the accumulation of endowment fund in 2030 will reach IDR 100-400 trillion as intergenerational equity.*

*The management of DPPN is carried out by Indonesia Endowment Fund for Education (LPDP) which was established by Minister of Finance Regulation No. 143/PMK.01/2016 on Organization and Administration of LPDP. The establishment of this working unit as Public Service Agency was stipulated in Minister of Finance Decree No. 18/KMK.05/2012. Therefore, LPDP has been*

Menteri Keuangan (PMK) Nomor 143/PMK.01/2016. LPDP merupakan Satuan Kerja yang berbentuk Badan Layanan Umum yang penetapannya berdasarkan Keputusan Menteri Keuangan Nomor 18/KMK.05/2012 tahun 2012 tentang Penetapan Lembaga Pengelola Dana Pendidikan pada Kementerian Keuangan sebagai Instansi Pemerintah yang menerapkan pengelolaan keuangan Badan Layanan Umum. Dengan penetapan tersebut, LPDP diberikan fleksibilitas dalam pengelolaan keuangan sesuai dengan PP No. 23 Tahun 2005, sebagaimana yang telah diubah menjadi PP No. 74 Tahun 2012 tentang Pengelolaan Keuangan Badan Layanan Umum tentang Organisasi dan Tata Kerja Lembaga Pengelola Dana Pendidikan.

Sesuai dengan PMK tersebut, LPDP mempunyai tugas melaksanakan 3 bisnis utama yakni Investasi, Layanan Beasiswa, dan Layanan Riset.

### **Investasi**

Investasi yang dilaksanakan melalui pengelolaan DPPN dan pengelolaan sumber pendanaan lain di luar APBN, antara lain sebagai berikut:

1. Pengelolaan DPPN dilakukan melalui pengembangan dana (investasi) dengan bentuk penempatan pada berbagai instrumen keuangan untuk mendapatkan nilai tambah yang diharapkan (*expected return*). Sebagian besar penempatan dana dilaksanakan pada instrumen deposito dan surat berharga negara, baik BUMN maupun Obligasi.
2. Sumber pendanaan lain di luar APBN dapat berbentuk hibah, hasil kerjasama dengan masyarakat, perusahaan, optimalisasi dari komersialisasi hasil riset, atau hasil usaha lainnya.

*given flexibility in financial management pursuant to Government Regulation No. 23/2005 which was amended into Government Regulation No.74/2012 on Financial Management of Public Service Agency.*

*In accordance with Minister of Finance Regulation above, LPDP shall perform three core businesses, namely Investment, Scholarship Service, and Research Service.*

### **Investment**

*Investment is performed through DPPN management and other funding resources management outside State Budget, among which are as follows:*

1. *DPPN management is conducted through fund development (investment) in various financial instruments to acquire the expected return. Most fund placement is managed through bank deposit and government securities or bonds.*
2. *Other non-State Budget funding resources are in the form of grant, return of cooperation with community, enterprises, optimization of research output commercialization, or other businesses.*

### Layanan Beasiswa

Pendanaan beasiswa diperuntukkan bagi warga negara Indonesia yang ingin melanjutkan pendidikan ke jenjang magister (S2) dan doktoral (S3) di dalam maupun di luar negeri, termasuk penyelesaian tesis dan disertasi.

Beasiswa yang ditawarkan LPDP antara lain:

1. **Beasiswa Pendidikan Indonesia (BPI) Program Magister dan Doktoral** adalah program beasiswa yang dibiayai oleh pemerintah Indonesia melalui pemanfaatan Dana Pengembangan Pendidikan Nasional (DPPN) dan dikelola oleh LPDP untuk pembiayaan studi lanjut pada program Magister atau program Doktoral di Perguruan Tinggi di dalam dan di luar negeri;
2. **Beasiswa Pendidikan Indonesia (BPI) Program Tesis/Disertasi** adalah program beasiswa yang ditujukan bagi para mahasiswa magister atau doktoral yang memiliki keterbatasan dana untuk menyelesaikan tesis/disertasinya, baik yang sedang belajar di dalam negeri maupun luar negeri;
3. **Beasiswa Afirmasi** adalah skema beasiswa program magister atau doktoral bagi: kelompok masyarakat yang berasal dari daerah perbatasan dan/atau daerah tertinggal terpilih; kelompok masyarakat berprestasi dari keluarga miskin; kelompok masyarakat yang berasal dari kementerian/lembaga pemerintahan terkait dengan sektor-sektor strategis berdasarkan prioritas pembangunan nasional; kelompok masyarakat yang telah berjasa membawa nama Bangsa Indonesia dalam bidang olimpiade sains, teknologi, olah raga, dan seni/budaya di tingkat nasional maupun internasional; dan mahasiswa Indonesia di luar negeri yang memiliki prestasi akademik dan

### Scholarship Service

*Scholarship funding is addressed to Indonesian citizens who wish to continue their education in master degree (S-2) and doctor degree (S-3) either in their homeland or in foreign countries, including the completion of thesis and dissertation.*

*Scholarships offered by LPDP among which are as follows:*

1. **Indonesian Education Scholarship (BPI) for Master and Doctor Program** is a scholarship program funded by the Indonesia government through the utilization of National Education Development Fund (DPPN) and managed by LPDP to finance higher education in national universities and overseas;
2. **Indonesian Education Scholarship (BPI) for Thesis/Dissertation Program** is a scholarship program provided for those who are currently pursuing master or doctor degree in national universities or overseas but having limited financial ability to complete their thesis/dissertation;
3. **Affirmative Scholarship** is a scholarship scheme for: community groups originating from border zone and/or selected underdeveloped regions; community groups with academic achievement originating from underprivileged background; community groups originating from ministries/government agencies related to strategic sectors based on national development priority; community groups representing Indonesia in science, technology, sport, and/or art/culture competition in national or international level; and Indonesian students studying abroad with academic achievement and in need of top-up fund;

memerlukan dana tambahan (*top-up*);

4. **Beasiswa Pendidikan Indonesia Dokter Spesialis** adalah skema yang dikelola oleh LPDP untuk pembiayaan studi lanjut pada program spesialis kedokteran di Perguruan Tinggi di dalam negeri;
5. **Beasiswa Unggulan Dosen Indonesia (BUDI)** adalah sebuah program beasiswa yang diperuntukkan bagi dosen Indonesia yang sudah memiliki NIDN, untuk dapat melanjutkan pendidikan tinggi pada jenjang Magister maupun Doktoral di perguruan tinggi dalam atau luar negeri, dan;
6. **Beasiswa Indonesia Timur** adalah program beasiswa afirmasi untuk Magister dan Doktoral yang khusus diberikan untuk penduduk asli dari Provinsi Sasaran. Tujuan utama dari Beasiswa Indonesia Timur adalah menyiapkan sumber daya manusia unggul untuk mendorong kemajuan perekonomian dan kemaritiman di Provinsi Sasaran terutama bagi penduduk asli yang mempunyai kemampuan akademik, berjiwa kepemimpinan, bersedia untuk kembali ke provinsi asal setelah studi, dan memenuhi kualifikasi.

Tujuan program beasiswa LPDP adalah mencetak pemimpin dan profesional untuk menjadi lokomotif kemajuan Indonesia dengan prioritas bidang keilmuan teknik, sains, pertanian, akuntansi dan keuangan, hukum, agama, kedokteran dan kesehatan, sosial, ekonomi, dan budaya. Penyaluran beasiswa mempunyai tahapan proses bisnis yang harus dilaksanakan LPDP, antara lain:

- a. Penyusunan kebijakan dan pedoman teknis beasiswa

4. **Medical Specialty Scholarship** is a scholarship scheme managed by LPDP to finance advanced education in medical specialty program in national universities;
5. **Indonesian Lecturer Excellence Scholarship (BUDI)** is a scholarship program provided for Indonesian lecturers who have national lecturer registration number (NIDN) to continue their education in master or doctor level in national universities or overseas, and;
6. **Eastern Indonesian Scholarship** is an affirmative scholarship program for master and doctor degree which is particularly provided for native residents of Target Province. Its main purpose is to promote economic and maritime growth in Target Province, especially for native residents who are qualified with academic ability and leadership nature and who are willing to return to their home province after accomplishing their education.

*The objective of LPDP scholarship program is to create leaders and professionals who will lead the acceleration of Indonesia development with the priority of disciplines such as engineering, science, agriculture, accounting and finance, legal, religion, medicine and health, social, economic, and culture. The scholarship distribution has several stages of business process in which LPDP must perform as follows:*

- a. *Drafting of scholarship policy and technical guidelines;*
- b. *Dissemination and information distribution to the public through various available mass media: electronic media, social media, printed media, or direct meeting;*
- c. *Online registration;*

- b. Pelaksanaan sosialisasi dan penyebaran informasi kepada masyarakat, dengan berbagai media yang tersedia, baik melalui media elektronik, media sosial, media cetak maupun melalui tatap muka langsung;
- c. Penerimaan pendaftaran secara online;
- d. Pelaksanaan seleksi, yang meliputi seleksi administrasi, wawancara oleh reviewer dan psikolog, assessment online dan leaderless group discussion (LGD);
- e. Pelaksanaan program keberangkatan;
- f. Pelaksanaan pembayaran beasiswa;
- g. Monitoring dan evaluasi beasiswa; dan
- h. Pengelolaan alumni dan talenta.

### Layanan Pendanaan Riset

Program pendanaan riset yang dilaksanakan LPDP bernama Program Pendanaan Riset Pembangunan Indonesia (RPI). Program ini merupakan program pendanaan riset unggulan yang diarahkan pada komersialisasi/ implementasi hasil riset sehingga diharapkan dapat memberi nilai tambah dan/atau inovasi. Program ini mempunyai tujuan mendorong riset yang dapat meningkatkan daya saing bangsa untuk mengembangkan/ menghasilkan produk, kebijakan publik, ilmu pengetahuan dan teknologi, dan melestarikan nilai dan budaya bangsa.

Program pendanaan RPI mempunyai tiga skema pendanaan, yaitu:

#### 1. Riset Inovatif Produktif (RISPRO)

RISPRO adalah program pendanaan riset bersifat multidisiplin dan dilaksanakan dalam tahun jamak (multiyears) yang ditujukan untuk mendorong inovasi produk riset dan mengarah pada komersialisasi/implementasi luaran riset. RISPRO ditujukan bagi kelompok periset

- d. Selection process involving administration selection, interview by reviewer and psychologist, online assessment, and leaderless group discussion (LGD);
- e. Departure program;
- f. Scholarship settlement;
- g. Scholarship monitoring and evaluation; and
- h. Alumni and talent management.

### Research Funding Service

Research funding program conducted by LPDP is Indonesia Development Research (RPI) funding program. This is a funding program for distinguished research intended to commercialize/implement research output which is expected to give added value and/or perform innovation. Moreover, it aims to promote research which could boost nation competitiveness in order to develop/create product, public policy, science and technology, as well as to preserve the nation's values and cultures.

RPI funding program consists of three funding schemes as follows:

#### 1. Innovative-Productive Research (RISPRO)

RISPRO is a funding program for multidisciplinary research, conducted in multiyear and aiming to promote the innovation of research product which leads to commercialisation or implementation of research output. RISPRO is provided for researchers from government institution or Ministry Research Board, university, industrial research organization, as well as other private research organizations. RISPRO consists of two different programs, namely:

dari Badan Penelitian Kementerian/ lembaga pemerintah, perguruan tinggi, lembaga riset industri dan lembaga riset swasta lainnya. RISPRO dibagi menjadi dua program, yaitu:

- a. **RISPRO Komersial**, dilaksanakan secara tahun jamak selama-lamanya tiga tahun untuk pilihan fokus riset bidang ketahanan pangan, ketahanan energi, serta kesehatan dan keperawatan dengan besaran dana riset maksimal Rp2.000.000.000,00 (dua miliar rupiah) per judul proposal riset per tahun. Program ini diarahkan pada komersialisasi luaran riset dalam skala industri.
- b. **RISPRO Implementatif**, dilaksanakan secara tahun jamak selama-lamanya dua tahun untuk pilihan fokus riset bidang pembangunan ekonomi berwawasan lingkungan (eco-growth), tata kelola, sosial keagamaan, dan budaya dengan besaran dana riset maksimal Rp500.000.000,00 (lima ratus juta rupiah) per judul proposal riset per tahun. Program ini diarahkan pada penerapan luaran riset secara implementatif baik melalui penetapan kebijakan publik oleh regulator maupun penerapan luaran riset dalam rangka pemberdayaan masyarakat.

## 2. Riset Afirmasi Nasional

Riset Afirmasi Nasional adalah program pendanaan riset unggulan strategis nasional yang dilaksanakan atas dasar penugasan Dewan Penyantun LPDP, yang terdiri atas Menteri Pendidikan dan Kebudayaan, Menteri Keuangan, dan Menteri Agama, serta Menteri Riset Teknologi dan Pendidikan Tinggi.

- a. **Commercial RISPRO** is carried out in multiyear for maximum three years, with the option for research focusing on food resilience, energy sustainability, as well as health and nursery with the maximum research fund at IDR 2,000,000,000 (two billion) per research proposal title annually. This program is intended to commercialize research output within industrial scale.
- b. **Applied (Pragmatic) RISPRO** is conducted in multiyear for maximum two years, with the option for research focusing on eco-growth, governance, socio-religion, and culture with the maximum research fund at IDR 500,000,000 (five hundred million) per research proposal title annually. This program is intended to implement research output practically either through public policy stipulation by regulator or research output implementation for community empowerment.

## 2. National Affirmative Research

National Affirmative Research is a funding program for national-strategic and distinguished research, conducted based on the instruction of LPDP's Board of Trustees consisting of Minister of Education and Culture, Minister of Finance, Minister of Religious Affairs, and Minister of Research, Technology & Higher Education.

Fokus pendanaan riset adalah pada ketahanan pangan, ketahanan energi, tata kelola, ekonomi ramah lingkungan (*eco-growth*), kesehatan, sosial keagamaan, dan budaya. Pelaksanaan program pendanaan riset berkoordinasi dengan kementerian/lembaga penyelenggara riset lainnya sehingga tidak terjadi tumpang-tindih.

*The research funding focuses on particular topic, such as food resilience, energy sustainability, government, eco-growth, health, socio-religion, and culture. The research funding program is carried out by coordinating with other research organizations/ministries to avoid overlapping issues.*

## ORGANISASI

### ORGANIZATION

#### Dasar Hukum

Dasar hukum pendirian LPDP adalah sebagai berikut:

1. Peraturan Presiden Nomor 28 tahun 2015 tentang Kementerian Keuangan
2. PMK Nomor 252/PMK.01/2011 yang telah diubah dengan PMK Nomor 143/PMK.01/2016 tentang Organisasi dan Tata Kerja LPDP, dan
3. KMK Nomor 18/KMK.01/2012 tentang Penetapan LPDP pada Kementerian Keuangan sebagai Instansi Pemerintah yang Menerapkan Pola Pengelolaan Keuangan BLU

Sesuai dengan PMK Nomor 143/PMK.01/2016 tentang Organisasi dan Tata Kerja Lembaga Pengelola Dana Pendidikan pasal 37 disebutkan bahwa selama organisasi dan tata kerja LPDP belum dapat dilaksanakan secara efektif, maka organisasi dan tata kerja LPDP yang telah ada sesuai dengan PMK Nomor 252/PMK.01/2012 dinyatakan tetap berlaku paling lama 1 (tahun) sejak PMK diundangkan. Dengan kata lain, LPDP harus melakukan restrukturisasi

#### Legal Basis

*Legal basis of the establishment of LPDP are:*

1. *Presidential Regulation No. 28/2015 on Ministry of Finance*
2. *Minister of Finance Regulation No. 252/PMK.01/2011 as amended by Minister of Finance Regulation No. 143/PMK.01/2016 on LPDP's Organization and Administration, and*
3. *Minister of Finance Decree No. 18/KMK.01/2012 on the Stipulation of LPDP in Ministry of Finance as Government Institution Implementing the Financial Management of Public Service Agency.*

*According to Minister of Finance Regulation No. 143/PMK.01/2016 on LPDP's Organization and Administration on article 37, it is stated that as long as the organization and administration of LPDP has not been able to run effectively, the prevailing organization and administration of LPDP according to Minister of Finance Regulation No. 252/PMK.01/2012 is still applicable until 1 (one) year after the Minister of Finance Regulation is issued. In other words, LPDP must perform*

organisasi paling lambat pada tanggal 27 September 2017.

Mempertimbangkan adanya amanah PMK dimaksud, karakteristik organisasi LPDP adalah sebagai berikut:

1. LPDP merupakan satuan kerja non-echelon pada Kementerian Keuangan yang menerapkan Pola Pengelolaan Keuangan Badan Layanan Umum;
2. LPDP mempunyai tugas melaksanakan pengelolaan dana abadi pendidikan (*endowment fund*) berupa DPPN dan sumber lainnya untuk menjamin keberlangsungan program pendidikan bagi generasi berikutnya sesuai dengan kebijakan yang ditetapkan oleh Menteri Keuangan dan peraturan perundang-undangan yang berlaku;
3. LPDP bertanggung jawab kepada Menteri Keuangan melalui Sekretaris Jenderal, dan dipimpin oleh Direktur Utama;
4. Dewan Penyantun LPDP terdiri atas Menteri Pendidikan dan Kebudayaan, Menteri Keuangan, Menteri Agama, dan Menteri Riset Teknologi dan Pendidikan Tinggi;
5. Dewan Pengawas LPDP berasal dari Kementerian Pendidikan dan Kebudayaan, Kementerian Keuangan, Kementerian Agama, dan Kementerian Riset Teknologi dan Pendidikan Tinggi.

Adapun tugas dan fungsi LPDP sebagaimana PMK 143/PMK.01/2016 adalah sebagai berikut:

1. Pelaksanaan pengelolaan sumber daya manusia (SDM) dan organisasi, pengelolaan keuangan dan akuntansi, pengelolaan teknologi informasi, serta pengelolaan urusan umum;

*organizational restructuring in maximum on September 27, 2017.*

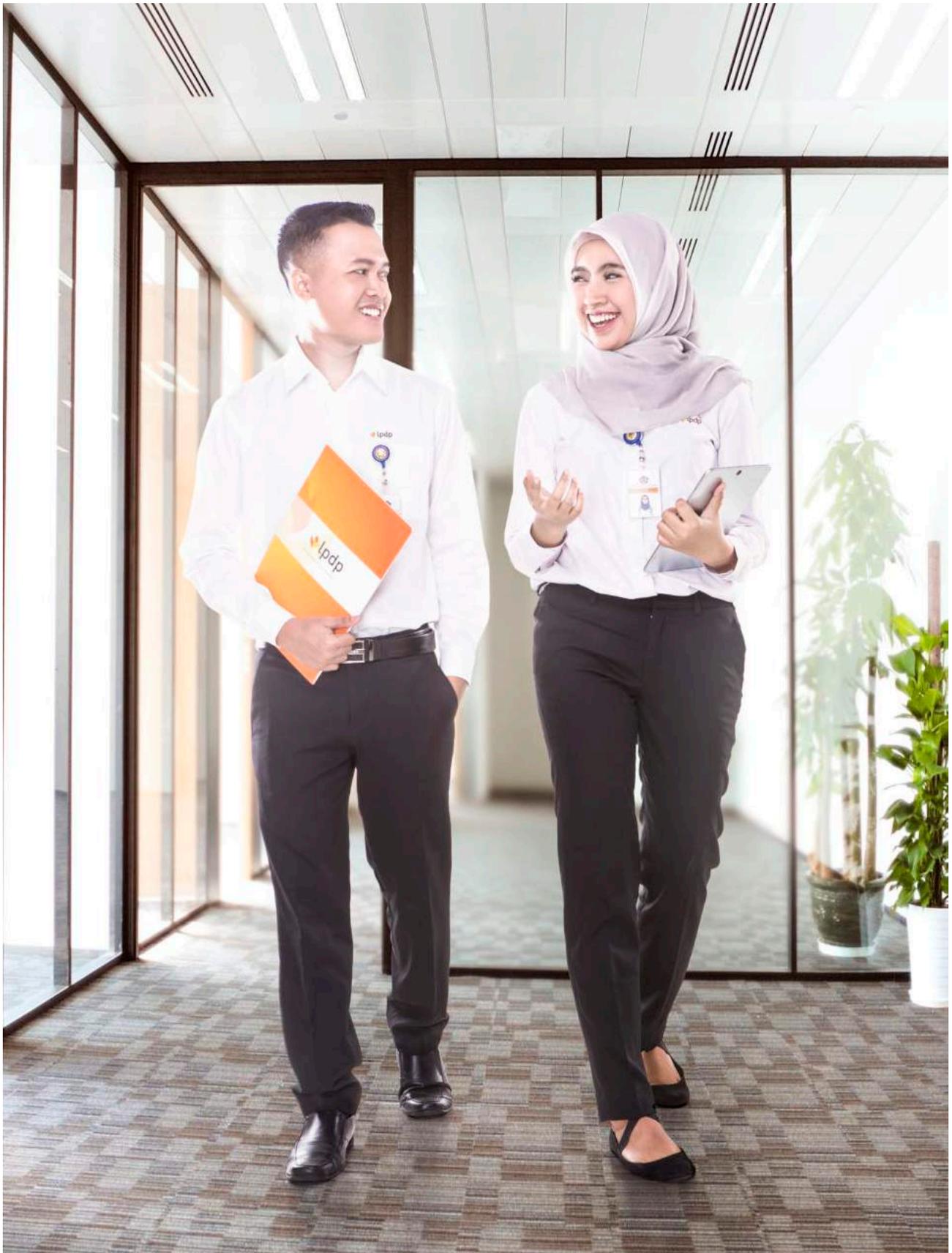
*Therefore, considering the mandate of Minister of Finance Regulation, the organizational characteristics of LPDP are as follows:*

- 1. LPDP is non-echelon working unit implementing financial management of Public Service Agency;*
- 2. LPDP has a task to perform the management of educational endowment fund which consist of DPPN and other sources to assure the sustainability of educational programs for upcoming generations in accordance with the policy set by Minister of Finance and other prevailing regulations;*
- 3. LPDP is responsible to Minister of Finance through Secretary General of Ministry of Finance, and is led by President Director;*
- 4. LPDP's Board of Trustees consists of Minister of Education and Culture, Minister of Finance, Minister of Religious Affairs, and Minister of Research, Technology & Higher Education;*
- 5. LPDP's Board of Supervisors consists of representatives from Ministry of Education and Culture, Ministry of Finance, Ministry of Religious Affairs, and Ministry of Research, Technology & Higher Education.*

*Whereas LPDP's duties and functions referring to Minister of Finance Regulation No. 143/PMK.01/2016 are as follows:*

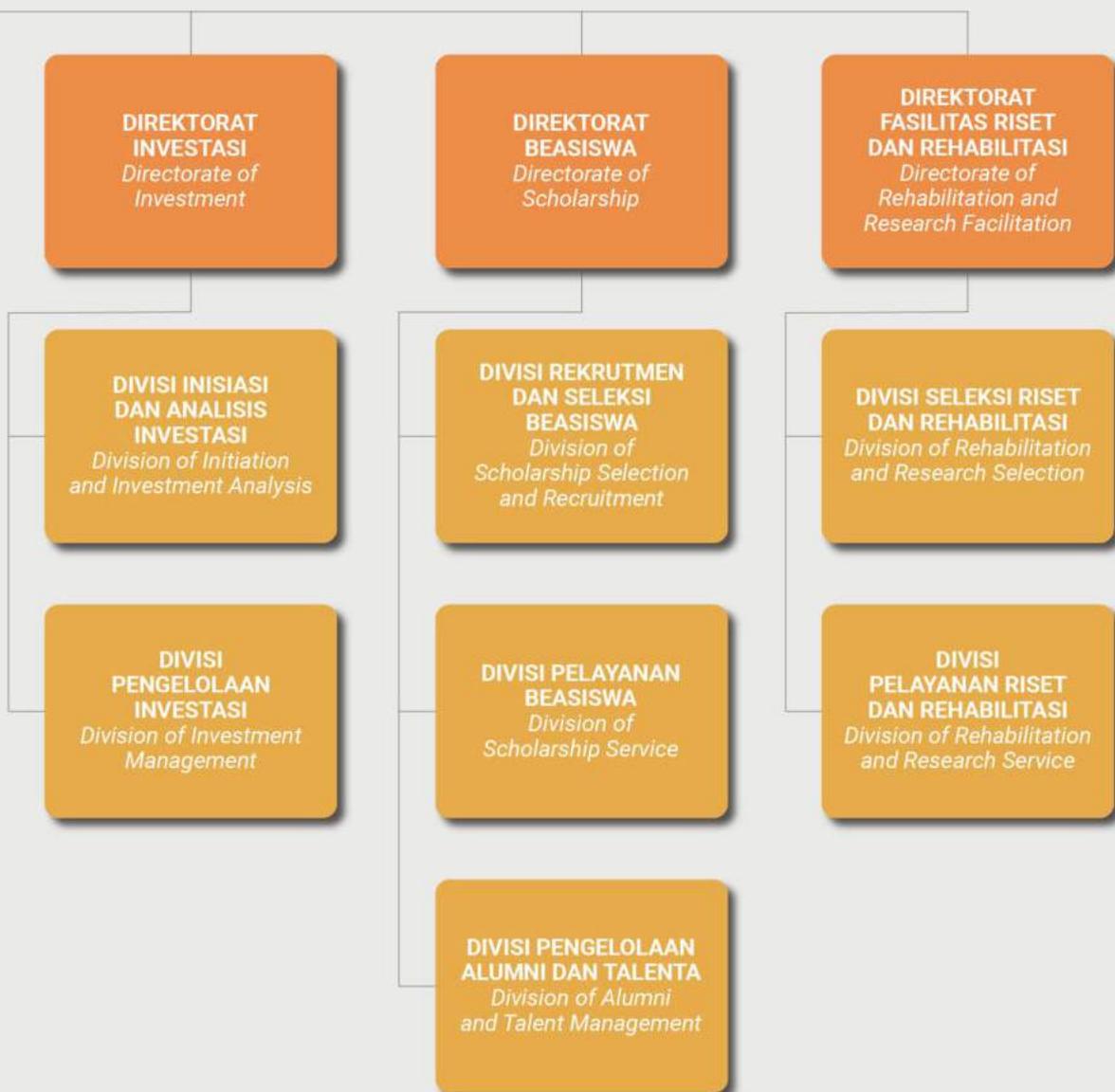
- 1. Performing human resources and organizational management, financial and accounting management, information technology management, and general affairs management;*

2. Pelaksanaan perencanaan investasi, pengembangan investasi, inisiasi investasi, analisis kelayakan investasi, setelmen, monitoring dan evaluasi investasi, pelaporan investasi, pengelolaan pendapatan lainnya, dan koordinasi pengelolaan asset dan kewajiban (*asset and liability management*);
  3. Pelaksanaan penyusunan rencana beasiswa, rekrutmen dan seleksi beasiswa, pembekalan penerima beasiswa, pelayanan beasiswa, monitoring dan evaluasi atas pelaksanaan beasiswa, serta pengelolaan alumni dan talenta;
  4. Pelaksanaan penyusunan rencana fasilitasi dan pendanaan riset dan rehabilitasi, seleksi dan verifikasi proposal riset dan rehabilitasi, pelayanan pendanaan riset dan rehabilitasi, monitoring dan evaluasi pendanaan riset dan rehabilitasi fasilitas pendidikan yang rusak akibat bencana alam, serta pengelolaan alih teknologi hasil riset;
  5. Penyusunan perencanaan dan penganggaran organisasi, melaksanakan pengembangan layanan dan proses bisnis, kerjasama, komunikasi dan layanan informasi, manajemen risiko, pengelolaan kepatuhan, dan koordinasi penyusunan peraturan internal serta pertimbangan hukum; dan
  6. Melaksanakan pemeriksaan intern atas pelaksanaan tugas LPDP.
2. *Performing investment planning, investment development, investment initiation, investment feasibility study, settlement, investment monitoring and evaluation, investment reporting, management of other revenues, and coordination of asset and liability management;*
  3. *Performing scholarship planning, scholarship selection and recruitment, awardee provisioning, scholarship distribution service, monitoring and evaluation of scholarship distribution, as well as alumni and talent management;*
  4. *Performing planning of facilitation and financing research funding and rehabilitation of education facilities, research funding and rehabilitation proposal selection and verification, research funding and rehabilitation service, monitoring and evaluation of research funding and rehabilitation of education facilities damaged by natural disaster, and technology transfer management of research output;*
  5. *Performing organization planning and budgeting, service development and business process, cooperation, communication and information service, risk management, compliance management, and coordination of internal regulation arrangement, as well as legal consideration; and*
  6. *Performing internal audit on LPDP's task performance.*



## Struktur Organisasi LPDP LPDP Organization Structure





Sumber: PMK-143/PMK.01/2016

Source: Minister of Finance Regulation No.143/PMK.01/2016

Dewan Penyantun, yang terdiri atas:

1. Menteri Keuangan
2. Menteri Pendidikan dan Kebudayaan
3. Menteri Agama
4. Menteri Riset, Teknologi, dan Pendidikan Tinggi

Dewan Pengawas, yang terdiri atas:

1. Sekretaris Jenderal Kementerian Keuangan
2. Sekretaris Jenderal Kementerian Riset, Teknologi, dan Pendidikan Tinggi
3. Sekretaris Jenderal Kementerian Agama
4. Kepala Biro Organisasi dan Tata Laksana Kementerian Keuangan
5. Staf Ahli Bidang Inovasi dan Daya Saing Kementerian Pendidikan dan Kebudayaan

Susunan Organisasi LPDP sesuai dengan PMK Nomor 143/PMK.01/2016 tentang Organisasi dan Tata Kerja Lembaga Pengelola Dana Pendidikan terdiri atas 5 direktorat, 13 divisi, 1 satuan pengawas internal, dan kelompok jabatan fungsional. Rincian susunan organisasi LPDP terdiri atas sebagai berikut:

#### 1. Direktorat Keuangan dan Umum

Direktorat Keuangan dan Umum mempunyai tugas melaksanakan pengelolaan SDM dan organisasi, pengelolaan keuangan dan akuntansi, pengelolaan teknologi informasi, serta pengelolaan urusan umum Lembaga Pengelola Dana Pendidikan. Direktorat Keuangan dan Umum terdiri atas 3 (tiga) divisi yaitu:

- a. **Divisi Pengelolaan Sumber Daya Manusia dan Organisasi** mempunyai tugas penyiapan bahan dan penyusunan kebijakan teknis, pelaksanaan perencanaan,

*Board of Trustees consists of:*

1. *Minister of Finance*
2. *Minister of Education and Culture*
3. *Minister of Religious Affairs*
4. *Minister of Research, Technology & Higher Education*

*Board of Supervisors consists of:*

1. *Secretary General of the Ministry of Finance*
2. *Secretary General of the Ministry of Research, Technology & Higher Education*
3. *Secretary General of the Ministry of Religious Affairs*
4. *Head of Organization and Administration Bureau of the Ministry of Finance*
5. *Expert Staff of Innovation and Competitiveness Sector in the Ministry of Education and Culture*

*LPDP's organizational structure in accordance with Minister of Finance Regulation No. 143/PMK.01/2016 on LPDP's Organization and Administration consists of 5 directorates, 13 divisions, 1 internal auditor and functional officers. LPDP's organizational structure in detail is provided as follows:*

#### 1. **Directorate of Finance and General Affairs**

*Directorate of Finance and General Affairs is responsible for human resources and organizational management, financial and accounting management, information technology management and general affairs management of LPDP. Directorate of Finance and General Affairs consists of 3 (three) divisions:*

- a. **Division of Human Resource Development and Organization** is responsible for materials preparation and technical policy drafting, planning and execution of selection and

rekrutmen dan seleksi, penempatan, pengembangan, dan pemeliharaan SDM, pengelolaan dan pengembangan organisasi, pengelolaan kinerja, dan pelaporan atas pelaksanaan kegiatan pengelolaan SDM dan organisasi.

b. **Divisi Keuangan** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, pelaksanaan pengelolaan keuangan, setelmen, sistem dan prosedur akuntansi, serta pelaporan atas pelaksanaan kegiatan keuangan dan akuntansi.

c. **Divisi Teknologi Informasi dan Umum** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, persiapan bahan dan penyusunan kebijakan teknis, pengelolaan dan pengembangan teknologi informasi, pelaksanaan urusan umum, kerumahtanggaan dan pengelolaan BMN, dan pelaporan atas pelaksanaan kegiatan teknologi informasi dan umum.

## 2. Direktorat Pengembangan Layanan dan Manajemen Risiko

Direktorat Pengembangan Layanan dan Manajemen Risiko mempunyai tugas menyusun perencanaan dan penganggaran, melaksanakan pengembangan layanan dan proses bisnis, kerjasama, komunikasi dan layanan informasi, manajemen risiko, pengelolaan kepatuhan, dan koordinasi penyusunan peraturan internal serta pertimbangan hukum Lembaga Pengelola Dana Pendidikan. Direktorat Pengembangan Layanan dan Manajemen Risiko terdiri atas 3 (tiga) divisi yaitu:

*recruitment, placement, development & improvement of human resources, organizational development and management, performance management, and the reporting of the execution of human resources and organizational management activities.*

b. **Division of Finance** is responsible for materials preparation and technical policy drafting, execution of financial management, settlement, accounting system and procedure, and the reporting of the execution of financial and accounting activities.

c. **Division of Information Technology and General Affairs** is responsible for materials preparation and technical policy drafting, IT management and development, general and domestic affairs administration, and the reporting of the execution of IT and general affairs activities.

## 2. Directorate of Service Development and Risk Management

*Directorate of Service Development and Risk Management is responsible for planning and budgeting, business process and service development, cooperation, communication and information service, risk and compliance management, and coordination of internal regulation arrangement, as well as legal consideration of LPDP. Directorate of Service Development and Risk Management consists of 3 (three) divisions:*

- a. **Divisi Perencanaan dan Pengembangan Layanan** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, penyusunan rencana strategis bisnis, rencana bisnis dan anggaran tahunan, rencana kerja dan anggaran satuan kerja, pelaksanaan pengembangan layanan dan proses bisnis, pelaksanaan *monitoring* dan evaluasi serta, pelaporan atas pelaksanaan kegiatan perencanaan dan pengembangan layanan.
- b. **Divisi Kerjasama dan Komunikasi** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, pelaksanaan kerjasama dan komunikasi, pengelolaan layanan informasi, serta pelaporan atas pelaksanaan kegiatan kerjasama dan komunikasi.
- c. **Divisi Kepatuhan dan Manajemen Risiko** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis pengelolaan kepatuhan dan manajemen risiko, perumusan dan penelaahan rancangan peraturan perundang-undangan serta pertimbangan hukum dalam rangka penyelesaian masalah hukum yang berkaitan dengan tugas dan fungsi LPDP serta pelaporan atas pelaksanaan kegiatan kepatuhan, manajemen risiko dan hukum.

### 3. Direktorat Investasi

Direktorat Investasi mempunyai tugas melaksanakan perencanaan, pengembangan investasi, inisiasi, analisis kelayakan, setelmen, *monitoring* dan evaluasi, pelaporan investasi, pengelolaan pendapatan lainnya, dan koordinasi pengelolaan asset

- a. **Division of Planning and Service Development** has some duties to prepare materials for technical policy drafting, compose business strategic plan, annual business plan and budgeting, perform business process and service development, and perform monitoring and evaluation, as well as the reporting of plan execution and service development activities.
- b. **Division of Cooperation and Communication** has some duties to prepare materials for technical policy drafting, perform cooperation and communication, manage information service, and report the activities related to cooperation and communication.
- c. **Division of Compliance and Risk Management** has some duties to prepare materials for technical policy drafting, perform compliance and risk management, formulate and analyze regulation draft and legal consideration in order to resolve legal problems dealing with LPDP's duties and functions, and report activities related to compliance, risk management, and legal affairs.

### 3. Directorate of Investment

Directorate of Investment is responsible for certain duties such as planning, investment development, initiation, feasibility study, settlement, monitoring and evaluation, investment reporting, management of other revenues, and coordination of asset and liability management. Directorate of Investment consists of 2 (two) divisions:

dan kewajiban (*asset and liability management*). Direktorat Investasi terdiri atas 2 (dua) divisi yaitu:

- a. **Divisi Inisiasi dan Analisis Investasi** mempunyai tugas penyiapan bahan dan penyusunan kebijakan teknis serta rencana investasi, pengembangan investasi, pelaksanaan investasi dan analisis kelayakan investasi dan mitra, pelaksanaan analisis portofolio investasi, dan pelaporan atas pelaksanaan tugas analisis investasi.
- b. **Divisi Pengelolaan Investasi** mempunyai tugas penyiapan bahan dan penyusunan kebijakan teknis, pelaksanaan setelmen, monitoring dan evaluasi, pelaporan atas pelaksanaan tugas pengelolaan investasi dan pengelolaan pendapatan lainnya, serta koordinasi pengelolaan aset dan kewajiban.

#### 4. Direktorat Beasiswa

Direktorat Beasiswa mempunyai tugas melaksanakan penyusunan rencana, rekrutmen dan seleksi, pembekalan penerima beasiswa, pelayanan beasiswa, monitoring dan evaluasi atas pelaksanaan beasiswa, serta pengelolaan alumni dan talenta. Direktorat Beasiswa terdiri atas 3 (tiga) divisi yakni:

- a. **Divisi Rekrutmen dan Seleksi Beasiswa** mempunyai tugas penyiapan bahan dan penyusunan kebijakan teknis, pengelolaan dan pelaporan atas pelaksanaan tugas rekrutmen, seleksi, dan pembekalan penerima beasiswa.
- b. **Divisi Pelayanan Beasiswa** mempunyai tugas penyiapan bahan

- a. **Divisions of Initiation and Investment Analysis** has some duties to prepare materials for technical policy drafting, conduct investment plan, development and execution, perform feasibility study on investment and business partners, perform analysis on investment portfolio, and report the execution of investment analysis duty.
- b. **Division of Investment Management** has some duties to prepare materials for technical policy drafting, perform settlement, monitoring & evaluation, report the execution of investment and other revenues management duty, and coordinate asset and liability management.

#### 4. Directorate of Scholarship

Directorate of Scholarship is responsible for planning, recruitment and selection, provisioning, service, and monitoring and evaluation of scholarship distribution, as well as alumni and talent management. Directorate of Scholarship consists of 3 (three) divisions:

- a. **Division of Recruitment and Scholarship Selection** has some duties to prepare materials for technical policy drafting, manage and report the execution of duty in recruitment, selection, and provisioning of scholarship awardees.
- b. **Division of Scholarship Service** has some duties to prepare materials for technical policy drafting, manage scholarship service, and perform monitoring, evaluation & reporting of scholarship service.
- c. **Division of Alumni and Talent Management** has some duties to

dan penyusunan kebijakan teknis, pengelolaan pelayanan beasiswa, monitoring dan evaluasi, serta pelaporan atas pelaksanaan tugas pelayanan beasiswa.

- c. Divisi Pengelolaan Alumni dan Talenta** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, pengelolaan, serta pelaporan atas pelaksanaan tugas pengelolaan alumni dan talenta.

## 5. Direktorat Fasilitas Riset dan Rehabilitasi

Direktorat Fasilitas Riset dan Rehabilitasi mempunyai tugas melaksanakan penyusunan rencana fasilitas dan pendanaan, seleksi dan verifikasi proposal, pelayanan, monitoring dan evaluasi fasilitas dan pendanaan riset dan rehabilitasi fasilitas pendidikan yang rusak akibat bencana alam, serta pengelolaan alih teknologi hasil riset. Direktorat Fasilitas Riset dan Rehabilitasi terdiri atas 2 (dua) divisi yakni:

- a. Divisi Seleksi Riset dan Rehabilitasi** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, pelaksanaan seleksi dan verifikasi proposal riset dan rehabilitasi, serta pelaporan atas pelaksanaan seleksi proposal riset dan rehabilitasi.
- b. Divisi Pelayanan Riset dan Rehabilitasi** mempunyai tugas menyiapkan bahan dan penyusunan kebijakan teknis, pelaksanaan pelayanan fasilitas dan pendanaan riset dan rehabilitasi, pengelolaan alih teknologi hasil riset, monitoring dan evaluasi riset dan rehabilitasi,

*prepare materials for technical policy drafting, manage and report the accomplishment of duty in alumni and talent management.*

## 5. Directorate of Research Facilitation and Rehabilitation

*Directorate of Research Facilitation and Rehabilitation is responsible for planning facilitation and funding, selection and verification of proposals, service, monitoring & evaluation of research facilitation and funding and rehabilitation of education facilities damaged by natural disasters, as well as technology transfer management of research outputs. Directorate of Research Facilitation and Rehabilitation consists of 2 (two) divisions:*

- a. Divisions of Research and Rehabilitation Selection** has some duties to prepare materials for technical policy drafting, perform selection and verification of research and rehabilitation proposals, and report the selection process of research and rehabilitation proposals.
- b. Division of Research and Rehabilitation Service** has some duties to prepare materials for technical policy drafting, perform facilitation and funding service for research and rehabilitation, manage technology transfer of research outputs, and report the accomplishment of research and rehabilitation service.

serta pelaporan atas pelaksanaan layanan riset dan rehabilitasi.

## 6. Satuan Pemeriksaan Intern

Satuan Pemeriksaan Intern merupakan unit kerja yang berada dibawah dan bertanggung jawab kepada Direktur Utama. Satuan Pemeriksaan Intern mempunyai tugas melaksanakan pemeriksaan intern atas pelaksanaan tugas LPDP. Dalam melaksanakan tugasnya, SPI menyelenggarakan fungsi:

- a. Penyusunan dan pelaksanaan tugas sesuai dengan audit charter dan audit program;
- b. Pelaksanaan audit berbasis risiko khususnya pada aktivitas usaha LPDP;
- c. Melakukan reviu terhadap laporan keuangan untuk meyakinkan bahwa isi, penyajian, dan pengungkapannya sesuai dengan standar akuntansi pemerintah dan standar akuntansi keuangan yang berlaku.

## 7. Kelompok Jabatan Fungsional

Kelompok Jabatan Fungsional mempunyai tugas melaksanakan kegiatan sesuai dengan jabatan fungsional masing-masing berdasarkan ketentuan peraturan perundang-undangan.

## 6. Internal Auditor

*The Internal Auditor is a working unit under the coordination and responsible to the President Director. Internal Auditor has a main duty to perform internal audit on the accomplishment of LPDP's duties. In performing its duty, Internal Auditor holds functions:*

- a. *Planning and execution of duty according to audit charter and audit program;*
- b. *Performing a risk-based audit, particularly within LPDP's business activities;*
- c. *Reviewing financial statement to ensure that its content, presentation, and disclosure are in compliance with prevailing standards of government accounting and financial accounting.*

## 7. Functional Officer

*The Functional Officer has a main duty to conduct activities according to his/her functional position based on the laws.*

# SUMBERDAYA MANUSIA

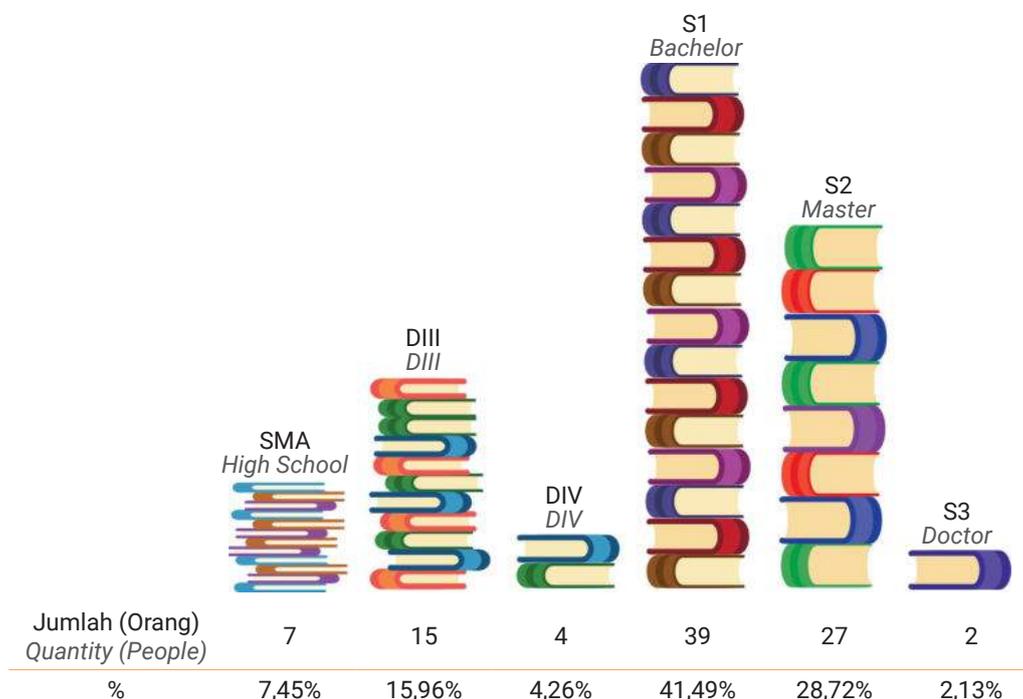
## HUMAN RESOURCES

### 1. Berdasarkan Jenjang Pendidikan

Pegawai LPDP per 31 Desember 2017 berdasarkan jenjang pendidikan dapat digambarkan dalam grafik sebagai berikut:

### 1. Based on Education Level

By December 31, 2017 the LPDP employment composition based on education level can be described in the following chart:

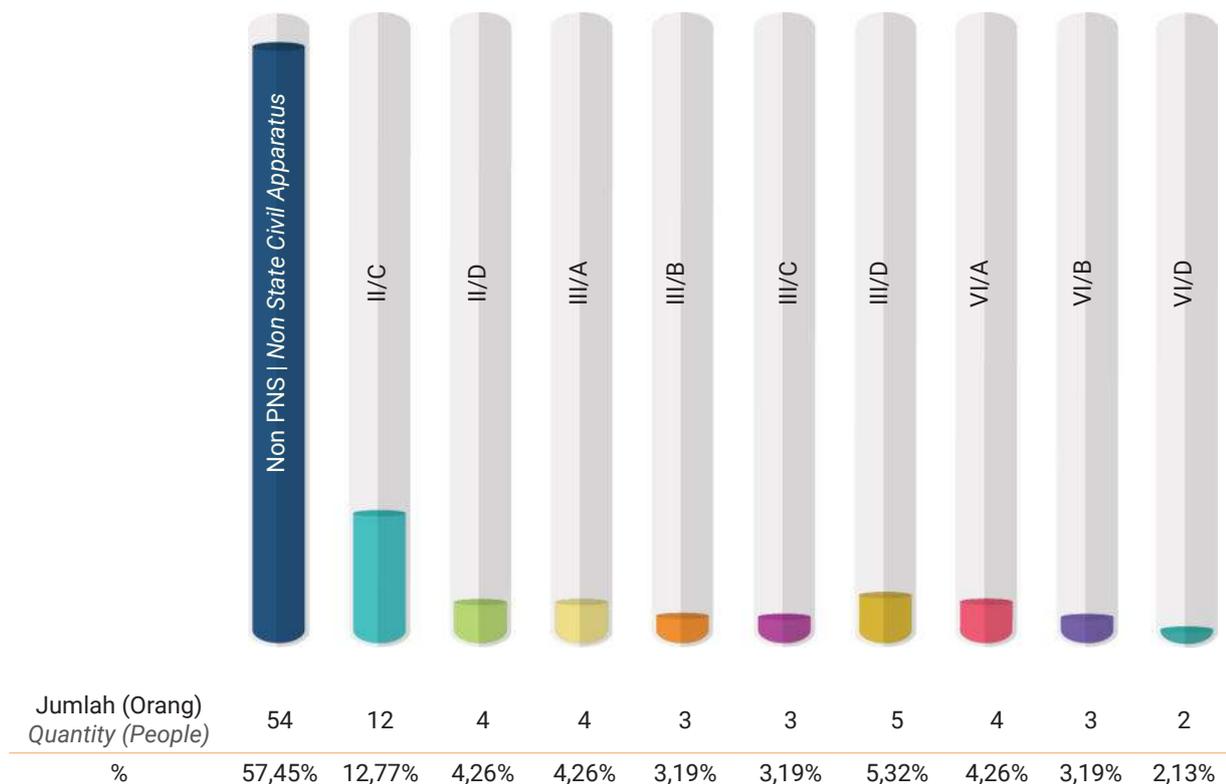


## 2. Berdasarkan Status dan Golongan

Pegawai LPDP per 31 Desember 2017 berdasarkan status dan golongan dapat digambarkan dalam grafik sebagai berikut:

## 2. Based on Occupational Status and Level

By December 31, 2017 the LPDP employment composition based on status and level can be described in the following chart:



LPDP adalah Badan Layanan Umum (BLU) dibawah Kementerian Keuangan yang dapat melaksanakan pola pengelolaan keuangan dengan fleksibilitas korporat. Dalam hal ini, LPDP dapat merekrut pegawai dari Non PNS untuk menjadi pegawai kontrak/ tetap pada LPDP. Kedepan, kebutuhan pegawai akan disesuaikan dengan ABK dan perencanaannya.

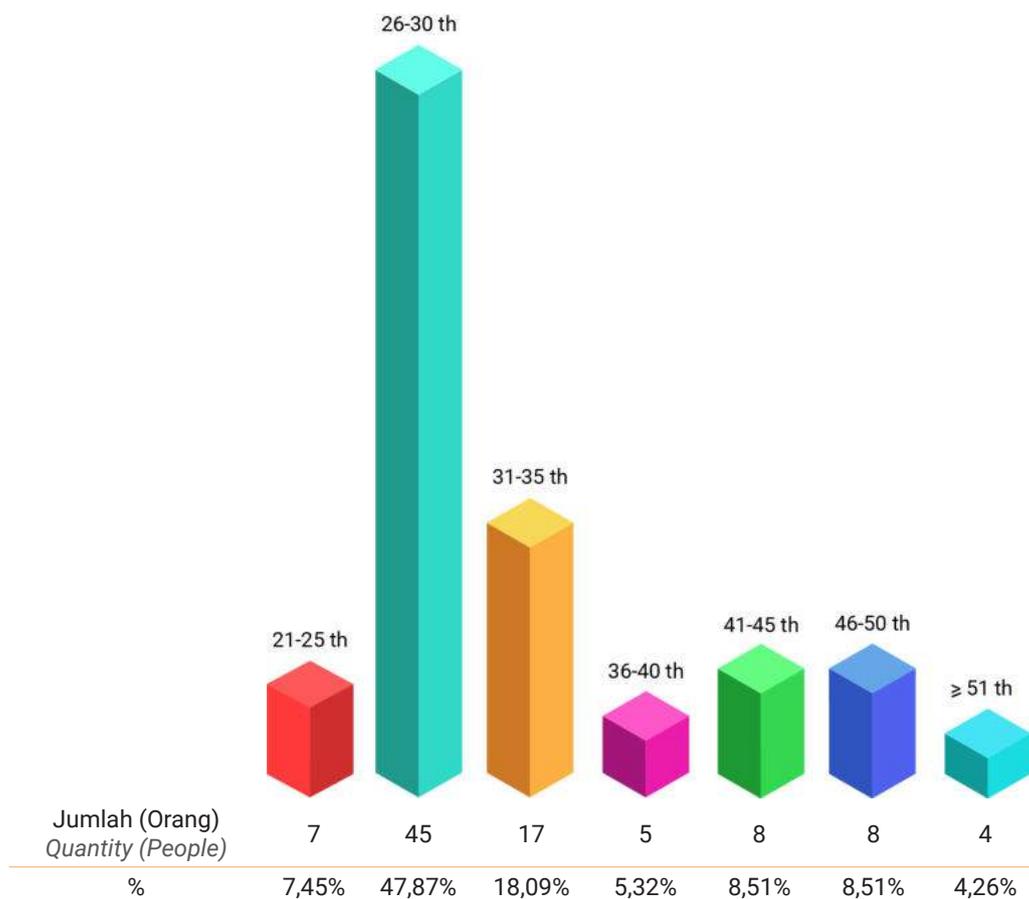
LPDP is Public Service Agency under the Ministry of Finance which may perform financial management with corporate flexibility. In this context, LPDP is able to recruit employees from non state civil apparatus group to be hired as permanent/non-permanent employees for LPDP. In the future, the demand of employees will be adjusted to Performance Based Analysis and its planning.

### 3. Berdasarkan Usia

Pegawai LPDP per 31 Desember 2017 berdasarkan usia dapat digambarkan dalam grafik sebagai berikut:

### 3. Based on Age

By December 31, 2017 the LPDP employment composition based on age can be described in the following chart:



\*) "th" in above graph means "years old" in Bahasa

Komposisi pegawai LPDP didominasi oleh pegawai-pegawai muda yang berusia sekitar 26-30 tahun. Kelompok ini terdiri dari 45 orang dan persentasenya mencapai 47,87% dari keseluruhan pegawai LPDP.

The composition of LPDP employees by age group is dominated by young employees within 26-30 years old. This group consists of 45 people or forms 47.87% of LPDP total employment.

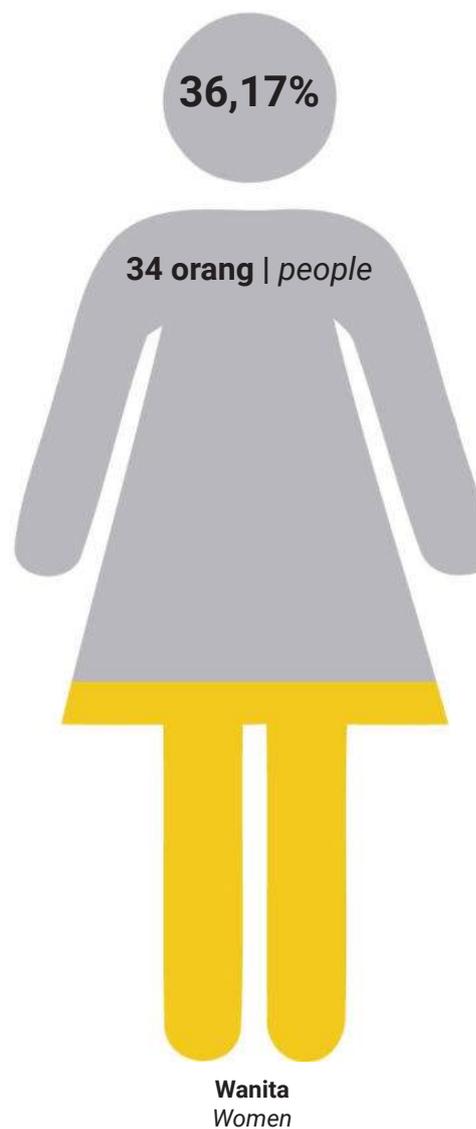
#### 4. Berdasarkan Gender

Pegawai LPDP per 31 Desember 2017 berdasarkan gender dapat digambarkan dalam grafik sebagai berikut:



#### 4. Based on Gender

By December 31, 2017 the LPDP employment composition based on gender can be described in the following charts:



### 5. Berdasarkan Direktorat

Pegawai LPDP per 31 Desember 2017 berdasarkan direktorat dapat digambarkan dalam tabel sebagai berikut:

### 5. Based on Directorate

By December 31, 2017 the LPDP employment composition based on directorate can be described in the following chart:

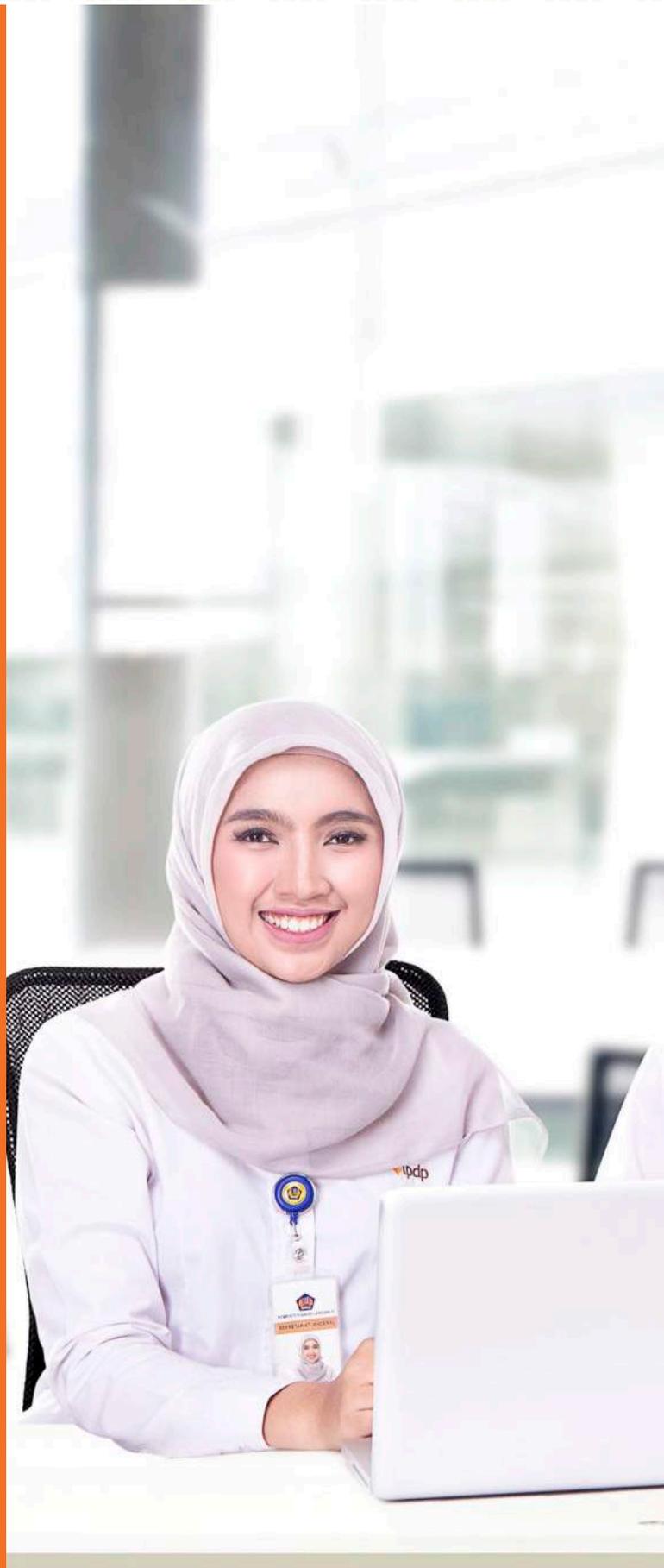
| DIREKTORAT<br><i>Directorate</i>  | JUMLAH PEGAWAI (ORANG)<br><i>Number of Employees (People)</i> | %              |
|---|---|----------------|
| Direktur Utama<br><i>President Director</i>   | 1   | 1,06%          |
| Caretaker<br><i>Caretaker</i>   | 1   | 1,06%          |
| Direktorat Keuangan dan Umum<br><i>Directorate of Finance and General Affairs</i>                                     | 33  | 35,11%         |
| Direktorat Pengembangan Layanan dan Manajemen Risiko<br><i>Directorate of Service Development and Risk Management</i> | 15  | 15,96%         |
| Direktorat Investasi<br><i>Directorate of Investment</i>  | 4   | 4,26%          |
| Direktorat Beasiswa<br><i>Directorate of Scholarship</i>  | 24  | 25,53%         |
| Direktorat Fasilitasi Riset dan Rehabilitasi<br><i>Directorate of Research Facilitation and Rehabilitation</i>        | 12  | 12,77%         |
| Satuan Pemeriksaan Internal<br><i>Internal Auditor</i>  | 2   | 2,13%          |
| Tenaga Ahli<br><i>Experts</i>   | 2   | 2,13%          |
| <b>JUMLAH<br/><i>Total</i></b>  | <b>94</b>   | <b>100,00%</b> |



## 03

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# PENGELOLAAN DANA PENGEMBANGAN PENDIDIKAN NASIONAL

## NATIONAL EDUCATION DEVELOPMENT FUND MANAGEMENT

Lembaga Pengelola Dana Pendidikan (LPDP) melaksanakan pengelolaan Dana Pengembangan Pendidikan Nasional (DPPN) untuk menjamin keberlangsungan pendidikan antargenerasi (*intergenerational equity*). Dana Pengembangan Pendidikan Nasional (DPPN) yang telah dicairkan dari APBN per 31 Desember 2017 adalah sebesar Rp31.117.700.000.000,00. Jumlah tersebut berasal dari akumulasi DPPN sejak tahun anggaran 2010 s.d. 2016 sejumlah Rp20.617.700.000.000,00 ditambah dengan alokasi DPPN tahun 2017 sebesar Rp10.500.000.000.000,00. Tambahan DPPN ini dicairkan pada Triwulan IV 2017 melalui DIPA BA 999.03 No. SP DIPA-999.03.1.961671/2017 Revisi II tanggal 6 November 2017 yang dicairkan secara bertahap sebanyak 2 (dua) kali pencairan.

Akumulasi DPPN per 31 Desember 2017 dapat diikhtisarkan dalam suatu tabel yakni sebagai berikut:

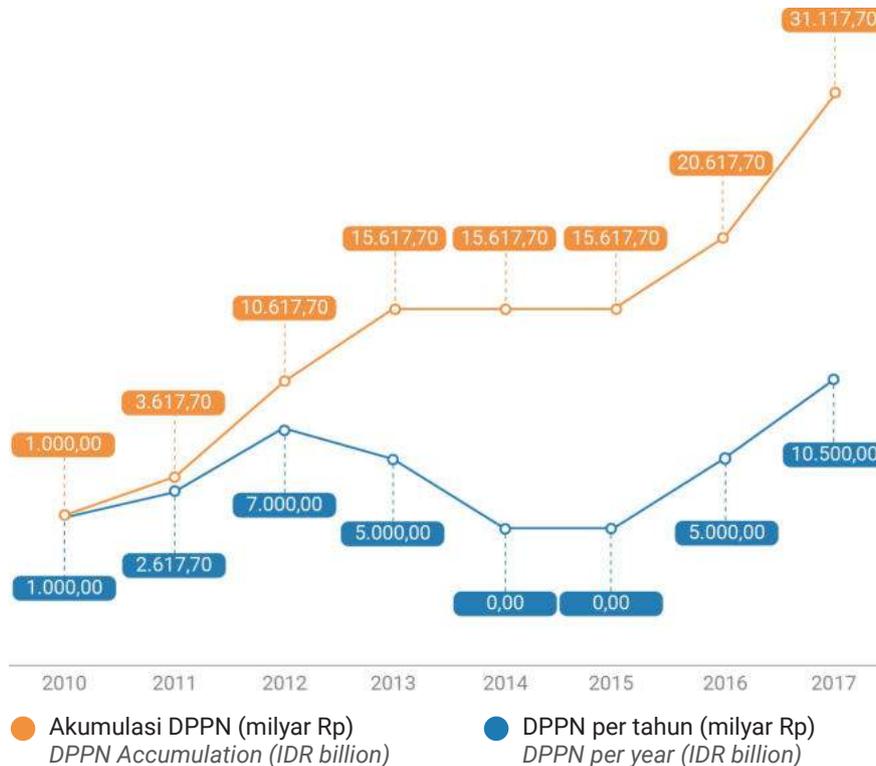
*Indonesia Endowment Fund for Education (LPDP) conducts the management of National Education Development Fund (DPPN) to assure intergenerational equity of education. DPPN disbursement from State Budget by December 31, 2017 was IDR 31,117,700,000,000. The number was obtained from total accumulation of DPPN within fiscal year 2010-2016 of IDR 20,617,700,000,000 which was then added by allocation of DPPN in 2017 equal to IDR 10,500,000,000,000. The additional fund was disbursed in the fourth trimester of 2017 through DIPA BA 999.03 No. SP DIPA-999.03.1.961671/2017 Revision II dated on November 6, 2017. The disbursement was conducted gradually in 2 (two) terms.*

*Accumulation of DPPN by December 31, 2017 can be summarized through the following table:*

| URAIAN<br><i>Description</i>   | JUMLAH DPPN (Rp)<br><i>Amount of DPPN (IDR)</i> | TANGGAL PENCAIRAN<br><i>Date of Disbursement</i> |
|--|---|--|
| Akumulasi DPPN per 31 Des 2016<br><i>Accumulation of DPPN by Dec 31, 2016</i>        | 20.617.700.000.000,00                           |  |
| Pencairan DPPN (Tahap I)<br><i>Disbursement of DPPN (Term I)</i>                     | 2.500.000.000.000,00                            | 28 November 2017<br><i>November 28, 2017</i>     |
| Pencairan DPPN (Tahap II)<br><i>Disbursement of DPPN (Term II)</i>                   | 8.000.000.000.000,00                            | 28 Desember 2017<br><i>December 28, 2017</i>     |
| <b>Akumulasi DPPN per 31 Des 2017</b><br><i>Accumulation of DPPN by Dec 31, 2017</i> | <b>31.117.700.000.000,00</b>                    |  |

Realisasi DPPN per tahun bersama dengan akumulasinya dari tahun 2010 hingga tahun 2017 dapat digambarkan dalam tabel sebagai berikut:

*Realization of DPPN per year along with the accumulation within 2010-2017 can be depicted in the following chart:*



Dalam pengelolaan DPPN, LPDP menginvestasikan DPPN tersebut pada berbagai instrumen investasi dengan risiko rendah dan menengah. Hasil pengelolaan DPPN diakumulasikan dalam Pendapatan Negara Bukan Pajak (PNBP). PNBP LPDP pada tahun 2017 terakumulasi sebesar Rp1.806.784.735.179,75 (99,95% dari target PNBP).

Rincian realisasi PNBP LPDP pada tahun 2017 dapat dijelaskan dalam tabel sebagai berikut:

*In term of DPPN management, LPDP has invested DPPN in various instruments of investment, both with low and medium risks. The outcome of DPPN management has been accumulated in Non-Tax Revenue (PNBP). The accumulation of PNBP from LPDP in 2017 was IDR 1,806,784,735,179.75 or reaching 99.95% from PNBP target.*

*Detailed realization of PNBP from LPDP in 2017 is described below:*

| URAIAN<br><i>Description</i>   | REALISASI PNBP S.D.<br>TRIWULAN IV TAHUN 2017<br><i>PNBP Realization until Trimester IV of 2017</i> | %              |
|--|---|----------------|
| Pendapatan Deposito<br><i>Income from time deposits</i>  | 696.767.386.429,75  | 38,56%         |
| Pendapatan Giro<br><i>Income from giro</i>   | 2.444.986.161,27  | 0,14%          |
| Pendapatan Obligasi<br><i>Income from bonds</i>  | 1.094.327.972.639,00  | 60,57%         |
| Pendapatan Lain-lain<br><i>Income from other sources</i>   | 12.186.299.337,47   | 0,67%          |
| Pendapatan dari Kerjasama<br><i>Income from cooperation</i>  | 1.058.090.612,26  | 0,06%          |
| <b>TOTAL</b>   | <b>1.806.784.735.179,75</b>   | <b>100,00%</b> |
| Target 2017 (Rp)<br><i>Target in 2017 (IDR)</i>  | 1.807.748.904.000,00  |                |
| Pendapatan s.d. Desember 2017 : Target 2017 (%)<br><i>Revenue per December 2017 : Target in 2017 (%)</i> | 99,95%  |                |

Rincian realisasi PNBP LPDP pada tahun 2017 apabila dikategorikan berdasarkan pendapatan bank konvensional dan syariah dapat dijelaskan sebagai berikut:

*Detailed realization of PNBP from LPDP in 2017 can be divided into income from conventional bank and income from sharia bank as follows:*

| URAIAN<br><i>Description</i>   | REALISASI PNBP S.D.<br>TRIWULAN IV TAHUN 2017<br><i>PNBP Realization until Trimester IV of 2017</i> | %              |
|--|---|----------------|
| Pendapatan Konvensional<br><i>Income from conventional bank</i>  | 1.723.529.643.448,13  | 95,39%         |
| Pendapatan Syariah<br><i>Income from sharia bank</i>   | 83.255.091.731,62   | 4,61%          |
| <b>TOTAL</b>   | <b>1.806.784.735.179,75</b>   | <b>100,00%</b> |
| Target 2017 (Rp)<br><i>Target in 2017 (IDR)</i>  | 1.807.748.904.000,00  |                |
| Pendapatan s.d. Desember 2017 : Target 2017 (%)<br><i>Revenue per December 2017 : Target in 2017 (%)</i> | 99,95%  |                |

Portofolio LPDP terdiri atas portofolio pada instrumen investasi dengan risiko rendah hingga menengah. Investasi ini terutama difokuskan pada deposito, obligasi BUMN, dan obligasi Pemerintah (SBN). Komposisi portofolio investasi LPDP per 31 Desember 2017 dapat dijelaskan sebagai berikut:

*LPDP portfolio consists of portfolio for investment instrument with low risk and portfolio for investment instrument with medium risk. Such investment mainly focused on time deposits, SOE bonds, as well as government bonds. Portfolio composition for LPDP investments by December 31, 2017 can be explained below:*

| URAIAN<br><i>Description</i>   | JUMLAH PORTOFOLIO (Rp)<br><i>Amount of Portfolio (IDR)</i> | %              |
|--|--|----------------|
| Obligasi SBN<br><i>Government bonds</i>                                  | 20.270.372.977.251,00                                      | 64,13%         |
| Deposito<br><i>Time deposits</i>   | 9.751.700.000.000,00                                       | 30,85%         |
| Obligasi BUMN<br><i>SOE bonds</i>  | 1.587.000.000.000,00                                       | 5,02%          |
| <b>TOTAL</b>   | <b>31.609.072.977.251,00</b>                               | <b>100,00%</b> |
| <b>Keterangan:</b><br><i>Note:</i>                                       |  |                |
| Pokok DPPN<br><i>Basic income of DPPN</i>                                | 31.117.700.000.000,00                                      |                |
| Pendapatan yang<br>Direinvestasikan kembali<br><i>Re-invested Income</i> | 491.372.977.251,00   |                |



# PENDANAAN BEASISWA

## SCHOLARSHIP FUNDING

Seleksi Beasiswa LPDP pada tahun 2017 dilaksanakan dalam 2 periode. Periode I adalah seleksi untuk beasiswa tujuan dalam negeri, sementara Periode II adalah seleksi untuk beasiswa dengan sebagian besar tujuan luar negeri. Statistik seleksi beasiswa Periode I selama tahun 2017 dapat digambarkan dalam tabel sebagai berikut:

*LPDP Scholarship Selection in 2017 was held in two batches. Batch I was a selection process for domestic scholarship, whereas Batch II was a selection process for (mostly) overseas scholarship. Statistics on Batch I Selection in 2017 can be explained in the following table:*

| JENIS<br>Type                     | PROGRAM<br>Program                    | PESERTA<br>PENDAFTAR<br>SUBMIT<br>PERIODE I<br>Submission<br>Applicant<br>Period I | PESERTA<br>SELEKSI<br>ASSESSMENT<br>ONLINE<br>Online<br>Assessment<br>Selection<br>Applicant | PESERTA<br>SELEKSI<br>SUBSTANSI<br>Substantive<br>Selection<br>Applicant | PENERIMA<br>BEASISWA<br>Scholarship<br>Awardee |
|-----------------------------------|---------------------------------------|--|--|--|--|
| Reguler<br>Regular                | Magister<br>Master                    | 1.649  | 1.236  | 453  | 172  |
|                                   | Dokter Spesialis<br>Medical Specialty | 342  | 287  | 124  | 64   |
|                                   | Doktoral<br>Doctor                    | 156  | 92   | 39   | 20   |
| Afirmasi<br>Affirmative           | Magister<br>Master                    | 1.598  | 1.170  | 571  | 281  |
|                                   | Doktoral<br>Doctor                    | 31   | 7  | 2  | 1  |
| Beasiswa<br>Lanjutan<br>Extension | Doktoral<br>Doctor                    |  |  |  | 17   |
| Top Up<br>Top Up                  | Magister<br>Master                    |  |  |  | 27   |
|                                   | Doktoral<br>Doctoral                  |  |  |  | 10   |
| <b>TOTAL</b>                      |                                       | <b>3.776</b>   | <b>2.792</b>   | <b>1.189</b>   | <b>592</b>                                     |

Statistik seleksi beasiswa Periode II selama tahun 2017 dapat digambarkan dalam tabel sebagai berikut:

Meanwhile statistics on Batch II selection in 2017 can be described in the following table:

| JENIS<br>Type   | PROGRAM<br>Program                            | PESERTA<br>PENDAFTAR<br>SUBMIT<br>PERIODE II<br>Submission<br>Applicant<br>Period II | PESERTA<br>SELEKSI<br>ASSESSMENT<br>ONLINE<br>Online<br>Assessment<br>Selection<br>Applicant | PESERTA<br>SELEKSI<br>SUBSTANSI<br>Substantive<br>Selection<br>Applicant | PENERIMA<br>BEASISWA<br>Scholarship<br>Awardee |
|---|---|--|--|--|--|
| Reguler<br>Regular  | Magister<br>Master                            | 3.999  | 3.573  | 1.770  | 694  |
|   | Doktoral<br>Doctor                            | 412  | 294  | 172  | 88   |
| Afirmasi<br>Affirmative   | Magister<br>Master                            | 566  | 336  | 327  | 107  |
|   | Doktoral<br>Doctor                            | 55   | 25   | 25   | 11   |
| Beasiswa<br>Indonesia<br>Timur<br>Scholarship<br>for Eastern<br>Indonesia | Magister<br>Master                            | 284  | 203  | 196  | 87   |
|   | Doktoral<br>Doctor                            | 45   | 24   | 24   | 15   |
| BUDI<br>BUDI  | Doktoral Dalam<br>Negeri<br>Doctor (Domestic) |  | 395  | 315  | 303  |
|   | Doktoral Luar<br>Negeri<br>Doctor (Overseas)  |  | 259  | 120  | 50   |
| Tesis<br>Thesis   | Dalam Negeri<br>Domestic                      | 615  |  | 228  | 164  |
|   | Luar Negeri<br>Overseas                       | 4  |  | 4  | 1  |
| Disertasi<br>Dissertation   | Dalam Negeri<br>Domestic                      | 87   |  | 65   | 52   |
|   | Luar Negeri<br>Overseas                       | 25   |  | 14   | 7  |
| <b>TOTAL</b>  |   | <b>6.092</b>   | <b>5.109</b>   | <b>3.260</b>   | <b>1.579</b>                                   |

Dengan adanya pelaksanaan Seleksi selama tahun 2017, jumlah penerima beasiswa LPDP secara akumulatif dari tahun 2013-2017 (telah dinyatakan lulus seleksi wawancara / seleksi substansi) dapat dirinci sebagai berikut:

*As the selection process in 2017 have been conducted, the accumulated number of LPDP scholarship awardees within 2013-2017 (those passing interview process/substantive selection) is presented below:*

| <b>PROGRAM BEASISWA</b><br><i>Scholarship Program</i>  | <b>2013</b>  | <b>2014</b>  | <b>2015</b>  | <b>2016</b>  | <b>2017</b>  | <b>TOTAL</b>  |
|--|--------------|--------------|--------------|--------------|--------------|---------------|
| Magister & Doktoral -<br>BPI Reguler<br><i>Master &amp; Doctor -<br/>BPI Regular</i>         | 1.008        | 1.847        | 3.299        | 2.987        | 974          | 10.115        |
| Magister & Doktoral - BUDI<br><i>Master &amp; Doctor - BUDI</i>                              | -            | -            | -            | 2.168        | 353          | 2.521         |
| Magister & Doktoral -<br>Afirmasi<br><i>Master &amp; Doctor -<br/>Affirmative</i>            | 26           | 672          | 949          | 1.174        | 400          | 3.221         |
| Dokter Spesialis<br><i>Medical Specialty</i>   | -            | 37           | 138          | 191          | 64           | 430           |
| Beasiswa Presiden Republik<br>Indonesia<br><i>The Indonesia Presidential<br/>Scholarship</i> | -            | 109          | -            | -            | -            | 109           |
| Magister & Doktoral - Top Up<br><i>Master &amp; Doctor - Top Up</i>                          | -            | 97           | 30           | 23           | 37           | 187           |
| Doktoral (Lanjutan)<br><i>Doctor (Extension)</i>   | -            | -            | -            | -            | 17           | 17            |
| Tesis & Disertasi<br><i>Thesis &amp; Dissertation</i>  | 521          | 122          | 235          | 662          | 224          | 1.764         |
| Beasiswa Indonesia Timur<br><i>Scholarship for Eastern<br/>Indonesia</i>                     | -            | -            | -            | -            | 102          | 102           |
| <b>TOTAL</b>   | <b>1.555</b> | <b>2.884</b> | <b>4.651</b> | <b>7.205</b> | <b>2.171</b> | <b>18.466</b> |

Dalam menentukan kualifikasi penerima beasiswa, LPDP telah menetapkan bidang keilmuan prioritas yang terdiri dari Teknik, Sains, Pendidikan, Kedokteran Kesehatan, Sosial, Ekonomi, Pertanian, Bidang Lain, Budaya Seni dan Bahasa, Hukum, Akuntansi dan Keuangan, dan Agama. Prioritas ini ditentukan berdasarkan kebutuhan Sumber Daya Manusia Indonesia sesuai dengan program prioritas pemerintah.

*In determining the qualification of scholarship awardees, LPDP has set priority programs consisting of Engineering, Science, Education, Medicine & Health, Social, Economic, Agriculture, Other Fields of Study, Culture Art & Literature, Law, Accounting & Finance, and Religious Affairs. The priority is determined based on the requirement of Indonesian human resources and in accordance with the government's priority programs.*

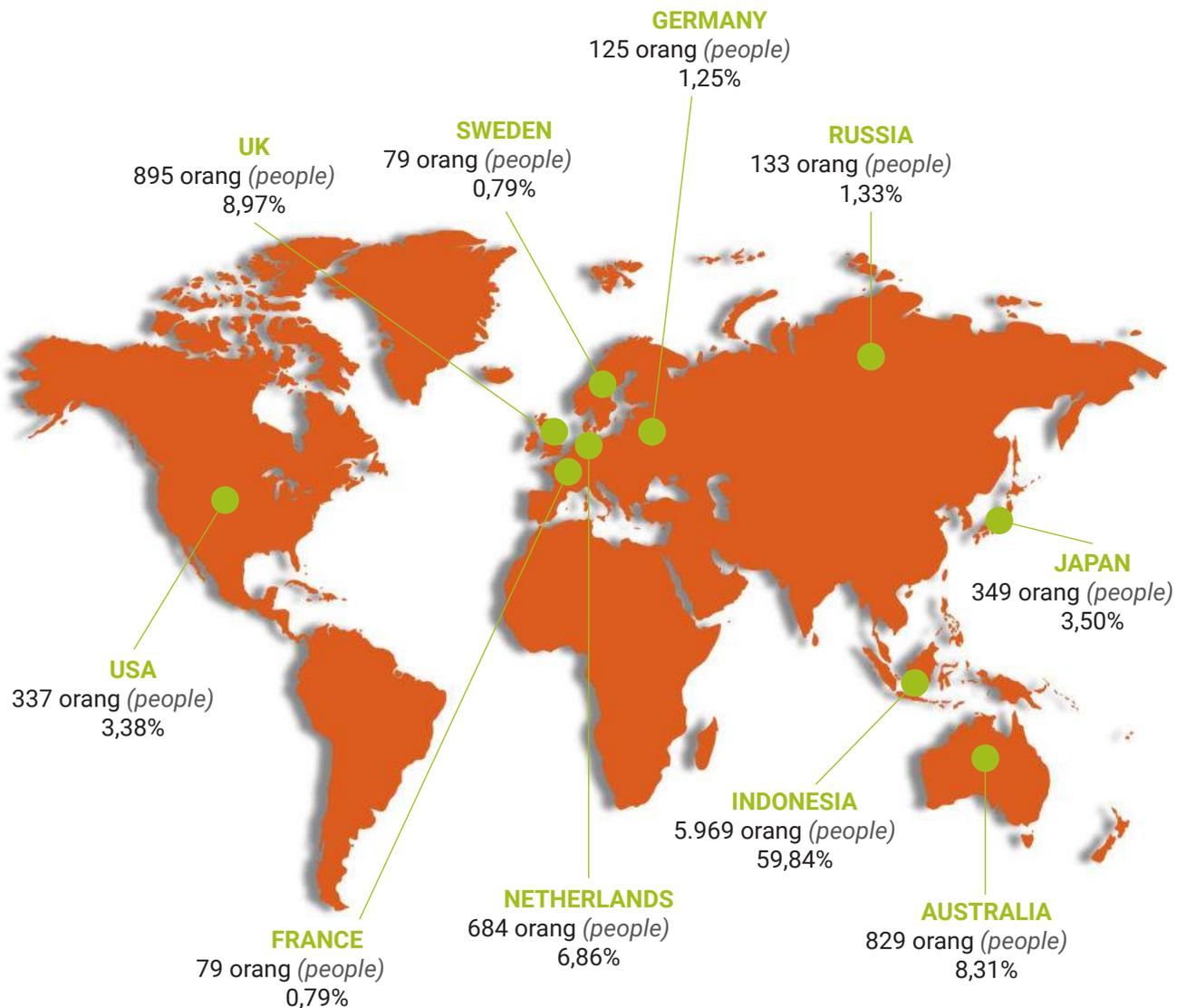
Jumlah penerima beasiswa sesuai bidang studi dapat dirinci sebagai berikut:

*Number of scholarship awardees by field of study is listed below:*

| <b>BIDANG KEILMUAN</b><br><i>Discipline</i>                     | <b>JUMLAH (ORANG)</b><br><i>Number (People)</i> | <b>%</b>       |
|---|---|----------------|
| Teknik<br><i>Engineering</i>                                    | 3.526   | 19,1%          |
| Sains<br><i>Science</i>   | 2.957   | 16,0%          |
| Pendidikan<br><i>Education</i>                                  | 2.255   | 12,2%          |
| Kedokteran dan Kesehatan<br><i>Medicine &amp; Health</i>        | 2.003   | 10,8%          |
| Sosial<br><i>Social</i>   | 1.712   | 9,3%           |
| Ekonomi<br><i>Economic</i>                                      | 1.240   | 6,7%           |
| Pertanian<br><i>Agriculture</i>                                 | 1.101   | 6,0%           |
| Bidang Lain<br><i>Other Field of Study</i>                      | 875   | 4,7%           |
| Budaya, Seni dan Bahasa<br><i>Culture, Art &amp; Literature</i> | 849   | 4,6%           |
| Hukum<br><i>Law</i>   | 849   | 4,6%           |
| Akuntansi dan Keuangan<br><i>Accounting &amp; Finance</i>       | 768   | 4,2%           |
| Agama<br><i>Religious Affairs</i>                               | 331   | 1,8%           |
| <b>Jumlah Penerima</b><br><i>Total Awardee</i>                  | <b>18.466</b>                                   | <b>100,00%</b> |

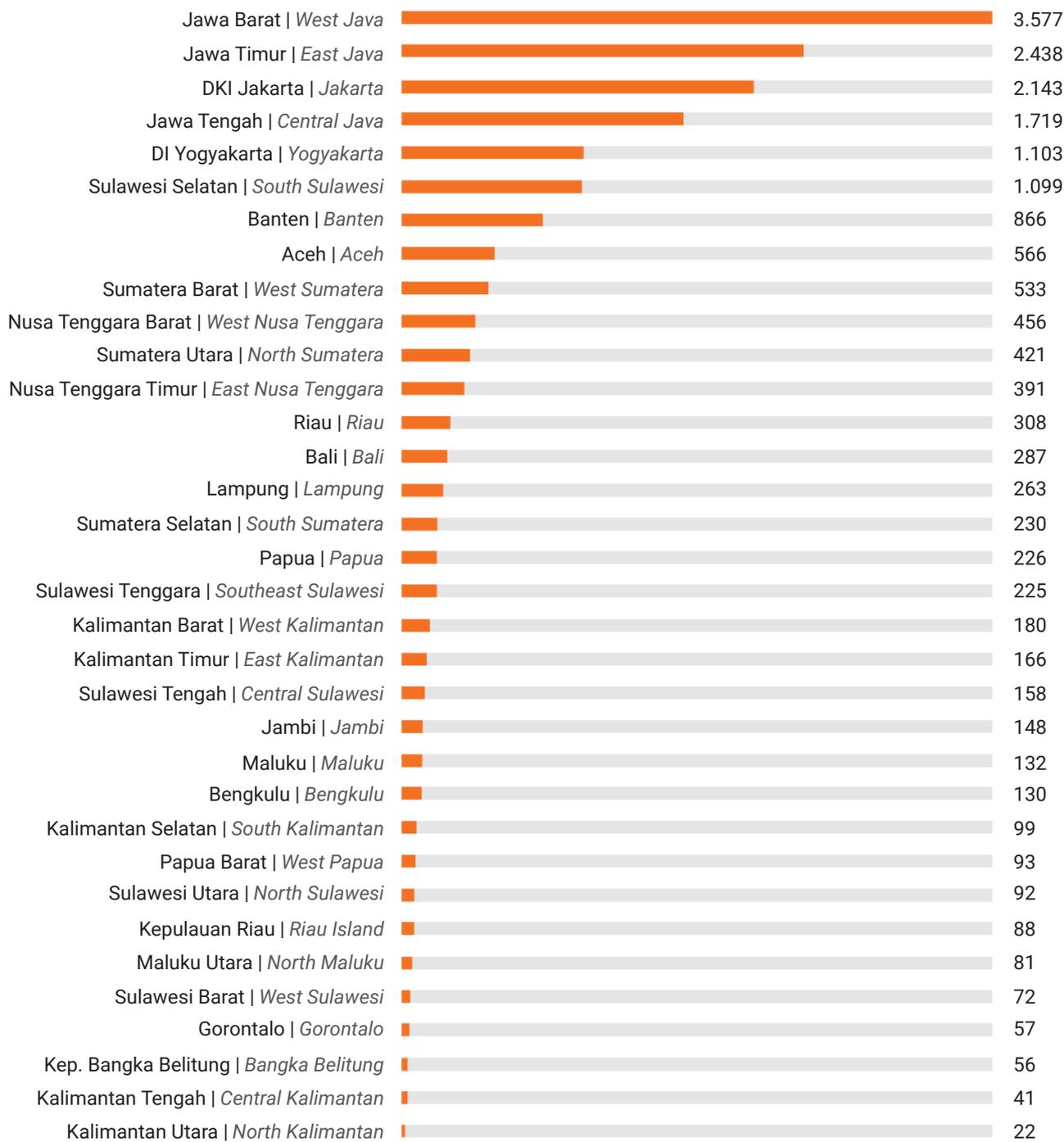
Mahasiswa *On Going* LPDP pada 31 Desember 2017 berjumlah 9.975 orang dengan sepuluh (10) sebaran terbanyak ada di negara:

*LPDP ongoing students by December 31, 2017 reached 9,975 people with top 10 destination countries for study are:*



Jumlah penerima beasiswa LPDP sebanyak 18.466 orang dibagi berdasarkan provinsi asalnya dapat dijelaskan dalam grafik berikut:

*Total number of LPDP scholarship awardees was 18,466 people that can be divided by province of origin as explained in the chart below:*



■ Jumlah penerima beasiswa (orang) | Total number of LPDP scholarship awardees (people)

Alumni LPDP selama tahun 2017 dapat dijabarkan sebagai berikut:

LPDP alumni in 2017 can be elaborated as follows:

| PROGRAM BEASISWA<br><i>Scholarship Program</i>                          | JUMLAH ALUMNI (ORANG)<br><i>Number of Alumni (People)</i> | %              |
|---|---|----------------|
| Magister Dalam Negeri<br><i>Master (Indonesian Universities)</i>        | 686   | 13,80%         |
| Magister Luar Negeri<br><i>Master (Overseas Universities)</i>           | 2.830   | 56,94%         |
| Doktoral Dalam Negeri<br><i>Doctor (Indonesian Universities)</i>        | 4   | 0,08%          |
| Doktoral Luar Negeri<br><i>Doctor (Overseas Universities)</i>           | 34  | 0,68%          |
| Tesis Dalam Negeri<br><i>Thesis (Indonesian Universities)</i>           | 1.046   | 21,05%         |
| Tesis Luar Negeri<br><i>Thesis (Overseas Universities)</i>              | 27  | 0,54%          |
| Disertasi Dalam Negeri<br><i>Dissertation (Indonesian Universities)</i> | 247   | 4,97%          |
| Disertasi Luar Negeri<br><i>Dissertation (Overseas Universities)</i>    | 96  | 1,93%          |
| <b>Jumlah Penerima<br/><i>Total Awardee</i></b>                         | <b>4.970</b>  | <b>100,00%</b> |



10 Besar perguruan tinggi di dalam negeri dengan jumlah penerima beasiswa terbanyak adalah:

*Top 10 Indonesian Universities with the largest number of scholarship awardees are:*

| PERGURUAN TINGGI<br><i>University</i>   | JUMLAH (ORANG)<br><i>Number (People)</i> | %      |
|---|--|--------|
|  Universitas Gadjah Mada<br><i>Gadjah Mada University</i>                                | 1.648                                    | 26,79% |
|  Universitas Indonesia<br><i>The University of Indonesia</i>                             | 1.062                                    | 17,26% |
|  Institut Teknologi Bandung<br><i>The Bandung Institute of Technology</i>                | 904                                      | 14,69% |
|  Institut Pertanian Bogor<br><i>The Bogor Institute of Agriculture</i>                   | 670                                      | 10,89% |
|  Universitas Pendidikan Indonesia<br><i>The Indonesia University of Education</i>      | 408                                      | 6,63%  |
|  Universitas Padjadjaran<br><i>Padjajaran University</i>                               | 322                                      | 5,23%  |
|  Universitas Brawijaya<br><i>Brawijaya University</i>                                  | 306                                      | 4,97%  |
|  Universitas Hasanuddin<br><i>Hasanuddin University</i>                                | 304                                      | 4,94%  |
|  Institut Teknologi Sepuluh Nopember<br><i>The 10 November Institute of Technology</i> | 265                                      | 4,31%  |
|  Universitas Airlangga<br><i>Airlangga University</i>                                  | 263                                      | 4,28%  |

10 Besar perguruan tinggi di luar negeri dengan jumlah penerima beasiswa terbanyak adalah:

*Whereas Top 10 Overseas Universities with the largest number of scholarship awardees are:*

| PERGURUAN TINGGI<br><i>University</i>   | JUMLAH (ORANG)<br><i>Number (People)</i> | %      |
|---|--|--------|
|  Wageningen University   | 314                                      | 15,00% |
|  University of Manchester<br><small>The University of Manchester</small> | 267                                      | 12,75% |
|  University College London   | 236                                      | 11,27% |
|  Monash University   | 224                                      | 10,70% |
|  Imperial College London  | 190                                      | 9,07%  |
|  University of Birmingham  | 184                                      | 8,79%  |
|  TU Delft  | 177                                      | 8,45%  |
|  University of Melbourne   | 174                                      | 8,31%  |
|  University of Edinburgh   | 168                                      | 8,02%  |
|  University of Leeds   | 160                                      | 7,64%  |



# PENDANAAN RISET DAN REHABILITASI

## RESEARCH AND REHABILITATION FUNDING

Selama tahun 2017, LPDP telah menandatangani total 20 kontrak riset dengan total pencairan dana riset sebesar Rp23.629.564.633,00. Tabel ikhtisar fokus riset dan realisasi pencairan dana riset tahun 2017 adalah sebagai berikut:

*Throughout 2017, LPDP has signed 20 research contract with total research fund disbursement of IDR 23,629,564,633.00. Below is table summarizing research focus and realization of research fund disbursement in 2017:*

| <b>FOKUS</b><br><i>Research Focus</i>                              | <b>JUMLAH FOKUS RISET</b><br><i>Number of Research Focus</i> | <b>PENCAIRAN DANA RISET (Rp)</b><br><i>Research Fund Disbursement (IDR)</i> |
|--|--|---|
| Ketahanan Pangan<br><i>Food Resilience</i>                         | 6  | 8.847.652.250   |
| Pertahanan dan Keamanan<br><i>Defence &amp; Security</i>           | 1  | 3.888.922.500   |
| Kesehatan dan Obat<br><i>Medicine &amp; Health</i>                 | 2  | 3.279.215.000   |
| Energi<br><i>Energy</i>  | 1  | 2.548.106.771   |
| Eco Growth<br><i>Eco Growth</i>                                    | 4  | 2.002.293.000   |
| Tata Kelola<br><i>Governance</i>                                   | 4  | 1.269.244.112   |
| Kebudayaan<br><i>Culture</i>                                       | 2  | 1.124.803.400   |
| Transportasi<br><i>Transportation</i>                              | 0*   | 310.907.600   |
| Informasi dan Komunikasi<br><i>Information &amp; Communication</i> | 0*   | 266.980.000   |
| Sosial Keagamaan<br><i>Social &amp; Religious Affairs</i>          | 0*   | 91.440.000  |
| <b>Jumlah</b><br><i>Total</i>                                      | <b>20</b>  | <b>23.629.564.633</b>   |

\*) Pencairan dana riset adalah untuk kontrak riset tahun sebelumnya

\*) *The disbursement of research funds was for the previous year's research contract*

Semua kontrak riset selama tahun 2017 berasal dari perguruan tinggi dalam negeri, yakni:

*All research contracts throughout 2017 originated from domestic universities as follows:*

| Nomor<br>Number | ASAL INSTITUSI<br>Institution   |
|-----------------|---|
| 1               |  Institut Pertanian Bogor<br><i>The Bogor Institute of Agriculture</i>                 |
| 2               |  Institut Teknologi Bandung<br><i>The Bandung Institute of Technology</i>              |
| 3               |  Institut Teknologi Sepuluh November<br><i>The 10 November Institute of Technology</i> |
| 4               |  Universitas Airlangga<br><i>Airlangga University</i>                                  |
| 5               |  Universitas Borneo Tarakan<br><i>Borneo Tarakan University</i>                       |
| 6               |  Universitas Brawijaya<br><i>Brawijaya University</i>                                |
| 7               |  Universitas Bung Hatta<br><i>Bung Hatta University</i>                              |
| 8               |  Universitas Hasanuddin<br><i>Hasanuddin University</i>                              |
| 9               |  Universitas Indonesia<br><i>The University of Indonesia</i>                         |
| 10              |  Universitas Jember<br><i>Jember University</i>                                      |
| 11              |  Universitas Jenderal Soedirman<br><i>Jenderal Soedirman University</i>              |
| 12              |  Universitas Negeri Jakarta<br><i>Jakarta State University</i>                       |
| 13              |  Universitas Pendidikan Ganesha<br><i>Ganesha University of Education</i>            |
| 14              |  Universitas Sebelas Maret<br><i>Sebelas Maret University</i>                        |

Sampai dengan akhir tahun 2017, LPDP masih melanjutkan pemberian bantuan pendanaan Layanan Rehabilitasi Fasilitas Pendidikan pada 6 Madrasah di Kabupaten Aceh Tengah dan 4 Madrasah di Kabupaten Bener Meriah. Rincian kontrak dan pencairan dana rehabilitasi untuk kabupaten tersebut dapat dijelaskan dalam tabel berikut:

*By the end of 2017, LPDP still continued to distribute funding aid of Rehabilitation Service for Education Facilities to 6 Islamic schools (madrasah) in Central Aceh Regency and 4 madrasah in Bener Meriah Regency. The detailed contract and rehabilitation fund disbursement for each regency is presented in table below:*

| JUMLAH UNIT<br><i>Number of School Unit</i> | JUMLAH RUANG<br><i>Number of Class Room</i> | PENERIMA<br><i>Recipient</i>                     | NILAI KONTRAK (Rp)<br><i>Contract Value (IDR)</i> | PENCAIRAN (Rp)<br><i>Disbursement (IDR)</i> | TANGGAL PENCAIRAN DANA<br><i>Date of Fund Disbursement</i> |
|---|---|--|---|---|--|
| 6 Madrasah<br><i>6 Madrasah</i>             | 32 Ruang<br><i>32 Rooms</i>                 | Kab. Aceh Tengah<br><i>Aceh Tengah Regency</i>   | 4.104.700.000                                     | 3.959.062.928                               | 29 Des 2017<br><i>Dec 29, 2017</i>                         |
| 4 Madrasah<br><i>4 Madrasah</i>             | 20 Ruang<br><i>20 Rooms</i>                 | Kab. Bener Meriah<br><i>Bener Meriah Regency</i> | 1.902.500.000                                     | 1.823.496.000                               | 29 Des 2017<br><i>Dec 29, 2017</i>                         |
|   |   |  | <b>6.007.200.000</b>                              | <b>5.782.558.928</b>                        |  |



Selain itu, sampai akhir tahun 2017, LPDP telah menyelesaikan pencairan dana bantuan Layanan Rehabilitasi Fasilitas Pendidikan 6 Gedung Fakultas Teknik Universitas Andalas, Padang, Sumatera Barat yang rusak akibat bencana gempa bumi tahun 2009 dengan rincian sebagai berikut:

Furthermore, by the end of 2017, LPDP has accomplished fund disbursement of Rehabilitation Service for Education Facilities to Faculty of Engineering Andalas University (6 buildings) in Padang, West Sumatra which was damaged by earthquake in 2009 with the detailed information as follows:

| JUMLAH UNIT<br>Number of School Unit | JUMLAH RUANG<br>Number of Class Room | PENERIMA<br>Recipient                     | JUMLAH PEMBAYARAN (Rp)<br>Total Payment (IDR) | TANGGAL PENCAIRAN DANA<br>Date of Fund Disbursement |
|--------------------------------------|--------------------------------------|---|---|---|
| 6 Gedung<br>6 Building               | 169 Ruang<br>169 Rooms               | Universitas Andalas<br>Andalas University | 339.060.750,00                                | 5 April 2017<br>April 5, 2017                       |

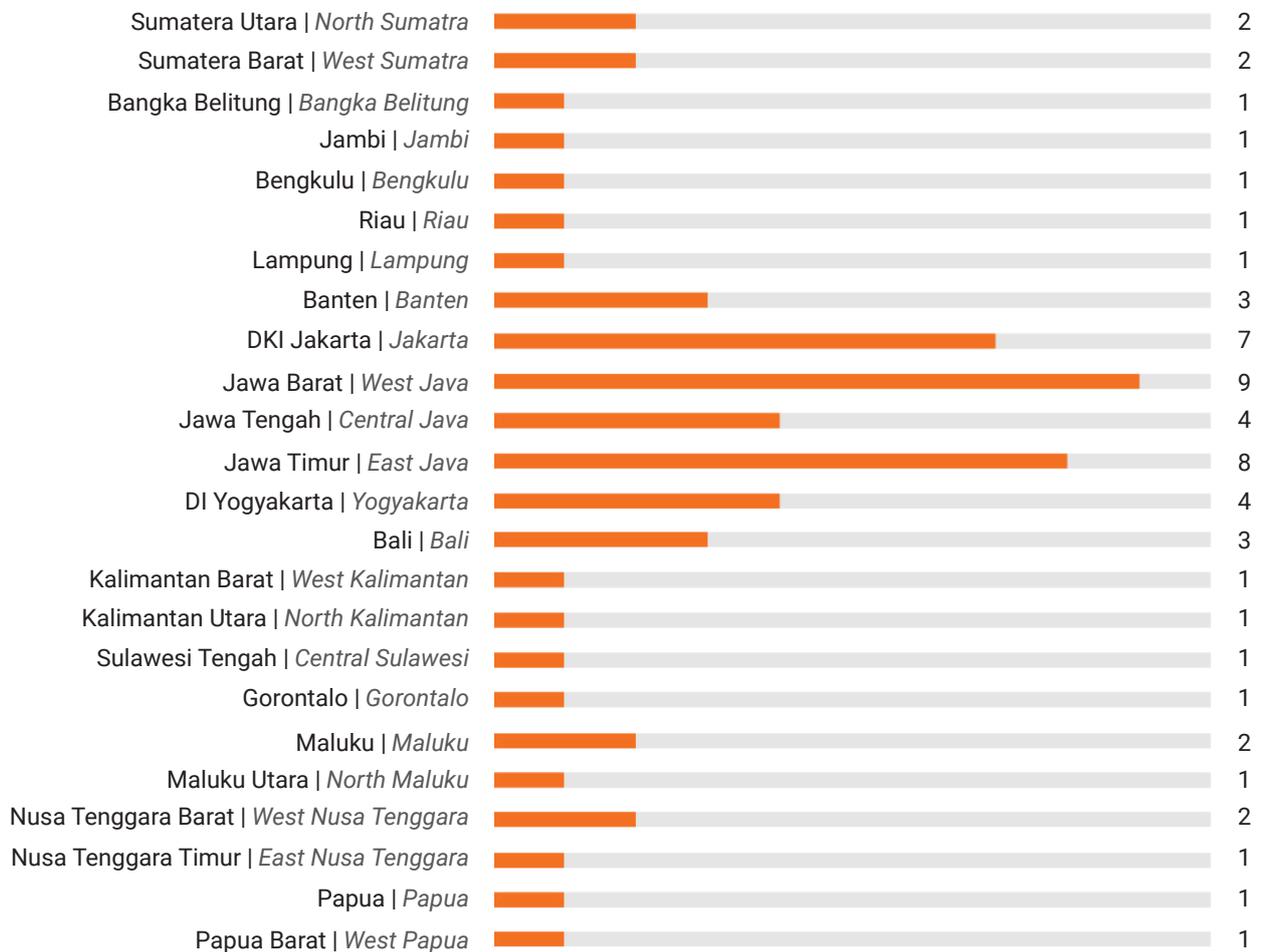


## KEGIATAN SOSIALISASI

### DISSEMINATION ACTIVITIES

Sampai dengan akhir tahun 2017 telah dilaksanakan 59 kegiatan sosialisasi baik ataupun pameran di berbagai tempat di Indonesia. Kegiatan sosialisasi sampai dengan akhir tahun 2017 paling banyak dilakukan di Pulau Jawa.

*By the end of 2017, LPDP has accomplished 59 dissemination activities and exhibitions throughout Indonesia where most of them located in Java island.*



## KEGIATAN KERJASAMA

### COOPERATION ACTIVITIES

Unit Kerjasama LPDP bertanggung jawab dalam mendukung kelancaran pelaksanaan program dan layanan LPDP yang berkaitan dengan pihak eksternal yang mencakup pengelolaan program beasiswa, program pendanaan riset, persiapan bahasa, program magang, penempatan alumni, dan *workshop*. Pihak eksternal yang merupakan mitra Kerjasama LPDP adalah perguruan tinggi dalam dan luar negeri, kementerian/lembaga Pemerintah RI dan lembaga asing yang memiliki visi yang sama dengan LPDP.

Sampai dengan akhir tahun 2017, kegiatan kerjasama yang telah dilakukan oleh LPDP mencakup 109 mitra baik dalam maupun luar negeri. Kerjasama ini akan terus dikembangkan agar jaringan kerja dan layanan LPDP dapat lebih baik di masa depan.

*LPDP Cooperation Unit is responsible for supporting the execution of LPDP programs and services related to external parties, including the management of scholarship program, research funding program, language preparatory, apprenticeship program, alumni placement, and workshop. External parties as partners in cooperation with LPDP are domestic and foreign universities, ministries/government institutions, and foreign organizations having the same vision as LPDP's vision.*

*Until the end of 2017, there were 109 domestic and foreign partners conducting cooperation activities with LPDP. Such cooperation will be developed continuously to create better network and service of LPDP in the future.*

## KEGIATAN LAINNYA

### OTHER ACTIVITIES

Dalam rangka memfasilitasi alumni LPDP dalam berkontribusi nyata kepada masyarakat sesuai bidang keilmuannya masing-masing, secara rutin LPDP melaksanakan program Welcoming Alumni. Pada Welcoming Alumni 2017 dilaksanakan kegiatan yang bernama *Mini Research*. Kegiatan ini dilaksanakan dengan melihat pola pembangunan pemerintah yang sudah ada, dan kemudian melaksanakan riset secara langsung untuk menentukan program solusi pembangunan dan pengembangan daerah.

*In order to facilitate LPDP alumni in giving real contribution to community according to their own field of study, LPDP regularly holds a program called Welcoming Alumni. Welcoming Alumni 2017 included an activity called Mini Research. In this activity, participants observed the existing pattern of government development plan, followed by conducting direct research to determine regional construction and development solution programs. It is expected that LPDP alumni be able to solve regional*

Dengan kegiatan dimaksud, diharapkan alumni LPDP dapat menyelesaikan permasalahan daerah dengan solusi yang taktis, relevan, dan efektif.

Kegiatan *Mini Research* diinisiasi dengan melaksanakan program riset di beberapa daerah yang tergolong tertinggal atau yang merupakan bagian dari daerah pusat perekonomian yang tengah berkembang yakni meliputi: Sumba Barat Daya, Maluku Tenggara Barat, Bogor, dan Kabupaten Bantaeng. Untuk selanjutnya, usulan awal alternative solusi akan ditindaklanjuti melalui Indonesia Changemakers Forum (ICF).

*problems by providing tactical, relevant, and effective solution.*

*Mini Research was initiated by conducting research programs in some underdeveloped regions or parts of developing economy center regions such as: Southwest Sumba, Western part of Southeast Maluku, Bogor, and Bantaeng Regency. Any initial alternative solution will be responded and followed up through Indonesia Changemakers Forum (ICF).*



*Mini Research Alumni LPDP di Kabupaten Saumlaki dan Kabupaten Tanimbar Selatan (Maluku Tenggara Barat)*

*Mini Research Activity by LPDP Alumni in Saumlaki Subdistrict and South Tanimbar Subdistrict (Western Southeast Maluku Regency)*



*Mini Research Alumni LPDP di Bantaeng*

*Mini Research Activity by LPDP Alumni in Bantaeng*



Mini Research Alumni LPDP di Sumba Barat Daya

*Mini Research Activity by LPDP Alumni in Southwest Sumba Regency*



Mini Research Alumni LPDP di Bogor

*Mini Research Activity by LPDP Alumni in Bogor*

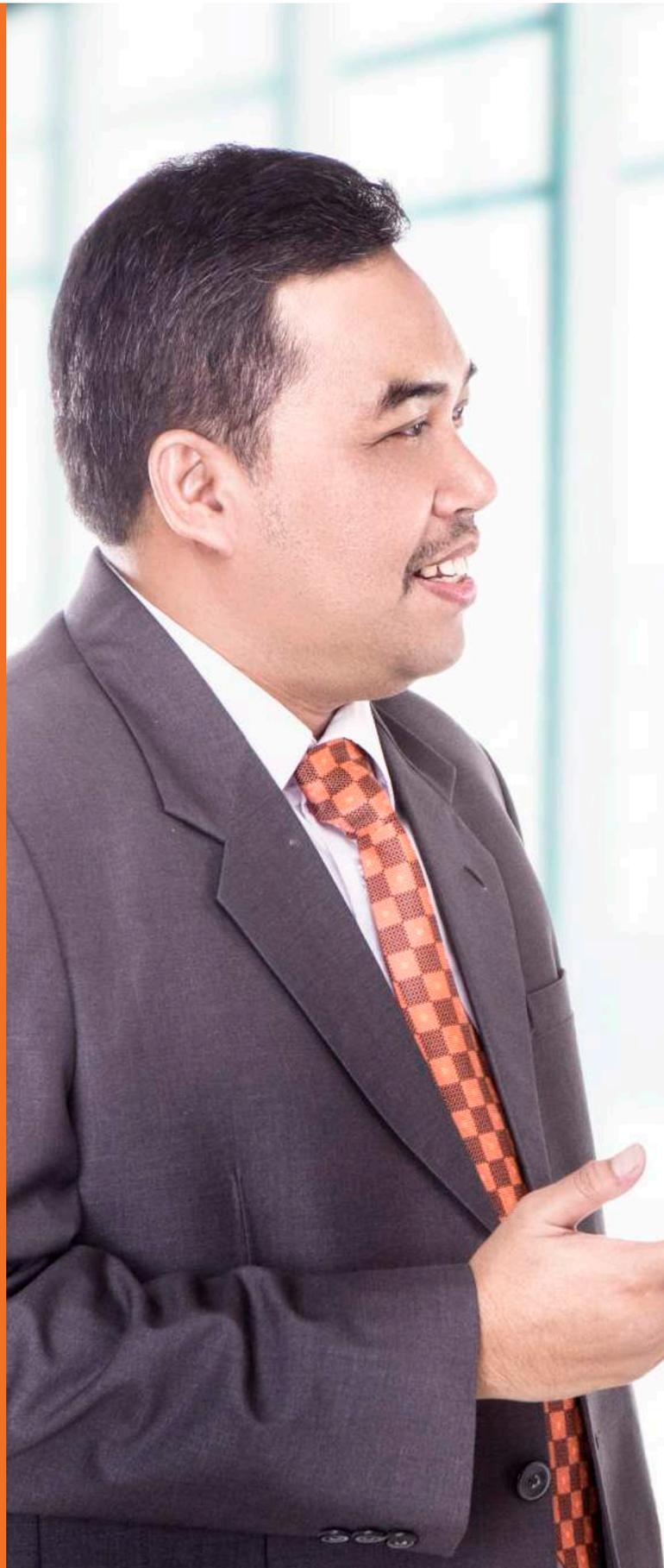


# 04

## LAPORAN KEUANGAN

### FINANCIAL STATEMENT

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**LEMBAGA PENGELOLA DANA PENDIDIKAN**  
Laporan Keuangan  
Untuk Tahun yang Berakhir 31 Desember 2017  
Angka dalam Rupiah

Tabel pada laporan ini memaparkan data numerik dengan standar Bahasa Indonesia, sedangkan pemaparan numerik dalam teks menggunakan standar Bahasa Indonesia dan Bahasa Inggris sesuai dengan konteksnya.

**INDONESIA ENDOWMENT FUND FOR EDUCATION**  
*Financial Statement*  
*For Year Ending on December 31, 2017*  
*Numbers are in IDR*

*Tables in this Report describe numerical data in standardized Bahasa, while the numerical description of the text uses standardized Bahasa and English according to the text*

Laporan Keuangan Lembaga Pengelola Dana Pendidikan Tahun Anggaran 2017 ini telah disusun dan disajikan sesuai dengan Peraturan Pemerintah Nomor 71 Tahun 2010 tentang Standar Akuntansi Pemerintahan dan Peraturan Menteri Keuangan Nomor 220/PMK.05/2016 tentang Sistem Akuntansi dan Pelaporan Badan Layanan Umum serta berdasarkan kaidah-kaidah pengelolaan keuangan yang sehat di lingkungan pemerintahan. Laporan Keuangan ini meliputi:

*LPDP Financial Report of Fiscal Year 2017 has been composed and presented in compliance with Government Regulation No. 71/2010 on Government Accounting Standards and Minister of Finance Regulation No. 220/PMK/05/2016 on Accounting and Reporting Systems of Public Service Agency based on healthy financial management standards within government institutions. The Financial Report consists of:*

## LAPORAN REALISASI ANGGARAN

### STATEMENT OF BUDGET REALIZATION

Laporan Realisasi Anggaran menggambarkan perbandingan antara anggaran dengan realisasinya, yang mencakup unsur-unsur pendapatan dan belanja selama periode 1 Januari sampai dengan 31 Desember 2017.

*The Statement of Budget Realization describes the comparison between the budget and its realization, which includes elements of revenue and expenditure in the period of Januari 1 to December 31, 2017.*

Realisasi Pendapatan Negara pada tahun anggaran 2017 adalah berupa Pendapatan Negara Bukan Pajak Rp1.806.784.735.180,00 atau mencapai 99,95 persen dari estimasi pendapatan sebesar Rp1.807.748.904.000,00

*The realization of State Revenue in 2017 in the form of Non-Tax State Revenue was IDR1,806,784,735,180.00 or reaching 99.95% from the estimated revenue of IDR1,807,748,904,000.00*

Realisasi Belanja Negara pada tahun anggaran TA 2017 adalah sebesar Rp2.603.137.219.763,00 atau mencapai 97,81 persen dari alokasi anggaran sebesar Rp2.661.364.856.000,00.

*The realization of State Expenditure in 2017 was IDR2,603,137,219,763.00 or reaching 97.81% from the budget allocation of IDR2,661,364,856,000.00*

### Laporan Realisasi Anggaran, Telah Diaudit | *Statement of Budget Realization, Audited*

| No # | URAIAN<br>Description   | ANGGARAN<br>Budget       | REALISASI<br>Realization | REALISASI DI<br>ATAS (BAWAH)<br>ANGGARAN<br>Realization<br>Above (Below)<br>Budget | % REALISASI<br>ANGGARAN<br>% Budget<br>Realization |
|------|---|--------------------------|--------------------------|--|--|
| 1    | 2   | 3                        | 4                        | 5  | 6  |
| A    | <b>PENDAPATAN NEGARA &amp; HIBAH<br/>STATE REVENUE &amp; GRANT</b>  |                          |                          |  |  |
|      | 1. Penerimaan Dalam Negeri<br><i>Domestic Revenue</i>   | 1.807.748.904.000        | 1.806.784.735.180        | (964.168.820)  | 99,95  |
|      | a. Penerimaan Perpajakan<br><i>Tax Revenue</i>  | 0                        | 0                        | 0  | 0,00   |
|      | b. Penerimaan Negara<br>Bukan Pajak<br><i>Non-Tax State Revenue</i>   | 1.807.748.904.000        | 1.806.784.735.180        | (964.168.820)  | 9,95   |
|      | 2. Hibah<br><i>Grant</i>  | 0                        | 0                        | 0  | 0,00   |
|      | <b>JUMLAH PENDAPATAN &amp; HIBAH<br/>TOTAL REVENUE &amp; GRANT</b>  | <b>1.807.748.904.000</b> | <b>1.806.784.735.000</b> | <b>(964.168.820)</b>   | <b>99,95</b>                                       |
| B    | <b>BELANJA<br/>EXPENDITURE</b>  |                          |                          |  |  |
|      | 1. Belanja Pegawai<br><i>Employee Expenditure</i>   | 0                        | 0                        | 0  | 0,00   |
|      | 2. Belanja Barang<br><i>Goods Expenditure</i>   | 2.660.667.056.000        | 2.602.506.883.073        | (58.160.172.927)   | 97,81  |
|      | 3. Belanja Modal<br><i>Capital Expenditure</i>  | 697.800.000              | 630.336.690              | (67.463.310)   | 90,33  |
|      | 4. Pembayaran Bunga<br><i>Interest Payment</i>  | 0                        | 0                        | 0  | 0,00   |
|      | 5. Utang Subsidi<br><i>Subsidy Loan</i>   | 0                        | 0                        | 0  | 0,00   |
|      | 6. Hibah<br><i>Grant</i>  | 0                        | 0                        | 0  | 0,00   |
|      | 7. Bantuan Sosial<br><i>Social Aids</i>   | 0                        | 0                        | 0  | 0,00   |
|      | 8. Belanja Lain-lain<br><i>Other Expenditures</i>   | 0                        | 0                        | 0  | 0,00   |
|      | <b>JUMLAH BELANJA<br/>TOTAL EXPENDITURE</b>   | <b>2.661.364.856.000</b> | <b>2.603.137.219.000</b> | <b>(58.227.636.237)</b>  | <b>97,81</b>                                       |
| C    | <b>SURPLUS/(DEFISIT)<br/>SURPLUS/(DEFICIT)</b><br>Surplus/(Defisit) (A-B)<br><i>Surplus/(Deficit) (A-B)</i> |                          | (796.352.484.583)        |  |  |
|      | <b>SILPA/(SIKPA)<br/>SILPA/(SIKPA)</b>  |                          | (796,352,484,583)        |  |  |

# LAPORAN PERUBAHAN SALDO ANGGARAN LEBIH

## STATEMENT OF CHANGES OF BALANCED BUDGET

Laporan Perubahan Saldo Anggaran Lebih menyajikan informasi kenaikan atau penurunan Saldo Anggaran Lebih per 31 Desember 2017 dibandingkan dengan tahun sebelumnya.

Nilai Saldo Anggaran Lebih awal tahun per 31 Desember 2016 adalah Rp800.378.598.247,00. Pada tahun 2017, terjadi selisih kurang Pembiayaan Anggaran sebesar Rp796.352.484.583,00 dan pengembalian atas penyetoran surplus BLU ke Kas Negara sehingga Saldo Anggaran Lebih per 31 Desember 2017 adalah sebesar Rp504.026.113.664,00 atau turun sebesar 37,02 persen dari Saldo Anggaran Lebih Awal.

*The Statement of Changes of Balanced Budget presents information regarding an increase or decrease of balanced budget on December 31, 2017 compared to prior year.*

*The value of opening budget cash surplus on December 31, 2016 was IDR800,378,598,247.00 In 2017 there was a deficit of IDR796,352,484,583.00 in budget funding and return on surplus deposit of public service agency to State Treasury. Therefore, on December 31, 2017 the accumulated budget surplus was IDR504,026,113,664.00 or falling 37.02% from the opening budget cash surplus.*

## NERACA

### BALANCE SHEET

Neraca menggambarkan posisi keuangan entitas mengenai aset, kewajiban, dan ekuitas dana per 31 Desember 2017. Sesuai dengan amanat Peraturan Menteri Keuangan Nomor 220/PMK.05/2016 tentang Sistem Akuntansi dan Pelaporan Badan Layanan Umum serta merujuk Pernyataan Standar Akuntansi Pemerintah Nomor 13 tentang Penyajian Laporan Badan Layanan Umum, bahwa satuan kerja BLU pengelola dana yang menerima dana kelolaan BLU dari BA BUN Investasi Pemerintah (BA BUN 999.03) menyajikan Aset Lainnya dan Utang Jangka Panjang kepada BUN pada Neraca Satker BLU mulai tahun 2017.

Neraca menggambarkan posisi keuangan entitas mengenai aset, kewajiban, dan ekuitas dana per 31 Desember 2017. Sesuai dengan amanat Peraturan Menteri Keuangan Nomor 220/PMK.05/2016 tentang Sistem Akuntansi dan Pelaporan Badan Layanan Umum serta merujuk Pernyataan Standar Akuntansi Pemerintah Nomor 13 tentang Penyajian Laporan Badan Layanan Umum, bahwa satuan kerja BLU pengelola dana yang menerima dana kelolaan BLU dari BA BUN Investasi Pemerintah (BA BUN 999.03) menyajikan Aset Lainnya dan Utang Jangka Panjang kepada BUN pada Neraca Satker BLU mulai tahun 2017.

Nilai Aset per 31 Desember 2017 dicatat dan disajikan sebesar Rp32.316.336.729.416,00 yang terdiri dari: Aset Lancar sebesar Rp 1.089.261.510.153,00; Investasi Jangka Panjang sebesar Rp31.117.700.000.000,00; Aset Tetap (Neto) sebesar Rp108.588.611.888,00; dan

*The Balance Sheet describes the financial position of the entity in regards to assets, liabilities, and fund equity per December 31, 2017. In compliance with Minister of Finance Regulation No. 220/PMK.05/2016 on Accounting and Reporting Systems of Public Service Agency with reference to the Statement of Government Accounting Standards No. 13 on Report Presentation of Public Service Agency, it is stated that working unit of public service agency which manages fund from government investment (BA BUN 999.03) must present Other Assets and Long Term Debt to The State Treasurer in Balance Sheet starting from 2017.*

*The Balance Sheet describes the financial position of the entity in regards to assets, liabilities, and fund equity per December 31, 2017. In compliance with Minister of Finance Regulation No. 220/PMK.05/2016 on Accounting and Reporting Systems of Public Service Agency with reference to the Statement of Government Accounting Standards No. 13 on Report Presentation of Public Service Agency, it is stated that working unit of public service agency which manages fund from government investment (BA BUN 999.03) must present Other Assets and Long Term Debt to The State Treasurer in Balance Sheet starting from 2017.*

*Asset value per December 31, 2017 was recorded and displayed for IDR32,316,336,729,416.00 consisting of Current Assets equal to IDR1,089,261,510,153.00; Long Term Investment equal to IDR31,117,700,000,000.00; Fixed Assets (Netto) equal to IDR108,588,611,888.00; and*

Aset Lainnya (Neto) sebesar Rp786.607.375,00. Nilai Kewajiban dan Ekuitas masing-masing sebesar Rp31.443.910.857.454,00 dan Rp872.425.871.962,00.

Other Assets (Netto) equal to IDR786,607,375.00. Meanwhile, Liability Value and Equity Value respectively equal to IDR31,443,910,857,454.00 and IDR872,425,871,962.00.

## Neraca, Telah Diaudit | Balance Sheet, Audited

Bagian 1 | Part 1

| NAMA PERKIRAAN<br>Name/Estimation   | JUMLAH<br>Amount          |                          | KENAIKAN (PENURUNAN)<br>Increase (Decrease) |                |
|---|---------------------------|--------------------------|---|----------------|
|   | 2017                      | 2016                     | JUMLAH<br>Value                             | %              |
| 1   | 2                         | 3                        | 4   | 5              |
| <b>ASET</b><br><b>ASSET</b>   |                           |                          |   |                |
| <b>ASET LANCAR</b><br><b>CURRENT ASSETS</b>   |                           |                          |   |                |
| Kas pada Badan Layanan Umum<br>Cash on Public Service Agency  | 503.653.136.413           | 17.113.268.282           | 486.539.868.131                             | 2.843,05       |
| Investasi Jangka Pendek-Badan Layanan Umum (BLU)<br>Short Term Investment-Public Service Agency (BLU)             | 372.977.251               | 783.265.329.965          | (782.892.352.714)                           | (99,95)        |
| Belanja Dibayar Dimuka (prepaid)<br>Prepaid Expenditure   | 368.534.792.496           | 504.367.450.397          | (135.832.657.901)                           | (26,93)        |
| Pendapatan yang Masih Harus Diterima<br>Accrued Revenue   | 215.862.694.850           | 198.830.211.125          | 17.032.483.725                              | 8,56           |
| Piutang dari kegiatan Operasional BLU<br>Receivables from Operational activities of BLU                           | 991.360.041               | 699.046.000              | 292.314.041                                 | 41,81          |
| Penyisihan Piutang Tidak Tertagih - Piutang dari Kegiatan Operasional BLU<br>Uncollectible Account Expense of BLU | (548.714.904)             | (3.495.230)              | (545.219.674)                               | 15.598,96      |
| Piutang dari Kegiatan Operasional BLU (Netto)<br>Receivables from Operational activities of BLU (Netto)           | 442.645.137               | 695.550.770              | (252.905.633)                               | (36,36)        |
| Persediaan<br>Inventory   | 395.264.006               | 0                        | 395.264.006                                 | 0,00           |
| Persediaan Badan Layanan Umum<br>Inventory of Public Service Agency   | 0                         | 466.482.969              | (466.482.969)                               | (100,00)       |
| <b>JUMLAH ASET LANCAR</b><br><b>TOTAL CURRENT ASSETS</b>  | <b>1.089.261.510.153</b>  | <b>1.504.738.293.508</b> | <b>(415.476.783.355)</b>                    | <b>(27,61)</b> |
| <b>INVESTASI JANGKA PANJANG</b><br><b>LONG TERM INVESTMENT</b>  |                           |                          |   |                |
| Investasi Jangka Panjang Non Permanen Lainnya<br>Other Non-permanent Long Term Investment                         | 31.117.700.000.000        | 0                        | 31.117.700.000.000                          | 0,00           |
| <b>JUMLAH INVESTASI JANGKA PANJANG</b><br><b>TOTAL LONG TERM INVESTMENT</b>                                       | <b>31.117.700.000.000</b> | <b>0</b>                 | <b>31.117.700.000.000</b>                   | <b>0,00</b>    |

## Bagian 2 | Part 2

| NAMA PERKIRAAN<br>Name/Estimation   | JUMLAH<br>Amount          |                          | KENAIKAN (PENURUNAN)<br>Increase (Decrease) |                 |
|---|---------------------------|--------------------------|---|-----------------|
|   | 2017                      | 2016                     | JUMLAH<br>Value                             | %               |
| 1   | 2                         | 3                        | 4   | 5               |
| <b>ASET TETAP<br/>FIXED ASSETS</b>  |                           |                          |   |                 |
| Tanah<br>Land   | 104.733.252.000           | 0                        | 104.733.252.000                             | 0.00            |
| Peralatan dan Mesin<br>Equipments and Machinerics   | 8.016.069.802             | 0                        | 8.016.069.802                               | 0.00            |
| Peralatan dan Mesin BLU<br>Equipment and Machinerics of BLU                                   | 0                         | 7.583.733.112            | (7.583.733.112)                             | (100.00)        |
| Gedung dan Bangunan<br>Land and Building  | 1.827.128.000             | 0                        | 1.827.128.000                               | 0.00            |
| Aset Tetap Lainnya<br>Other Fixed Assets  | 23.056.500                | 0                        | 23.056.500                                  | 0.00            |
| Aset Tetap Lainnya BLU<br>Other Fixed Assets of BLU   | 0                         | 23.056.500               | (23.056.500)                                | (100.00)        |
| Konstruksi Dalam Pengerjaan<br>Construction work in progress                                  | 198.000.000               | 0                        | 198.000.000                                 | 0.00            |
| Akumulasi Penyusutan<br>Accumulated Depreciation  | (6.208.894.414)           | (4.916.897.945)          | (1.291.996.469)                             | 26.27           |
| <b>JUMLAH ASET TETAP<br/>TOTAL FIXED ASSETS</b>   | <b>108.588.611.888</b>    | <b>2.689.891.667</b>     | <b>105.898.720.221</b>                      | <b>3.936.91</b> |
| <b>ASET LAINNYA<br/>OTHER ASSETS</b>  |                           |                          |   |                 |
| Aset Tak Berwujud<br>Intangible Assets  | 2.589.387.400             | 0                        | 2.589.387.400                               | 0,00            |
| Aset Tak Berwujud BLU<br>Intangible Assets of BLU   | 0                         | 2.042.337.400            | (2.042.337.400)                             | (100,00)        |
| Akumulasi Penyusutan/Amortisasi<br>Aset Lainnya<br>Accumulated Depreciation /<br>Amortization | (1.802.780.025)           | (1.203.879.851)          | (598.900.174)                               | 49,74           |
| <b>JUMLAH ASET LAINNYA<br/>TOTAL OF OTHER ASSETS</b>  | <b>786.607.375</b>        | <b>838.457.549</b>       | <b>(51.850.174)</b>                         | <b>(6,18)</b>   |
| <b>JUMLAH ASET<br/>TOTAL ASSETS</b>   | <b>32.316.336.729.416</b> | <b>1.508.266.642.724</b> | <b>30.808.070.086.692</b>                   | <b>2.042,61</b> |
| <b>KEWAJIBAN<br/>LIABILITIES</b>  |                           |                          |   |                 |
| <b>KEWAJIBAN JANGKA PENDEK<br/>SHORT TERM LIABILITY</b>                                       |                           |                          |   |                 |
| Utang kepada Pihak Ketiga<br>Debt to Third Party  | 114.741.884.235           | 175.783.347.196          | (61.041.462.961)                            | (34,72)         |
| Pendapatan Diterima Dimuka<br>Prepaid Revenue   | 211.468.973.219           | 90.770.547.945           | 120.698.425.274                             | 132,97          |
| <b>JUMLAH KEWAJIBAN JANGKA<br/>PENDEK<br/>TOTAL SHORT TERM LIABILITY</b>                      | <b>326.210.857.454</b>    | <b>266.553.895.141</b>   | <b>59.656.962.313</b>                       | <b>22,38</b>    |

## Bagian 3 | Part 3

| NAMA PERKIRAAN<br>Name/Estimation   | JUMLAH<br>Amount   |                   | KENAIKAN (PENURUNAN)<br>Increase (Decrease) |           |
|---|--------------------|-------------------|---|-----------|
|   | 2017               | 2016              | JUMLAH<br>Value                             | %         |
| 1   | 2                  | 3                 | 4   | 5         |
| <b>KEWAJIBAN JANGKA PANJANG<br/>LONG TERM LIABILITY</b>                   |                    |                   |   |           |
| Utang Jangka Panjang BLU kepada BUN<br><i>Long Term Debt (BLU to BUN)</i> | 31.117.700.000.000 | 0                 | 31.117.700.000.000                          | 0,00      |
| <b>JUMLAH KEWAJIBAN JANGKA PANJANG<br/>TOTAL LONG TERM LIABILITY</b>      | 31.117.700.000.000 | 0                 | 31.117.700.000.000                          | 0,00      |
| <b>JUMLAH KEWAJIBAN<br/>TOTAL LIABILITIES</b>                             | 31.443.910.857.454 | 266.553.895.141   | 31.177.356.962.313                          | 11.696,45 |
| <b>EKUITAS<br/>EQUITY</b>   |                    |                   |   |           |
| <b>EKUITAS<br/>EQUITY</b>   |                    |                   |   |           |
| Ekuitas<br><i>Equity</i>  | 872.425.871.962    | 1.241.712.747.583 | (369.286.875.621)                           | (29,74)   |
| <b>JUMLAH EKUITAS<br/>TOTAL EQUITY</b>                                    | 872.425.871.962    | 1.241.712.747.583 | (369.286.875.621)                           | (29,74)   |
| <b>JUMLAH KEWAJIBAN DAN EKUITAS<br/>TOTAL LIABILITIES AND EQUITY</b>      | 32.316.336.729.416 | 1.508.266.642.724 | 30.808.070.086.692                          | 2.042,61  |

# LAPORAN OPERASIONAL

## OPERATIONAL REPORT

Laporan Operasional menyajikan berbagai unsur pendapatan-LO, beban-LO, surplus/defisit dari kegiatan operasional, dan surplus/defisit dari kegiatan non operasional yang diperlukan untuk penyajian yang wajar.

Pendapatan Operasional untuk periode sampai dengan 31 Desember 2017 adalah sebesar Rp1.703.411.107.672,00 dan Jumlah Beban Operasional adalah sebesar Rp2.679.268.129.230,00 sehingga terdapat Defisit dari Kegiatan Operasional senilai (Rp975.857.021.558,00).

Terkait Kegiatan Non Operasional, Pendapatan Non Operasional dan Belanja Non Operasional Per 31 Desember 2017 masing-masing sebesar Rp8.217.957,00 dan Rp2.321.440,00 sehingga terdapat Defisit Kegiatan Non Operasional (Rp5.896.517,00).

Dengan demikian entitas mengalami Defisit-LO sebesar (Rp975.851.125.041,00) per 31 Desember 2017.

*The Operational Report presents various elements of OR-revenue, OR-cost, surplus/deficit from operational and non-operational activities necessary for fair presentation.*

*Operating Revenue for the period up to December 31, 2017 was IDR1,703,411,107,672.00 whereas Operating Cost for the same period was IDR2,679,268,129,230.00 resulting in a deficit from Operational Activities of (IDR975,857,021,558.00).*

*In regards to Non-Operational Activities, Non-Operating Revenue and Non-Operating Expenditure on December 31, 2017 were IDR8,217,957.00 and IDR2,321,440.00 respectively resulting in a deficit from Non-Operational Activities of (IDR5,896,517.00).*

*Therefore, the entity suffered a OR-deficit of (IDR975,851,125,041.00) on December 31, 2017.*

Laporan Operasional, Telah Diaudit\* | *Operational Report, Audited\**

| URAIAN<br>Description  | JUMLAH<br>Amount  |      | KENAIKAN (PENURUNAN)<br>Increase (Decrease) |      |
|--|-------------------|------|---|------|
|  | 2017              | 2016 | JUMLAH<br>Value                             | %    |
| 1  | 2                 | 3    | 4   | 5    |
| <b>KEGIATAN OPERASIONAL</b><br><i>OPERATIONAL REPORT</i>   |                   |      |   |      |
| <b>PENDAPATAN OPERASIONAL</b><br><i>OPERATING REVENUE</i>  |                   |      |   |      |
| Pendapatan Alokasi APBN<br><i>Allocated Revenue from State Budget (APBN)</i>                               | 0                 | 0    | 0   | 0,00 |
| Pendapatan Jasa Layanan dari Masyarakat<br><i>Revenue from Service for Community</i>                       | 1.703.411.107.672 | 0    | 1.703.411.107.672                           | 0,00 |
| Pendapatan Jasa Layanan dari Entitas<br><i>Revenue from Service for Other Entities</i>                     | 0                 | 0    | 0   | 0,00 |
| Lain Pendapatan Hibah BLU<br><i>Grant Revenue to Public Service Agency (BLU)</i>                           | 0                 | 0    | 0   | 0,00 |
| Pendapatan Hasil Kerja Sama<br><i>Revenue from BLU Cooperation Outcome</i>                                 | 0                 | 0    | 0   | 0,00 |
| Pendapatan BLU Lainnya<br><i>Other Revenue of BLU</i>  | 0                 | 0    | 0   | 0,00 |
| <b>JUMLAH PENDAPATAN OPERASIONAL</b><br><i>TOTAL OPERATING REVENUE</i>                                     | 1.703.411.107.672 | 0    | 1.703.411.107.672                           | 0,00 |
| <b>BEBAN OPERASIONAL</b><br><i>OPERATING COST</i>  |                   |      |   |      |
| Beban Pegawai<br><i>Employee Expense</i>   | 23.401.369.222    | 0    | 23.401.369.222                              | 0,00 |
| Beban Persediaan<br><i>Inventory Expense</i>   | 361.929.725       | 0    | 361.929.725                                 | 0,00 |
| Beban Barang dan Jasa<br><i>Goods and Service Expense</i>  | 2.632.029.354.070 | 0    | 2.632.029.354.070                           | 0,00 |
| Beban Pemeliharaan<br><i>Maintenance Expense</i>   | 0                 | 0    | 0   | 0,00 |
| Beban Perjalanan Dinas<br><i>Business Travel Expense</i>   | 21.027.479.396    | 0    | 21.027.479.396                              | 0,00 |
| Beban Barang untuk Dijual/Diserahkan kepada Masyarakat<br><i>Goods Submitted to Community Expense</i>      | 8.011.080         | 0    | 8.011.080                                   | 0,00 |
| Beban Bantuan Sosial<br><i>Social Expenditure</i>  | 0                 | 0    | 0   | 0,00 |
| Beban Penyusutan dan Amortisasi<br><i>Depreciation and Amortization Expense</i>                            | 1.894.766.063     | 0    | 1.894.766.063                               | 0,00 |
| Beban Penyisihan Piutang Tak Tertagih<br><i>Uncollectible Account Expense</i>                              | 545.219.674       | 0    | 545.219.674                                 | 0,00 |
| <b>JUMLAH BEBAN OPERASIONAL</b><br><i>TOTAL OPERATING COST</i>   | 2.679.268.129.230 | 0    | 2.679.268.129.230                           | 0,00 |
| <b>SURPLUS/(DEFISIT) DARI KEGIATAN OPERASIONAL</b><br><i>SURPLUS/(DEFICIT) FROM OPERATIONAL ACTIVITIES</i> | (975.857.021.558) | 0    | (975.857.021.558)                           |      |

\* Disajikan Non Komparatif sesuai PMK No. 220/PMK.05/2016 tentang Sistem Akuntansi dan Pelaporan Keuangan Badan Layanan Umum  
 \* Presented as Non Comparative according to PMK No. 220 / PMK.05 / 2016 about Accounting System and Financial Reporting of Public Service Agency.



# LAPORAN ARUS KAS

## CASH FLOW STATEMENT

Laporan Arus Kas pada BLU menyajikan informasi mengenai sumber, penggunaan, perubahan kas dan setara kas dalam 3 (tiga) jenis aktivitas yaitu aktivitas operasi, aktivitas investasi, dan aktivitas pendanaan selama satu periode akuntansi dan saldo kas dan setara kas BLU pada tanggal 31 Desember 2017.

Arus Kas dari Aktivitas Operasi untuk periode sampai dengan 31 Desember 2017 terdiri dari Arus Masuk sebesar Rp1.806.784.735.180,00 dan Arus Keluar sebesar Rp2.602.506.883.073,00 sehingga Arus Kas Bersih dari Aktivitas Operasi adalah (Rp795.722.147.893,00).

Arus Kas dari Aktivitas Investasi untuk periode sampai dengan 31 Desember 2017 terdiri dari Arus Masuk sebesar Rp0,00 dan Arus Keluar sebesar Rp31.118.330.336.690,00 sehingga Arus Kas Bersih dari Aktivitas Investasi adalah (Rp31.118.330.336.690,00).

Arus Kas dari Aktivitas Pendanaan untuk periode sampai dengan 31 Desember 2017 terdiri dari Arus Masuk sebesar Rp11.000.000.000.000,00 dan Arus Keluar sebesar Rp0,00 sehingga Arus Kas Bersih dari Aktivitas Pendanaan adalah Rp11.000.000.000.000,00.

Saldo Awal Kas per 31 Desember 2016 yaitu sebesar Rp800.378.598.247,00, Kenaikan/Penurunan Kas sebesar (Rp20.914.052.484.583,00), Koreksi Saldo Awal Kas sebesar Rp20.617.700.000.000,00. Saldo Akhir Kas yaitu sebesar Rp504.026.113.664,00.

*The Cash Flow Statement of Public Service Agency presents information in regards to the sources, use, and changes of cash and equivalents in 3 (three) activities, i.e. operating activity, investment activity, and funding activity within one period of accounting and cash and equivalents balance per December 31, 2017.*

*Cash Flow from operating activities within a period up to December 31, 2017 consists of Cash Inflow of IDR1,806,784,735,180.00 and Cash Outflow of IDR2,602,506,883,073.00 resulting in Net Cash Flow from Operating Activities equal to (IDR795,722,147,893.00).*

*Cash Flow from investment activities within a period up to December 31, 2017 consists of Cash Inflow of IDR 0.00 and Cash Outflow of IDR31,118,330,336,690.00 resulting in Net Cash Flow from Investment Activities equal to (IDR31,118,330,336,690.00).*

*Cash Flow from funding activities within a period up to December 31, 2017 consists of Cash Inflow of IDR11,000,000,000,000.00 and Cash Outflow of IDR0.00 resulting in Net Cash Flow from Funding Activities equal to IDR11,000,000,000,000.00.*

*Opening Balance on December 31, 2016 was IDR800,378,598,247.00 with a decrease of IDR20,914,052,484,583.00 and correction for opening balance of IDR20,617,700,000,000.00 resulting in Closing Balance of IDR504,026,113,664.00.*

## Laporan Arus Kas, Telah Diaudit\* | *Cash Flow Statement, Audited\**

Bagian 1 | Part 1

| URAIAN<br><i>Description</i>  | JUMLAH<br><i>Amount</i>  |          | KENAIKAN (PENURUNAN)<br><i>Increase (Decrease)</i> |             |
|---|--------------------------|----------|--|-------------|
|   | 2017                     | 2016     | JUMLAH<br><i>Value</i>                             | %           |
| 1   | 2                        | 3        | 4  | 5           |
| <b>ARUS KAS DARI AKTIVITAS OPERASI</b><br><i>CASH FLOW FROM OPERATING ACTIVITIES</i>                                      |                          |          |  |             |
| <b>ARUS MASUK KAS</b><br><i>CASH INFLOW</i>   |                          |          |  |             |
| Pendapatan dari Alokasi APBN<br><i>Allocated Revenue from State Budget</i>  | 0                        | 0        | 0  | 0,00        |
| Pendapatan dari Jasa Layanan kepada Masyarakat<br><i>Revenue from Service for Community</i>                               | 1.806.784.735.180        | 0        | 1.806.784.735.180                                  | 0,00        |
| Pendapatan dari Jasa Layanan kepada Entitas Lain<br><i>Revenue from Service for Other Entities</i>                        | 0                        | 0        | 0  | 0,00        |
| Pendapatan dari Hasil Kerja Sama<br><i>Revenue from Cooperation Outcome</i>   | 0                        | 0        | 0  | 0,00        |
| Pendapatan dari Hibah<br><i>Revenue from Grant</i>  | 0                        | 0        | 0  | 0,00        |
| Pendapatan Usaha Lainnya<br><i>Revenue from Other Businesses</i>  | 0                        | 0        | 0  | 0,00        |
| Pendapatan dari Pengembalian Belanja BLU TAYL<br><i>Revenue from Return of Expenditure of BLU in Past Fiscal Year</i>     | 0                        | 0        | 0  | 0,00        |
| Pendapatan PNBPN Umum<br><i>General Non-Tax State Revenue</i>   | 0                        | 0        | 0  | 0,00        |
| <b>JUMLAH ARUS MASUK KAS</b><br><i>TOTAL CASH INFLOW</i>  | <b>1.806.784.735.180</b> | <b>0</b> | <b>1.806.784.735.180</b>                           | <b>0,00</b> |
| <b>ARUS KELUAR KAS</b><br><i>CASH OUTFLOW</i>   |                          |          |  |             |
| Pembayaran Pegawai<br><i>Employee Expense</i>   | 20.751.868.505           | 0        | 20.751.868.505                                     | 0,00        |
| Pembayaran Barang<br><i>Goods Procurement Expense</i>   | 28.140.238.786           | 0        | 28.140.238.786                                     | 0,00        |
| Pembayaran Jasa<br><i>Service Procurement Expense</i>   | 6.886.071.483            | 0        | 6.886.071.483                                      | 0,00        |
| Pembayaran Barang Menghasilkan Persediaan<br><i>Payment for Inventory</i>   | 0                        | 0        | 0  | 0,00        |
| Pembayaran Pemeliharaan<br><i>Maintenance Expense</i>   | 0                        | 0        | 0  | 0,00        |
| Pembayaran Perjalanan Dinas<br><i>Business Travel Expense</i>   | 21.357.570.439           | 0        | 21.357.570.439                                     | 0,00        |
| Pembayaran Barang dan Jasa Kekhususan BLU Pembayaran Bantuan Sosial<br><i>Payment for Specialty Goods/Services of BLU</i> | 2.525.371.133.860        | 0        | 2.525.371.133.860                                  | 0,00        |

\* Disajikan Non Komparatif sesuai PMK No. 220/PMK.05/2016 tentang Sistem Akuntansi dan Pelaporan Keuangan Badan Layanan Umum

\* Presented as Non Comparative according to PMK No. 220 / PMK.05 / 2016 about Accounting System and Financial Reporting of Public Service Agency.

## Bagian 2 | Part 2

| URAIAN<br><i>Description</i>   | JUMLAH<br><i>Amount</i> |      | KENAIKAN (PENURUNAN)<br><i>Increase (Decrease)</i> |      |
|--|-------------------------|------|--|------|
|  | 2017                    | 2016 | JUMLAH<br><i>Value</i>                             | %    |
| 1  | 2                       | 3    | 4  | 5    |
| Pembayaran Bantuan Sosial<br><i>Payment for Social Expenditure</i>   | 0                       | 0    | 0  | 0,00 |
| Pembayaran Barang untuk Dijual/<br>Diserahkan kepada Masyarakat<br><i>Payment for Goods Sold/Submitted to<br/>Community</i>    | 0                       | 0    | 0  | 0,00 |
| Pembayaran Pengembalian<br>Pendapatan BLU TAYL<br><i>Payment for Return of Revenue BLU<br/>TAYL</i>                            | 0                       | 0    | 0  | 0,00 |
| Penyetoran PNPB ke Kas Negara<br><i>Deposit of Non-Tax Revenue to State<br/>Treasury</i>                                       | 0                       | 0    | 0  | 0,00 |
| <b>JUMLAH ARUS KELUAR KAS</b><br><i>TOTAL CASH OUTFLOW</i>   | 2.602.506.883.073       | 0    | 2.602.506.883.073                                  | 0,00 |
| <b>ARUS KAS BERSIH DARI AKTIVITAS<br/>OPERASI</b><br><i>NET CASH FLOW FROM OPERATING<br/>ACTIVITIES</i>                        | (795.722.147.893)       | 0    | (795.722.147.893)                                  | 0,00 |
| <b>ARUS KAS DARI AKTIVITAS INVESTASI</b><br><i>CASH FLOW FROM INVESTMENT<br/>ACTIVITIES</i>                                    |                         |      |  |      |
| <b>ARUS MASUK KAS</b><br><i>CASH INFLOW</i>  |                         |      |  |      |
| Penjualan atas Tanah<br><i>Sale of Land</i>  | 0                       | 0    | 0  | 0,00 |
| Penjualan atas Peralatan dan Mesin<br><i>Sale of Equipments and Machineries</i>  | 0                       | 0    | 0  | 0,00 |
| Penjualan atas Gedung dan Bangunan<br><i>Sale of Land and Building</i>   | 0                       | 0    | 0  | 0,00 |
| Penjualan atas Jalan, Irigasi, dan<br>Jaringan<br><i>Sale of Road, Irrigation, and Network</i>                                 | 0                       | 0    | 0  | 0,00 |
| Penjualan atas Peralatan dan Mesin<br><i>Sale of Equipments and Machineries</i>  | 0                       | 0    | 0  | 0,00 |
| Penerimaan Kembali Investasi yang<br>Berasal dari APBN (BA BUN Investasi)<br><i>Return on Investment from State<br/>Budget</i> | 0                       | 0    | 0  | 0,00 |
| <b>JUMLAH ARUS MASUK KAS</b><br><i>TOTAL CASH INFLOW</i>   | 0                       | 0    | 0  | 0,00 |
| <b>ARUS KELUAR KAS</b><br><i>CASH OUTFLOW</i>  |                         |      |  |      |
| Perolehan atas Tanah<br><i>Acquisition of Land</i>   | 0                       | 0    | 0  | 0,00 |
| Perolehan atas Peralatan dan Mesin<br><i>Acquisition of Equipments and<br/>Machineries</i>                                     | 432.336.690             | 0    | 432.336.690  | 0,00 |
| Perolehan atas Gedung dan Bangunan<br><i>Acquisition of Land and Building</i>  | 198.000.000             | 0    | 198.000.000  | 0,00 |

## Bagian 3 | Part 3

| URAIAN<br>Description   | JUMLAH<br>Amount     |      | KENAIKAN (PENURUNAN)<br>Increase (Decrease) |      |
|---|----------------------|------|---|------|
|   | 2017                 | 2016 | JUMLAH<br>Value                             | %    |
| 1   | 2                    | 3    | 4   | 5    |
| Perolehan atas Jalan, Irigasi, dan Jaringan<br>Acquisition of Road, Irrigation, and Network                                   | 0                    | 0    | 0   | 0,00 |
| Perolehan atas Aset Tetap Lainnya/<br>Aset Lainnya<br>Acquisition of Other Assets/Fixed Assets                                | 0                    | 0    | 0   | 0,00 |
| Pengeluaran Investasi yang Berasal dari APBN (BA BUN Investasi)<br>Investment Spending from State Budget                      | 31.117.700.000.000   | 0    | 31.117.700.000.000                          | 0,00 |
| <b>JUMLAH ARUS KELUAR KAS</b><br>TOTAL CASH OUTFLOW   | 31.118.330.336.690   | 0    | 31.118.330.336.690                          | 0,00 |
| <b>ARUS KAS BERSIH DARI AKTIVITAS INVESTASI</b><br>NET CASH FLOW FROM INVESTMENT ACTIVITIES                                   | (31.118.330.336.690) | 0    | (31.118.330.336.690)                        | 0,00 |
| <b>ARUS KAS DARI AKTIVITAS PENDANAAN</b><br>CASH FLOW FROM FUNDING ACTIVITIES   |                      |      |   |      |
| <b>ARUS MASUK KAS</b><br>CASH INFLOW  |                      |      |   |      |
| Penerimaan Pembiayaan Investasi yang Berasal dari APBN (BA BUN Investasi)<br>Earnings of Investment Funding from State Budget | 10.500.000.000.000   | 0    | 10.500.000.000.000                          | 0,00 |
| Penerimaan Pengembalian Setoran ke Kas Negara<br>Earnings of Deposit Return to State Treasury                                 | 500.000.000.000      | 0    | 500.000.000.000                             | 0,00 |
| <b>JUMLAH ARUS MASUK KAS</b><br>TOTAL CASH INFLOW   | 11.000.000.000.000   | 0    | 11.000.000.000.000                          | 0,00 |
| <b>ARUS KAS BERSIH DARI AKTIVITAS PENDANAAN</b><br>NET CASH FLOW FROM FUNDING ACTIVITIES                                      | 11.000.000.000.000   | 0    | 11.000.000.000.000                          | 0,00 |
| <b>ARUS KAS DARI AKTIVITAS TRANSITORIS</b><br>CASH FLOW FROM TRANSITORY ACTIVITIES  |                      |      |   |      |
| <b>ARUS MASUK KAS</b><br>CASH INFLOW  |                      |      |   |      |
| Penerimaan Perhitungan Pihak Ketiga<br>Earnings of Third Party Fund   | 0                    | 0    | 0   | 0,00 |
| <b>JUMLAH ARUS MASUK KAS</b><br>TOTAL CASH INFLOW   | 0                    | 0    | 0   | 0,00 |

## Bagian 4 | Part 4

| URAIAN<br><i>Description</i>  | JUMLAH<br><i>Amount</i> |                 | KENAIKAN (PENURUNAN)<br><i>Increase (Decrease)</i> |          |
|---|-------------------------|-----------------|--|----------|
|   | 2017                    | 2016            | JUMLAH<br><i>Value</i>                             | %        |
| 1   | 2                       | 3               | 4  | 5        |
| ARUS KAS BERSIH DARI AKTIVITAS TRANSITORIS<br><i>NET CASH FLOW FROM TRANSITORY ACTIVITIES</i> | 0                       | 0               | 0  | 0,00     |
| KENAIKAN/PENURUNAN KAS<br><i>INCREASE/DECREASE OF CASH</i>                                    | (20.914.052.484.583)    | 0               | (20.914.052.484.583)                               | 0,00     |
| Penyesuaian atas Selisih Kurs<br><i>Exchange Rate Adjustment</i>                              | 0                       | 0               | 0  | 0,00     |
| Koreksi Saldo Kas<br><i>Correction of Cash Balance</i>  | 0                       | 0               | 0  | 0,00     |
| <b>SALDO AWAL KAS</b><br><i>OPENING BALANCE</i>   | 800.378.598.247         | 800.378.598.247 | 0  | 3.400,00 |
| Koreksi Saldo Awal<br><i>Correction of Opening Balance</i>                                    | 20.617.700.000.000      | 0               | 20.617.700.000.000                                 | 0,00     |
| <b>SALDO AKHIR KAS</b><br><i>CLOSING BALANCE</i>  | 504.026.113.664         | 800.378.598.247 | (296.352.484.583)                                  | 62,97    |

# LAPORAN PERUBAHAN EKUITAS

## STATEMENT OF CHANGES IN EQUITY

Laporan Perubahan Ekuitas menyajikan informasi kenaikan atau penurunan ekuitas per 31 Desember 2017 dibandingkan dengan tahun sebelumnya. Ekuitas pada 31 Desember 2016 adalah sebesar Rp1.241.712.747.583,00 dikurangi Defisit-LO sebesar (Rp975.851.125.041,00). Koreksi sebesar Rp96.684.583.520,00 dan Transaksi Antar Entitas sebesar Rp509.879.665.900,00. Ekuitas entitas pada tanggal 31 Desember 2017 adalah senilai Rp872.425.871.962,00.

*The Statement of Changes in Equity presents an increase or decrease of equity per December 31, 2017 compared to prior year. Equity in December 31, 2017 was IDR1,241,712,747,583.00 subtracted by OR-Deficit of IDR975,851,125,041.00. Meanwhile, there was a Correction of IDR96,684,583,520.00 and Inter Entity Transactions of IDR509,879,665,900. The Equity Value of the Entity on December 31, 2017 was IDR872,425,871,962.00*

### Laporan Perubahan Ekuitas, Telah Diaudit | *Statement of Changes in Equity Audited*

| URAIAN<br><i>Description</i>  | JUMLAH<br><i>Amount</i>           |                                   | KENAIKAN (PENURUNAN)<br><i>Increase (Decrease)</i> |         |
|---|-----------------------------------|-----------------------------------|--|---------|
|   | 31 DES 2017<br><i>Dec 31 2017</i> | 31 DES 2016<br><i>Dec 31 2016</i> | JUMLAH<br><i>Value</i>                             | %       |
| 1   | 2                                 | 3                                 | 4  | 5       |
| EKUITAS AWAL<br><i>OPENING EQUITY</i>   | 1.241.712.747.583                 | 1.241.712.747.583                 | 0  | 0,00    |
| SURPLUS/DEFISIT - LO<br><i>SURPLUS/DEFICIT-OR</i>   | (975.851.125.041)                 | 0                                 | (975.851.125.041)                                  | 0,00    |
| KOREKSI YANG MENAMBAH/<br>MENGURANGI EKUITAS YANG ANTARA<br>LAIN BERASAL DARI DAMPAK KUMULATIF<br>PERUBAHAN KEBIJAKAN AKUNTANSI/<br>KESALAHAN MENDASAR<br><i>CORRECTION ADDING (SUBTRACTING)<br/>EQUITY DERIVING FROM ACCUMULATIVE<br/>IMPACT OF ACCOUNTING POLICY<br/>CHANGES/ELEMENTARY ERROR</i> | 96.684.583.520                    | 0                                 | 96.684.583.520                                     | 0,00    |
| • Penyesuaian Nilai Aset<br><i>Asset Value Adjustment</i>   | 0                                 | 0                                 | 0  | 0,00    |
| • Koreksi Nilai Persediaan<br><i>Inventory Value Correction</i>   | 0                                 | 0                                 | 0  | 0,00    |
| • Selisih Revaluasi Aset Tetap<br><i>Fixed Assets Revaluation<br/>Difference</i>  | 96.665.427.520                    | 0                                 | 96.665.427.520                                     | 0,00    |
| • Koreksi Nilai Aset Tetap Non<br>Revaluasi<br><i>Correcton for Non-Revaluated<br/>Fixed Assets Value</i>   | 19.156.000                        | 0                                 | 19.156.000   | 0,00    |
| • Koreksi Lain-Lain<br><i>Other Corrections</i>   | 0                                 | 0                                 | 0  | 0,00    |
| TRANSAKSI ANTAR ENTITAS<br><i>INTER ENTITY TRANSACTIONS</i>   | 509.879.665.900                   | 0                                 | 509.879.665.900                                    | 0,00    |
| KENAIKAN/PENURUNAN EKUITAS<br><i>INCREASE/DECREASE OF EQUITY</i>  | (369.286.875.621)                 | 0                                 | (369.286.875.621)                                  | 0,00    |
| EKUITAS AKHIR<br><i>CLOSING EQUITY</i>  | 872.425.871.962                   | 1.241.712.747.583                 | (369.286.875.621)                                  | (29,74) |

# CATATAN ATAS LAPORAN KEUANGAN

## NOTES TO THE FINANCIAL STATEMENTS

Catatan atas Laporan Keuangan (CaLK) meliputi penjelasan atau daftar terinci atau analisis atas nilai suatu pos yang disajikan dalam Laporan Realisasi Anggaran, Laporan Perubahan Saldo Anggaran Lebih, Neraca, Laporan Operasional, dan Laporan Perubahan Ekuitas. Termasuk pula dalam Catatan atas Laporan Keuangan adalah penyajian informasi yang diharuskan dan dianjurkan oleh Standar Akuntansi Pemerintahan serta pengungkapan-pengungkapan lainnya yang diperlukan untuk penyajian yang wajar atas laporan keuangan.

Dalam penyajian Laporan Realisasi Anggaran, Laporan Perubahan Saldo Anggaran Lebih, dan Laporan Arus Kas untuk periode yang berakhir sampai dengan 31 Desember 2017, Pendapatan Negara dan Hibah dan Belanja Negara diakui berdasarkan basis kas. Sedangkan Neraca, Laporan Operasional, dan Laporan Perubahan Ekuitas untuk Tahun 2017 disusun dan disajikan dengan basis akrual.

*Notes to the Financial Statements includes the description or detailed list or analysis of the value of an item presented in the Statement of Budget Realization, Statement of Changes of Balanced Budget, Balance Sheet, Operational Report, and Statement of Changes in Equity. Also included in the Notes to the Financial Statements is the presentation of information required and recommended by the Government Accounting Standards as well as other necessary disclosures for the fair presentation of the financial report.*

*In presenting the Statement of Budget Realization, Statement of Changes of Balanced Budget, and Cash Flow Statement for the period ending on December 31, 2017 State Revenue and Grant as well as State Expenditure are acknowledged on cash basis. Whereas, the Balance Sheet, Operational Report, and Statement of Changes in Equity for 2017 were composed and presented on accrual basis.*







lembaga pengelola dana pendidikan

**Gedung Ali Wardhana Lt. 2**  
Jalan Lapangan Banteng Timur No. 1  
Pasar Baru, Sawah Besar  
Jakarta Pusat - DKI Jakarta 10710  
Telp.1500652

[www.lpdp.kemenkeu.go.id](http://www.lpdp.kemenkeu.go.id)